

Safe and Welcome: Henry County, Knightstown, and New Castle

OCRA 2019 Stellar Communities Designation Program

HOPE Initiative

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Application Form

Before You Begin

Welcome! Be sure to review the guidelines for this program to ensure eligibility, and that you understand the program's focus and requirements.

- If you have questions regarding any areas of the content within the application, please contact Indiana Stellar Communities staff at stellarcommunities@ocra.in.gov
- If you experience technical issues with the online system, please contact Deanna Poelsma at 317-232-1283.

Application Deadline: September 20, 2019, 4:00 p.m. EST

Before starting, please note the following:

- The system auto-saves after every 100 characters typed or every time you click into a new question; however there is also a "Save" button at the bottom of the page.
- If you do not provide an answer for one of the required questions, you will not be able to submit your application.
- Remember to click "Submit Form" when you are finished. Once your application has been submitted it is no longer available for editing.
- **Privacy Consideration:** All documents submitted to the Indiana Arts Commission and OCRA are public and subject to a public information request. All grant applications are considered public documents and are reviewed and discussed in a public meeting. Applicants should therefore not include any information in the content of their application that they would not want shared during the panel discussion.

General Information

Region Name*

Please enter the name of your region.

Safe and Welcome: Henry County, Knightstown, and New Castle

Region Mission/Vision Statement*

Create a mission or vision statement for your Region. Utilize this document for reference.

This region wants every citizen and visitor to feel safe and welcome.

Relevant Contact Information*

Please provide the name, phone number, and email address for the individual(s) that you would like Stellar staff to contact with any questions regarding the RDP.

Cathy Hamilton: Stellar contact, 513-262-5106, cathy@cathyhamiltonassociates.com

Kim Cronk: President of the Henry County Commissioners, 765-545-0332, kcronk@ninestarconnect.com

Rex Peckinpaugh: New Castle Councilman, 765-520-8967, rextpeck@gmail.com

Sarah Ward: Knightstown Town Council President, 765-345-5977, sfward@embarqemail.com

Region Creation Questions

Discuss the Creation of your region in the following questions:

Region Creation #1*

What circumstances or series of events led to the creation of this region?

Over time, it became apparent the “sperate by silo” method to solving problems affecting everyone in the region worked in some instances but was ineffective in others. Sincerity, concern and effort combined with money wasn’t a guarantee to success or the sustainability of the project. Quite simply, where the region finds itself today is not where it desires to be. The success of a few projects in sperate areas of Henry County does not accomplish what is needed. Specifically, individuals in the region began to find ways to stop population loss, retain talent, and attract talent. This led to conversations at the community level. Six years ago, two questions were asked at five community forums: “What do you love about living in this area?” The feedback received helped us recognized we were not enthusiastically marketing the joy available in our county, some of which we, ourselves, had to rediscover. We have lakes, amazing parks, an enviable trail system, sports, arts, and museums. Game-changers have called our home their home: Inventors, financiers, artists, authors, entrepreneurs, athletes, musicians, physicians. The second question was as simple: “Given that you love this area, what would make it even better?” The respondents named 28 areas that, if appropriately addressed, would move our region significantly toward a better place to work, study, live.

Focus groups ending, New Castle applied for the Stellar designation in 2013. Not selected, the city went after their desired goals without designation. The downtown revitalization began slowly, then accelerating. Now, 14 new downtown businesses in two years, a \$2.1 million plaza in the works, streets being paved, historic renovations, and more than 50 dangerous houses demolished around the city.

Out of the community forums, Knightstown capitalized on its most famous asset Hoosier Gym, site of the filming of a perennially favor-ite movie. Knightstown, by caretaking its famous gym, allows 80,000 guests annually to walk through the gym doors. Businesses along US 40 adopted an artistic theme of decorated bikes, honoring the trail system. Their public square not only welcomes locals, but it is the gathering spot for those out-of-towners as well.

In the last six years, the participants have led some remarkable efforts. They each have a comprehensive plan, the first step to their partnership. With so much yet to accomplish, the region has realized, through Stellar Communities 2019, that a planning process must build on the great assets that already exist. The dated idea of “going it alone,” has passed and our communities choose to participate in transformative success through regional collaboration.

Region Creation #2*

How do your communities currently work together? How do you believe each community compliments each other within your region? How do you plan to resolve potential disagreements?

