

PRE-FILED TESTIMONY AND EXHIBITS
OF
CAESARS ENTERTAINMENT CORPORATION
TRANSFER OF OWNERSHIP INTEREST
IN
CENTAUR HOLDINGS, LLC

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STATE OF INDIANA
BEFORE THE INDIANA HORSE RACING COMMISSION

In RE: Transfer Application of Caesars Entertainment Corporation and Caesars Resorts Collection, LLC

PRE-FILED TESTIMONY OF DANIEL L. NITA

I, Daniel L. Nita, do hereby swear and affirm under the penalties for perjury that the following representations are true and correct to the best of my knowledge and belief:

1. I am over the age of 18 and am competent to testify as to the matters contained herein.
2. I have served as Regional President of Caesars Entertainment Corporation (“Caesars”) since 2011 and am a resident of Munster, Indiana.
3. Caesars Entertainment is excited about expanding its footprint in Indiana with the proposed addition of Hoosier Park and Indiana Grand to its portfolio of world-class casinos, racinos and resorts. (See Exhibit 1, Slide 2). Centaur has set a high standard for excellence in horse racing, and we believe that the combination of Caesars’ brands and commitment to quality with the two Centaur properties will result in a win-win for the state of Indiana, the horse racing industry, and the communities where the properties are located.
4. Caesars is fully committed to the continued growth and success of Indiana’s horse racing industry. We recognize the high caliber of Centaur’s racing operations, and our goal is to build upon this successful model by bringing together the best practices, knowledge and expertise of Centaur and Caesars to provide a best in class racing and gaming experience.
5. Caesars recognizes and respects the knowledge, expertise and talent of Centaur’s horse racing management team. We intend to retain the racing managers and the management teams for both Hoosier Park and Indiana Grand if our petition is approved. They are intimately familiar with the Commission's rules and regulations, and will ensure that operations at Hoosier Park and Indiana Grand continue to meet and exceed the Commission's standards.
6. In addition to retaining Centaur’s top quality racing team, we have hired Trent McIntosh to serve as General Manager at Hoosier Park, and Ron Baumann to serve as General Manager at Indiana Grand. Both have gaming and horse racing experience, and understand the requirements of running a world-class racing facility. (See Exhibit 2).

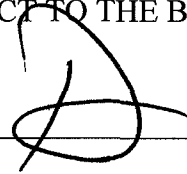
DN

7. One factor in Centaur's success is the strong partnerships it has built with the horsemen. We are committed to these partnerships and have told the associations that if our petition is approved, Caesars will maintain first class racing facilities at Indiana Grand and Hoosier Park while investing in quality promotions and advertising for horse racing. We will maintain NTRA certified status, host horsemen's events, maintain stalls for horsemen, and keep race dates stable. We are planning to continue the current distribution agreement, continue the current horsemen's contracts, continue to operate the OTBs in Indianapolis, Fort Wayne and Clarksville, maintain Simulcast efforts, and maintain funding for the state-bred program. Any future changes to these plans will be developed in consultation with the horsemen and with the best interests of horse racing as the primary consideration.

8. Based on a projected effective date of mid-July, Caesars plans to spend an additional \$8 million at Indiana Grand and Hoosier Park beyond the \$7 million spent year-to-date, for a total of \$15.8 million in 2018. In addition, Caesars is planning to invest approximately \$41 million on IT infrastructure and gaming equipment to improve our customers' experience and fully integrate the Centaur properties into Total Rewards and other system-wide programs. We also anticipate significant capital investments in both Hoosier Park and Indiana Grand when table games are implemented.

9. We have been working closely with Centaur to keep employees of Hoosier Park and Indiana Grand informed as the proposed transaction moves through the regulatory approval process. This includes regular updates in Centaur's employee newsletter and an FAQ page on our website. (See Exhibit 3). Caesars has a strong record of investing in our employees and ensuring that each Caesars' property is a great place to work. For example, Caesars has invested \$15 million in an employee wellness program. We offer tuition reimbursement and career advancement programs for employees. (See Exhibit 4, page 52). We support a diverse workforce – in 2017, 48% of our managers were women and 37% were minorities. This investment in our employees is paying off here in Indiana, where Horseshoe Hammond is an 8-time winner of "Indiana's Best Places to Work," and Horseshoe Southern Indiana has been named one of the "Best Places to Work" by *Louisville Business* in each of the past two years.

