

#### INDIANA EDUCATION EMPLOYMENT RELATIONS BOARD

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## **Compensation Plan FAQs**

## 1. What is a salary range and is it part of the compensation plan?

A salary range includes the lowest and highest salaries of all returning,<sup>1</sup> full-time bargaining unit members, **not including** increases or ISTRF contributions for the current contract period. *Example*: The salary range is \$40,000 - \$80,000 prior to any increases for the current contract period. A clear statement of the salary range must be included in the compensation plan.

# 2. How many factors are there and what are they?

There are five factors on which a salary increase may be based:

- a. Number of years of experience ("experience")
- b. Possession of an additional content area degree or degree and credit hours beyond the requirements for employment ("education")
- c. The results of an evaluation ("evaluation rating")
- d. Assignment of instructional leadership roles ("instructional leadership")
- e. Academic needs of students in the corporation ("academic needs")

## 3. Do we have to use all five factors in our compensation plan?

No, but you must use at least two of the five factors.

#### 4. Are there any restrictions on using the factors?

Yes. The combination of "experience" and "education" (including academic needs and instructional leadership factor increases based on teachers' education or experience) can't account for more than one-half (50%) of the total possible salary increase. If the compensation plan uses a salary increase to reduce the gap or a teacher retention catch-up increase, that particular increase is not included in the education/experience portion of the 50% cap calculation. (See the <a href="2020 Compliance Rubric">2020 Compliance Rubric</a> for more information.) In addition, salary increases for education must be limited to additional **content area** (as defined by <a href="#DOE">IDOE</a>) degrees or credit hours beyond those required for employment.

<sup>&</sup>lt;sup>1</sup> "Returning" bargaining unit member means a teacher not newly hired for the current school year; a teacher who was employed by the corporation in the prior school year who has returned as full-time for the current school year.

#### 5. Can we create our own factors?

No. However, the parties have some flexibility in defining the factors, consistent with statutory requirements. Parties have the greatest flexibility in defining the instructional leadership and academic needs factors (see #6 below).

- 6. How are the instructional leadership and academic needs factors defined? The statute does not define either of these factors. If the parties bargain that these factors are used in the compensation plan, they also bargain the definitions. However, if the definition of either factor includes experience and/or possession of an additional content area degree or credit hours as criteria within the factor or as the manner for distributing or differentiating factor increases, it will be included in the calculation of the 50% cap (see #4 above).
- 7. Can a teacher rated ineffective or improvement necessary receive a salary increase? No, except for teachers in their first two full school years of instructing students. The parties may bargain that these new teachers are eligible for an increase even if the teacher received an evaluation rating of ineffective or improvement necessary in the prior school year. If the parties bargain this exception for new teachers, it must be included in the compensation plan. NOTE: This is an exception to compensation plan eligibility criteria and does not necessarily mean that such teachers satisfy the evaluation factor, where applicable.
- 8. Are stipends subject to the same requirements as salary increases?

  No. Stipends do not have to comply with Ind. Code § 20-28-9-1.5 (eligibility, factors, 50% cap, redistribution, etc.), although most stipends must still be bargained. If bargained, stipends must be included in the CBA, and although they are not required to be in the compensation plan, the Board recommends including them. Stipends should be clearly identified to prevent them from being mistaken for a salary increase.
- 9. What is a redistribution plan, and do we need to have one in our compensation plan? A redistribution plan describes how funds that would have otherwise gone to salary increases for teachers rated ineffective or improvement necessary will be redistributed to teachers rated effective or highly effective.

Whether or not you need a redistribution plan depends on your compensation plan and how salary increases are awarded. For example – if your compensation plan: (1) does not provide for distribution of all funds in an identified pot of money, (2) provides for advancing on a salary schedule, or (3) provides a set amount per teacher, then you'll need a redistribution plan. (See the 2020 Compliance Rubric for additional guidance on redistribution plans.)

10. Do we have to have a compensation plan if we're not giving any salary increases? No. However, your CBA must include a salary range and a clear statement that you have bargained no salary increases for the current contract period. If you bargain that there will be no increases, but include a compensation plan, the plan may be reviewed for compliance, but no findings of noncompliance will be made.

# 11. What is a salary increase differential?

Salary increases must be based on a combination of the statutory factors. A salary increase differential occurs when teachers do not receive the same dollar amount or percentage of increase for satisfying the same factor<sup>2</sup> or sub-factor<sup>3</sup> – that is, both the dollar amount and percentage amount that one teacher receives is different than those of another teacher who satisfies the same factor or sub-factor.

To determine whether there is a salary increase differential, IEERB looks at the amount of increase for a factor. If teachers receive the same dollar amount of increase for the factor, there is no salary increase differential. If teachers receive different increase amounts for the factor, IEERB looks to whether the dollar amounts represent equivalent percentage increases. If teachers receive the same percentage increase for the factor, there is no salary increase differential. If there is a disparity in both the dollar amount and the percentage increase among teachers that satisfy the same factor or sub-factor, there is a salary increase differential.

NOTE: For 2019-21, IEERB assumes that parties have bargained in good faith to comply with the salary increase differential requirements. Noncompliant salary increase differentials will be noted in a General Comment, but will not result in a finding of noncompliance.

12. Can we still bargain a "catch-up" to bring teachers up to the new minimum salary? Yes. Parties may bargain a "catch-up" increase using a salary increase differential. However, if the parties use a salary increase differential without specifically identifying it as either a salary increase to reduce the gap or a teacher retention catch up increase, the salary increase is subject to the 50% limitation (i.e., the requirement that the combination of education and experience cannot account for more than 50% of the maximum available increase). See #4 above and the <a href="2020 Compliance Rubric">2020 Compliance Rubric</a> for additional information regarding salary increases to reduce the gap, teacher retention catch up increases, and the exemption from the 50% limitation.

### 13. Where can we get additional information on compensation plans?

- Compensation Plan section in the 2020 Compliance Rubric
- 2020 Guide to CBA Compliance
- 2020 Model Compensation Plans
- Indiana Code § 20-28-9-1.5
- Compensation plans in past and current CBAs available on <u>Gateway</u>.

<sup>&</sup>lt;sup>2</sup> Evaluation rating, years of experience, possession of an additional content area degree or credit hours beyond those required for employment, assignment of instructional leadership roles, and academic needs of students in the corporation. Indiana Code § 20-28-9-1.5(b).

<sup>&</sup>lt;sup>3</sup> A sub-factor is a component of the factor – for example: highly effective and effective evaluation ratings are both sub-factors of the evaluation rating factor. The sub-factor must be logically connected to the factor.