There are protocols governmentally and within shared memberships in countywide non-profits that guarantee a modicum of collaboration. The communities in the Henry County region have worked on several important projects. For example, these three communities currently cooperate with providing emergency medical service to their areas. New Castle and Henry County have partnered with their 911 Center by sharing expenses and providing in-kind contributions. In the non-profit area, most generally the boards are composed of members representing the various communities of Henry County. Acquaintances and the work these organizations have made these organizations more understanding of the need to work together for the better good of all. Other important projects of notice are: Drug Task Force, Early Learning Coalition, elimination of sanitary sewer issues, blight elimination program, and substance abuse awareness.

The Stellar Communities process has led to a deeper, more passionate collaborative effort. At the risk of appearing maudlin, the myriad of meetings has allowed conversations that have led to collective action. Acknowledging differences in the participating partners, similarities have also been recognized. The team approach, bringing leaders from all regional participants, has led to our presenting projects that have the largest impact for the most people or for the people who most need advocacy.

How do you believe each community complements each other within your region? Each community calls the other to a higher plane. We did not know what the individuals from other communities, aside from our own, have going for them. Henry County Healthy Communities has been working on connecting several regions together through our growing trail system. Athletics, parks, restaurants, festivals and parades have lured us to the four corners of county for decades. Our numerous discussions have made us better appreciate the many good and positive places, people, events and attractions we may have come to take for granted.

How do you plan to resolve potential disagreements? To address this question, we need to explain our leadership strategy. The projects listed in the Letter of Intent (LOI) have been publicly vetted over time with public comments and suggestions. Where the original Stellar Communities program relied on a strong mayor, regional Stellar relies on a strong collaborative team. As we moved to nine teams to travel us through the process (Housing, Infrastructure, Tourism, Marketing, Education, the Arts, Economic Development, Health and Safety, and Projects), a rubric was created to determine who should lead the teams: One who is available to attend meetings, is well-known for a collaborative spirit, has a skill set important to the process, and who had the capacity to love other people's projects.

We began this process with the "right people on the bus." Each team captain filled his/her team, using the same rubric. Advised by Stellar personnel to "dream wider, dream deeper," our project list moved to forty-nine projects within just ten weeks. We then did the hard work of evaluating our list, mindful that every project on the list was "loved" by somebody, somebody who had been working hard to move us closer to our community's goals. We have, with grace, addressed all projects, making certain to attend to the guidelines of Stellar, moving some projects forward, moving some to complementary status, and some to the shelf, not lost forever, but waiting for another avenue. That accomplishment came without in-fighting. The captains of the teams will continue as the first line of response throughout our regional partnership to address questions and/or concerns.

We understand two individuals have expressed to Stellar officials their dissatisfaction with the leadership and process of our Stellar journey. While we knew the assertions to be false, the teams dealt with those two people with great tolerance and further education to the process. Their feelings were honored maintaining integrity to the Stellar Communities process. In fact, one of the individuals attended the last public meeting at Knightstown. He was asked to join the Stellar participants at the table. He freely and professionally participated in the discussions. We understand people may disagree with the collective thought of others and acknowledge we may never sufficiently convince a few to agree with the many.

Region Creation #3*

Describe any successful projects or collaboration that your region has experienced by working together.

Our communities have several examples of more recent collaboration. The region currently collaborates in emergency services, both in fire protection and emergency medical services. The County and New Castle provide a Drug Task Force that serves the entire county. While Knightstown is served by Henry County EMS, when the demand is greater than usual, New Castle's larger program goes to the aid of Knightstown and other communities' aid. Still in the land of safety, just within this summer, the Motorola Towers (911 dispatch system) radio upgrade is nearing completion and is expected to go online sometime in September, two months ahead of schedule. This enormous increase in emergency radio capability provides computer mapping, making it possible for first responders to pinpoint where an emergency exists. This will assist the entire county, but especially reaches out to Knightstown and Middletown.

For the last several years, the "Safe and Welcome Region," plus the other thirteen communities that make up Henry County, have benefitted from the Blight Elimination Program (BEP) that assisted in bringing down sixty unsafe housing structures throughout the county. The collaborative consists of the Henry County Housing Committee, ICAP, HOPE Initiative, Henry County Healthy Communities, Habitat for Humanity, realtors, private contractors, the EDC director, city officials, and county council representatives. The Henry County Commissioners and Council, with New Castle and the Henry County EDC, have worked to bring nationally recognized employers such as Boar's Head and Crown Castle to the county. In 2016, the Henry County Food and Beverage funds distributed to several projects around the county: Blessed Parks, the Guyer Theatre, IVY Tech, and New Castle's Skateboard Park. The Food and Beverage Fund also assisted in transforming a military armory into a park extension accommodating indoor sports and space for larger meetings.