I AFFIRM UNDER THE PENALTIES FOR PERJURY THAT THE FOREGOING REPRESENTATIONS ARE TRUE AND CORRECT TO THE BEST OF MY KNOWLEDGE AND BELIEF.



Daniel L. Nita

6/19/18

Date

STATE OF INDIANA
BEFORE THE INDIANA HORSE RACING COMMISSION

In RE: Transfer Application of Caesars Entertainment Corporation and Caesars Resorts Collection, LLC

PRE-FILED TESTIMONY OF ERIC HESSION

I, Eric Hession, do hereby swear and affirm under the penalties for perjury that the following representations are true and correct to the best of my knowledge and belief:

1. I am over the age of 18 and am competent to testify as to the matters contained herein.
2. I am Executive Vice President, Chief Financial Officer, and Treasurer of Caesars Entertainment Corporation.
3. Caesars Entertainment emerged from bankruptcy in October 2017 positioned for growth with \$16 billion less in traditional debt, a \$1.5 billion dollar reduction in annual interest payments, and \$900 million in positive operating cash flow when compared to pre-bankruptcy. The company's decision to expand our footprint in Indiana with the addition of Hoosier Park and Indiana Grand demonstrates our strong belief that we can effectively utilize Caesars' expertise in gaming and marketing to take the already high-performing Centaur properties to the next level.
4. Caesars' strategy for growing and strengthening the horse racing industry in Indiana includes the expansion of Caesars' Total Rewards program to horse racing. Total Rewards is the strongest loyalty program in the gaming industry, with more than 55 million members. Implementation of Total Rewards at Hoosier Park and Indiana Grand will drive increased visitation from both in-market and out-of-market customers through nationwide promotions such as "Quest for Rewards" and by leveraging Caesars' marketing expertise to provide highly targeted and dynamic customer offers. (See Exhibit 5). Caesars' casinos in other markets that have implemented Total Rewards have seen first-year increases in gross gaming revenue ranging from 6% at Harrah's Gulf Coast to 49% at Planet Hollywood. (See Exhibit 1, Slide 12).
5. Caesars also aims to increase both visitation and wagers at Indiana Grand and Hoosier Park by awarding more Total Rewards points for wagers placed at these properties. Total Rewards members currently receive one (1) point for every \$4 wagered on horse racing at

Harrah's Philadelphia or Harrah's Louisiana Downs. This will not change if Caesars' petition is approved by the Commission. However, Total Rewards members who place wagers at Hoosier Park, Indiana Grand or one of the Winner's Circle OTBs will receive one (1) point for every \$3 wagered on an out-of-state race, and one (1) point for every \$1.50 wagered on a race at Hoosier Park or Indiana Grand. This is consistent with the current point system for Club Centaur members. In addition to adding Hoosier Park and Indiana Grand to the portfolio of Caesars' properties where Total Rewards members can earn points, Caesars is also planning to transition the 1 million+ members of Club Centaur to Total Rewards. Each member's Club Centaur tier Status, points, and benefits will remain intact and will continue to be valid at Indiana Grand, Hoosier Park and Winner's Circle OTB locations before and after Caesars assumes ownership. (See Exhibit 6).

6. Caesars drives value by focusing on the customer. Our Total Rewards loyalty program is recognized as one of the best in the casino industry. The Total Rewards program allows Caesars to engage customers and drive additional play from current customers and out-of-market visitation. The result is that our casinos routinely generate more gaming revenue than expected based on the number of units. (See Exhibit 1, Slide 12).

7. Combining the Caesars' brand with Total Rewards provides value across gaming, racing, food and beverage, and entertainment. For example, during the first year that Total Rewards was implemented at Planet Hollywood, gross gaming revenue rose by 49%, retail revenue by 23%, and food and beverage revenue by 27%. (See Exhibit 1, Slide 12).

I AFFIRM UNDER THE PENALTIES FOR PERJURY THAT THE FOREGOING REPRESENTATIONS ARE TRUE AND CORRECT TO THE BEST OF MY KNOWLEDGE AND BELIEF.



Eric Hession

Date

STATE OF INDIANA
BEFORE THE INDIANA HORSE RACING COMMISSION

In RE: Transfer Application of Caesars Entertainment Corporation and Caesars Resorts
Collection, LLC

PRE-FILED TESTIMONY OF TRENT MCINTOSH

I, Trent McIntosh, do hereby swear and affirm under the penalties for perjury that the following representations are true and correct to the best of my knowledge and belief:

1. I am over the age of 18 and am competent to testify as to the matters contained herein.

2. Caesars has asked me to serve as Senior Vice President and General Manager of Hoosier Park if the transfer of ownership is approved. I most recently served as Assistant General Manager at Horseshoe Bossier City and Harrah's Louisiana Downs, and managed all gaming operations at Horseshoe Bossier City and all gaming and racing operations at Harrah's Louisiana Downs. Before I was promoted to that position in 2016, I served over five years as Director of Operations at Harrah's Louisiana Downs and over 2 years as Director of Racing Operations. Prior to joining Caesars, I spent 10 years as the racing manager for Boyd Gaming's Delta Downs Racetrack and Casino.

3. I have family in Riley, Indiana, a small town near Terre Haute, and am looking forward to relocating to Indiana.

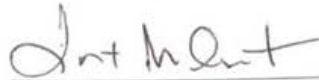
4. Caesars is committed to implementing new and creative ways to incentivize and revitalize public interest in horse racing, with a special emphasis on developing a younger and more sustainable customer base.

5. Caesars is planning to rebrand Hoosier Park this fall as Harrah's Hoosier Park. Utilizing Caesars' brands and marketing tools will increase awareness and excitement around horse racing, which in turn will drive increased visitation and increased gaming revenues.

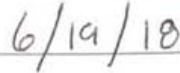
6. In addition to adding Hoosier Park and Indiana Grand to the portfolio of destination properties included in the Total Rewards network, we will promote racing through billboard campaigns, racing-specific coupons, promotional events, and marketing agreements with national partners. We are also exploring the addition of sky box suites to the racetracks to attract additional patrons and improve the customer experience.

7. Our other strategies for increasing the revenue available for purses include implementing table games, aggressively pursuing source market fees, expanding the Simulcast network, and utilizing the dormant OTB licenses.

I AFFIRM UNDER THE PENALTIES FOR PERJURY THAT THE FOREGOING REPRESENTATIONS ARE TRUE AND CORRECT TO THE BEST OF MY KNOWLEDGE AND BELIEF.



Trent McIntosh



Date

STATE OF INDIANA
BEFORE THE INDIANA HORSE RACING COMMISSION

In RE: Transfer Application of Caesars Entertainment Corporation and Caesars Resorts Collection, LLC

PRE-FILED TESTIMONY OF SUSAN CARLETTA

I, Susan Carletta, do hereby swear and affirm under the penalties for perjury that the following representations are true and correct to the best of my knowledge and belief:

1. I am over the age of 18 and am competent to testify as to the matters contained herein.
2. I am Senior Vice President, Deputy General Counsel and Chief Regulatory & Compliance Officer for Caesars Entertainment Corporation (“Caesars”).
3. As the Commission knows, Caesars’ proposed acquisition of both Hoosier Park and Indiana Grand must also be approved by the Indiana Gaming Commission. Our petition is scheduled to be considered by the Indiana Gaming Commission one day after we appear before this Commission. If our petition is approved, Hoosier Park and Indiana Grand will continue to be regulated by both this Commission and the Indiana Gaming Commission.
4. Caesars is committed to compliance and to operating our racetracks and casinos with the highest standards of honesty and integrity. The Caesars Code of Commitment governs the conduct of our business. (See Exhibit 7). It is a public pledge to our employees, guests, communities and the environment to honor the trust they have placed in us. Our Ethics & Compliance Program which is required under the gaming laws in jurisdictions where we conduct business, has been approved by gaming regulators, as required, by the Nevada Gaming Control Board, the Mississippi Gaming Commission, and the New Jersey Division of Gaming Enforcement. (See Confidential Exhibit A). In addition to the requirement to distribute the Ethics & Compliance Program on an annual basis to manager-level employees and above, there is also online training that is conducted annually and employees are required to pass a test in connection with the training. We also have a Compliance Committee in place made up of four outside independent members who have ultimate oversight of adherence with the Ethics & Compliance Program. Also to help ensure the integrity of our business, Caesars offers the Ethics & Compliance Hotline and provides employees with detailed guidance on business conduct and ethics. (See attached Exhibits 8 and 9). The hotline is a method for employees and third parties

to report concerns including but not limited to, concerns about criminal activity, unethical business practices, and violations of law or internal policy.

5. We have robust internal audit and compliance programs in place at Horseshoe Hammond and Horseshoe Southern Indiana that historically have resulted in these casinos receiving fewer fines as compared to most other Indiana casinos, particularly when taking into consideration the size of the Horseshoe properties, the revenue generated by them, and the significant number of visitors as compared to our Indiana peers. (See Exhibit 1, Slide 20). We acknowledge that we have had a higher than usual number of disciplinary issues at Horseshoe Hammond in the first part of 2018 which we are diligently working to address.

6. Caesars Entertainment has a best-in-class Anti-Money Laundering (AML) Program and has made substantial investments to ensure that the Company maintains the highest level of compliance with anti-money laundering requirements. [See Confidential Exhibit B]. Since the formal adoption of our “Know-Your-Customer” program in September 2014, Caesars has banned more than 1,100 patrons for AML compliance reasons. [See Exhibit 10]. More than 150 of those patrons were referred for due diligence by our Indiana properties. Caesars has formalized standard operating procedures across the enterprise for key AML compliance functions, implemented a robust, enhanced training program, and established an enterprise AML governance committee that helps ensure the success of the compliance program. New hire training is required for positions that require knowledge of the Federal Bank Secrecy Act and, in addition, annual refresher training is required of employees in these positions. [See Confidential Exhibit C]. We also have an AML governance committee, which is a subcommittee of the Caesars Compliance Committee, and where one outside independent member of the Caesars Compliance Committee also sits on the AML governance committee. This offers consistency and effectiveness in reporting matters up through the organization.

7. Caesars was the first gaming company to recognize and operationally address problem gambling. (See Confidential Exhibit D). Our program served as a model for industry efforts, and we partnered with the National Council on Problem Gambling to establish the first national toll-free helpline. Caesars was also the first gaming company to offer a nationwide self-exclusion and self-restriction program, and the first gaming company to broadcast a responsible gaming television advertising campaign. We provide assistance and have created programs and policies to promote responsible gaming, including Project 21 which was established more than

two decades ago and a policy relating to unattended children, which was established in 1998.
(See Exhibit 11).

I AFFIRM UNDER THE PENALTIES FOR PERJURY THAT THE FOREGOING
REPRESENTATIONS ARE TRUE AND CORRECT TO THE BEST OF MY KNOWLEDGE
AND BELIEF.



Susan Carletta



Date

Exhibit 1

Presentation to the Indiana Horse Racing Commission

CAESARS ENTERTAINMENT CORPORATION

June 27, 2018



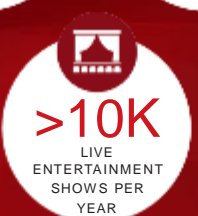
Horse Racing is a Key Part of Indiana's Past, Present, and Future

- Indiana has storied history of **breeding** and **racing** horses
- Indiana Grand and Hoosier Park have **high-caliber horse racing** operations teams
- Total Rewards® drives **significant value** throughout the Caesars system, and horse racing will be a **valuable option** while on-property or at off-track betting (OTB)



Our goal is to continue to build upon Indiana's proven, successful model

First-Class Gaming & Entertainment with 20-year History in Indiana



- Manage 53 properties across 13 states and 5 countries
- #1 and #2 Theater venue in the World
- Industry's first loyalty program, Total Rewards
- #3 Largest live entertainment promoter worldwide
- Strong portfolio of widely recognized brands

Our Commitment to Horse Racing

We will:

- Continue to maintain **first-class racing facilities** at Centaur properties
- Retain **current racing leadership** at both properties, continue the current **distribution agreement**, and continue the current **horsemen's contracts**
- Continue to **operate the OTBs** in Indianapolis, Fort Wayne and Clarksville
- Maintain **Simulcast** efforts
- Keep **race dates stable**, maintain **stalls** for horsemen, maintain **NTRA** certified status, and **host horsemen's events**
- Invest in **quality promotions** and **advertising** for racing
- Maintain **funding** for the **state-bred program**

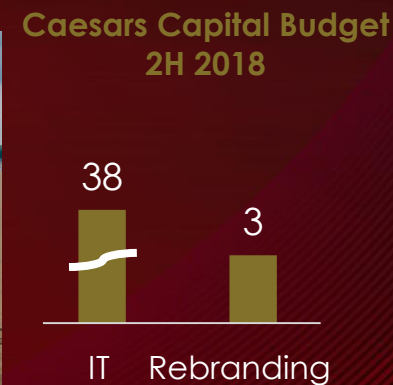
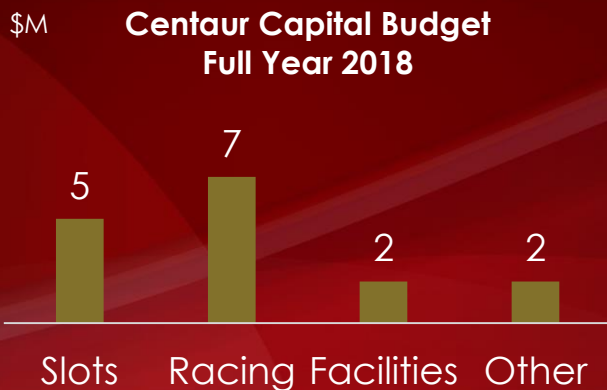
Growing Horse Racing

We will grow racing through the following:

- ✓ Source market fees
- ✓ Total Rewards integration to Racing
- ✓ OTB expansion
- ✓ Simulcast network expansion based on existing Caesars Simulcast network
- ✓ Increased purses through implementation of Total Rewards and the addition of table games



Caesars Plans Large Capital Investment at Centaur Properties



- In 2018, Centaur budgeted ~\$16M in capex spend (~\$8M of capex will be spent through Q2 2018)
- Investing approximately \$41M on IT infrastructure to fully integrate the property into our systems and rebranding

Note: Visual totals may not tie due to rounding errors; Figures do not include annual maintenance capex; Other Capex is all capex categories <\$500K each including F&B, Security, Surveillance, Marketing, IT

Notable Gaming and Racing Experience



CAESARS
ENTERTAINMENT



Ron Baumann



Trent McIntosh

Powerful Partnership with Indiana Horse Racing

Centaur's Horse
Racing Expertise
in Operations and
Compliance



Caesars'
Marketing
Expertise



Combining Centaur's and Caesars' expertise will create a best-in-class horse racing business to incentivize and support the public's interest in horse racing

Rebranding Benefits & Additional Marketing Efforts



Billboard
Campaigns

Marketing
Agreements
with National
Partners

Potential
Rebranding

Exploring
Sky Box
Suites

Racing-
Specific
Coupons

Promotional
Events

Opening
Day
Celebration

Utilizing **Caesars' brands** and **marketing tools** will drive **awareness** to support **increased visitation** and **gaming revenue** in conjunction with the arrival of **live table games**

Customer Engagement

Our customer engagement is predominantly driven by our tagline:

“We Inspire Grown-ups to Play”

Strong Customer Value Proposition

Gaming

Recognized
Leader in
Gaming
Worldwide

Racing

Over 3,000 live
horse races
per year

Food & Beverage

Innovative food
and beverage
options

Entertainment

#3 largest live
entertainment
promoter
worldwide

**GROWING THE CORE BUSINESS,
WHILE FOCUSING ON CUSTOMER AND EMPLOYEE ENGAGEMENT**



Total Rewards Allows Caesars to Engage Customers

- Implementation of Total Rewards at Indiana Grand and Hoosier Park will:
 - ✓ Drive **new out-of-market customer** visitation
 - ✓ Increase in-market customer visitation
- Company-wide improvement in customer experience measures every year for **9 consecutive years** since 2009
- **55+ million** Total Rewards members





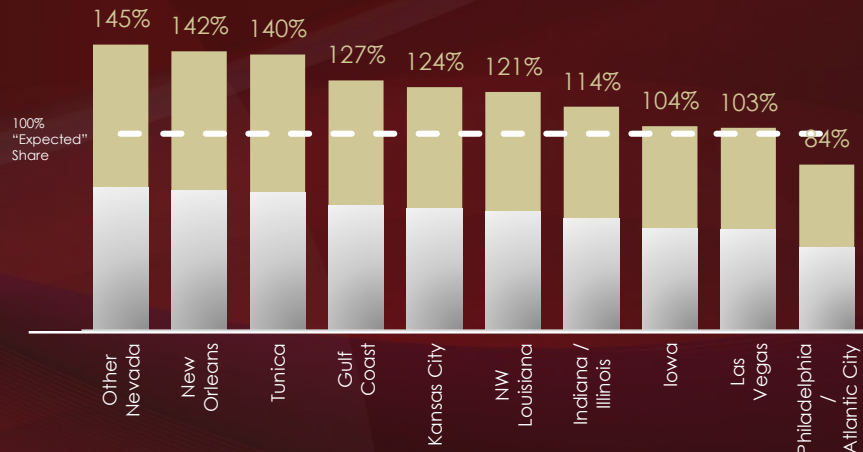
Total Rewards Loyalty Is Unmatched in the Casino Industry

Total Rewards properties capture more than the expected share of gaming revenues

Total Rewards' "network effect" can have powerful impacts on property performance

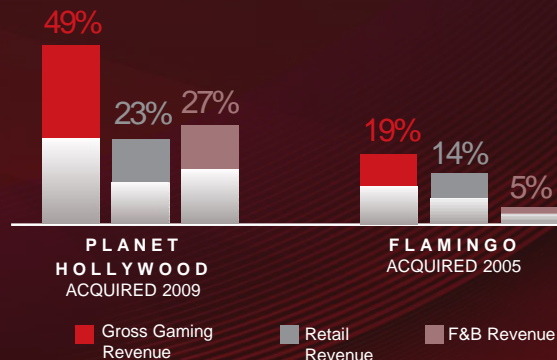
KEY LOCATION ACTUAL VS. "EXPECTED" REVENUE

TTM April 2018



IMPACTS OF PARTICIPATING IN TOTAL REWARDS

12 Months Prior vs. 12 Months Post



Note: Expected share of revenue based on number of units in the location; Data for Iowa, Indiana/Illinois, Kansas City, New Orleans and NW Louisiana are based on gross gaming revenue; all other markets are based on net gaming revenue.

New Properties Continue to Strengthen Total Rewards Benefits



To Support those Customers, We Focus on Employee Engagement



Horseshoe
Hammond:
8-time winner of
Indiana Best
Places to Work
and #2 in 2018
Major
Companies



Horseshoe
Southern Indiana
Named one of
the "Best Places
to Work" by
Louisville Business
First for second
year in a row in
2017



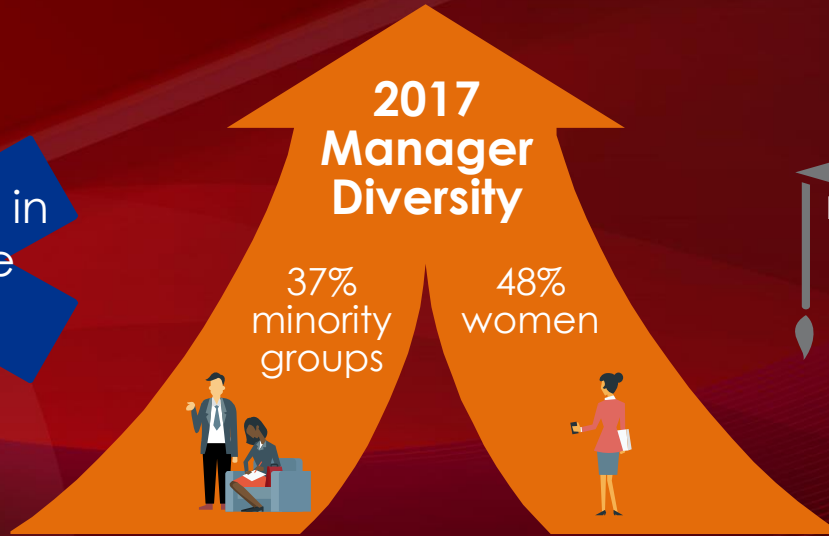
25 Caesars
Entertainment
resorts earned
TripAdvisor's 2017
Certificate of
Excellence,
including both
Caesars Indiana
properties



Rewards &
Recognition
Company of the
Year, first runner
up in the
Enterprise
Engagement
Category

Our Commitment to Our Employees

\$15M
investment in
Employee
Wellness
Program



Tuition
reimbursement
and career
development
programs



Investments in Our Communities



Caesars HERO program enables and empowers employees to be leaders in our communities. In 2016, our HEROs clocked in 409,600 hours of community service, equivalent to 204 full-time jobs through the year



¹ Includes Caesars Foundation, corporate, mandated and discretionary giving, and the value of employee volunteering hours

Corporate Citizenship in Indiana Remains Important to Caesars



Community Impact:

3,070 total team members

\$36M property giving in IN

Economic Impact:

\$244M gaming taxes paid

\$11M other state & local taxes and fees

Caesars 2016 Total Indiana Societal Contributions: \$454,890,790

Harrison County Community Foundation



HCCF mission: inspire and assist, producing positive and **sustainable growth**

Four core focus areas – education, health & human services, livability, and nonprofit sustainability

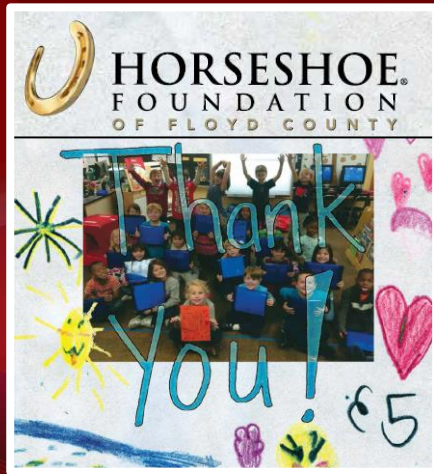
- In 2018, opened \$3M **Boys and Girls Club** facility in Corydon
- Currently funding of \$5M to support project to provide **high-speed internet access to 85%** of the county's businesses and residences
- Gifted \$2.5M in grants and scholarships in 2017
- Annually budgets \$800K in **free preschool for low-income**

*"My dream had always been to attend Bellarmine University and because of your generous donation, my **dreams are now reality**. I am getting an incredible education and will one day be able to make my contribution to society and leave my mark on the world."*

- Allyson Pierce, 2016 Bellarmine University – Harrison County Scholarship recipient

Horseshoe Foundation of Floyd County

HFFC focuses on grants to charities, educational scholarships, and program-related investments to encourage economic development



**2017 Community Gifts:
\$2,760,000**

Grants

- Provided \$750k for 74 charitable organizations

Scholarships

- Over 750 Floyd County graduates received funding to continue their education in last 15 years – Over \$500K granted this year

Economic Development

- Almost \$2.5M loaned to 54 businesses to date through the foundation's Small Business Revolving Loan program

Traditional Philanthropy

- \$1M in 2017 to construct the Floyd County YMCA
- \$5M to the City of New Albany to help revitalize the Ohio River Greenway Project

Horseshoe's Ongoing Culture of Compliance in Indiana

- Horseshoe conducts business in Indiana with **honesty** and **integrity**, operating with the highest ethical and legal standards
- **Robust internal audit** and compliance programs in place at Indiana casinos
- Disciplinary actions have historically been among the **lowest in the state**

Indiana Fine Summary 2014-2017				
Casino (in \$000)	2017	4 Yr Total	2017 GGR	Fines as % of GGR
1 Horseshoe Hammond	\$14.5	\$59.0	\$410,461	0.0035%
2 Ameristar	8.5	70.5	215,953	0.0039%
3 Horseshoe SI	14.5	99.0	253,659	0.0057%
4 Blue Chip	12.0	36.5	158,262	0.0076%
5 Hoosier Park	19.0	79.0	208,305	0.0091%
6 Indiana Grand	48.5	167.0	274,248	0.0177%
7 Tropicana Evansville	25.0	82.0	136,047	0.0184%
8 Belterra	23.5	33.5	109,760	0.0214%
9 French Lick	31.0	113.5	93,777	0.0331%
10 Majestic Star	52.8	149.8	153,828	0.0343%
11 Rising Star	27.5	155.0	51,666	0.0532%
12 Hollywood	99.0	190.5	173,928	0.0569%
Total	\$375.8	\$1,235.3	\$2,239,893	0.0168%

Best ratings = lowest number of fines by property

Our Commitment to Anti-Money Laundering Compliance

- **Best-in-class** Anti-Money Laundering (AML) Program
- **Formalized standard operating procedures** and **training** across the enterprise for key AML compliance functions

“No business opportunity is ever worth the risk of becoming involved in money laundering, or other illegal activity.”



- Mark Frissora
Caesars CEO

Our Commitment to Responsible Gaming

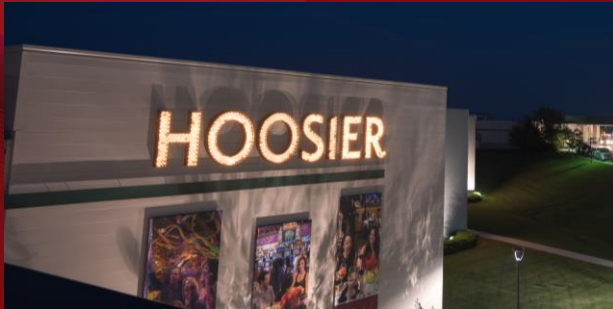
- **1st gaming company** to recognize and operationally address **problem gambling**
 - ✓ Served as a **model for industry efforts**
 - ✓ Partnered with the National Council on Problem Gambling to establish the first **national toll-free helpline**
 - ✓ 1st gaming company to offer **national self-exclusion & self-restriction program** and broadcast a responsible gaming **television advertising campaign**
- Programs / policies created to **promote responsible gaming**
 - ✓ Project 21 (1980s)
 - ✓ Unattended Children (1998)
 - ✓ Self restriction policy



Moving Forward Together



...with the Goal of
Closing in July 2018





Who we are – Trent McIntosh



- Trent is a property leader with 20 Years' experience.
- Upon receipt of regulatory approvals, Trent is intended to become the Senior Vice President and General Manager of Hoosier Park.
- He served most recently as Assistant General Manager at Horseshoe Bossier City and Harrah's Louisiana Downs overseeing all Racing and Gaming operations for both properties.
- Trent received Caesars' prestigious Excellence in Leadership Award in 2013 for his leadership and property service results. His resorts are currently #1 and #2 in Overall Service in all of Caesars Entertainment.
- Previously, Trent spent 5 years as Director of Operations at Harrah's Louisiana Downs overseeing all Racing and Gaming operations, 2 years as Director of Racing, and another 10 years as Racing Manager for Boyd Gaming's Delta Downs Racetrack and Casino.
- Trent's grandmother, Betty McIntosh, was inducted into the QHRAI Hall of Fame Class of 2015 for being one of the early pioneers for organized racing in the state of Indiana. Betty was well-respected as a racing official, owner, and breeder of multiple champions including QHRAI inductee Fe Fe's Bug, who was also inducted into the Hall of Fame for siring multiple world champions.
- Away from work, Trent spends time with his wife and three children and dedicates time to volunteering at Upward Sports and Bossier City Parks and Recreation, two local youth programs



Who we are – Ron Baumann



- Ron is a casino industry veteran with over 25 years' experience.
- Upon receipt of regulatory approvals, Ron is intended to become the Senior Vice President and General Manager of Indiana Grand.
- Ron began his career with Harrah's (Caesars) in 2000 as Vice President of Food & Beverage at Harrah's Atlantic City. He then served as Assistant General Manager at Caesars Atlantic City and later at Bally's Atlantic City and Harrah's Resort. Ron was instrumental in leading the integration efforts at both Caesars properties following the acquisition by Harrah's of Caesar's Entertainment.
- Ron received Harrah's prestigious Excellence in Leadership Award in 2003 and later led the Harrah's Philadelphia Casino and Racetrack from last place to first place in employee and supervisor satisfaction, winning the coveted #1 ranking for the "Best Place to Work Award" for all Philadelphia area businesses. He later served as the Regional President over both Harrah's Philadelphia and Horseshoe Baltimore.
- More recently, Ron served as COO of Rush Street Gaming and most recently his own consulting company.
- Over the course of his career he has earned a reputation for creating positive energy and outstanding results around customer and employee engagement.
- Ron earned his Masters Degree at Villanova University and has a undergraduate degree in Hospitality Management from Fairleigh Dickinson University.

Caesars Exhibits 3-13

(Due to file size, Exhibits 3-13 are available for public viewing at our Downtown office location.)

Please feel free call our office to schedule an appointment to review the documents.



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