Henry County Commissioners led the effort to bring an IVY Tech Community College to Henry County. The Henry County Hospital Foundation, the Henry County Community Foundation, the County Government, and private philanthropists partnered with the IVY Tech Foundation to make post-secondary schooling a reality in Henry County. The Food and Beverage Fund also assisted in transforming a military armory into a park extension accommodating indoor sports and sometimes used for larger meetings.

Two critical coalitions have created in the last four years. The Henry County Early Learning Coalition is highlighting need for more quality birth-to-five education opportunities. Leading this effort, HOPE Initiative proposed a Henry County Community Foundation grant that would fund the effort. The combined monies financed free Child Development Accreditation (CDA) classes for those wanting to work more professionally with our youngest citizens. The coalition has written another grant to strengthen the sustainability capacity of the program.

A newer coalition is called LiVE, an eclectic, but powerful group of people from all over the county to impact substance disease, addressing holistically the recovery of the person with the disease, and supporting family and friends of the person with the disease. We are looking at interim housing and a pathway back to school or work. This coalition is in its embryonic stage but has a clear vision of its role. People inside the coalition have successfully written two grants to further the sustainability of the effort to reclaim lives.

Region Creation #4*

How do you plan to ensure all participating communities benefit from the project in a fair and meaningful way?

The Safe and Welcome members have become a cohesive group. Participants in the regional vision have created new friendships, mutual respect is clear, and there is a willingness to recruit new talent. To ensure all participating communities' benefit, we began the Stellar process with equity on teams. Meeting locations have been rotated between the participants and will continue to be rotated. Additionally, all three governmental offices are represented on teams and are active participants in decision making. The Stellar team has examined best practices of previous Stellar recipients. They have traveled to Bedford, Marion (twice) and South Bend. All three communities reminded us that Henry County is a regional that can't be forgotten in this process

The greatest evidence that we are intentional in being fair to all participants is that local resolutions were all passed unanimously. We will continue to enable leaders through committees, using projects as touch stones to the greater vision of enhancing the quality of life for those living and visiting the region. Further evidence of this commitment is also shown by the resolution passed by the Henry County Community Foundation. The Foundation has committed \$650,000.00 to the Safe and Welcome projects. The Foundations action represents more than money. It is evidence that 15 widely respected Henry County leaders understand and support Stellar and its mission. Safe and Welcome believes that what is good for one participant is good for the region.

Region Creation #5*

Describe the ultimate outcome(s) for the Stellar Community proposal. What challenge(s) is your region attempting to overcome through the Stellar Communities process?

The greatest outcome for the Stellar Community proposal is a thriving east central Indiana where people will want to live, work, and visit. Population loss, the inability to retain home grown talent and attract others to the area are unacceptable.

The ultimate outcomes for "Safe and Welcome" Region is to continue to walk the talk: We want to create an environment that feels safer and more welcoming to anyone in the area and we want to expedite the effort. Being safer is not just having an efficient police or Sheriff's department, which our data says we do. It is about our emergency personnel staying sharp, up to highest standards; that is what the project around emergency training is aiming toward. It is why each participant has an affinity for parks and trails; they are preventative spaces, joy and exercise simultaneously. The stoutest projects, on first glance, are the ones that serve the entire region, whether it is to create an EMS training center that will offer a state-of-the-art facility to maintain local excellence, but will offer training outside the region, or whether it is extraordinarily increasing the amount of sidewalks in an area that has a disproportionate percentage of elderly citizens and/or citizens with disability.

However, achieving this vision has not been without challenges. For example, we experience a loss of the middle class, due to the loss of industry and local businesses in the area. Spurring from the deterioration of a few industries, we experience a lack of quality housing, crime and related factors, a lack of early childhood education, and a health crisis affecting not only our region, but the country as a whole. With the understanding of what our region faces, we hope to overcome these issues by tackling a comprehensive set of issues. Stellar's resources can enable east central Indiana to become a transformative region that thrives on regional collaborative behaviors and investments. The population can grow talent attraction and retention. The teachings of Stellar can ensure project sustainability. Collective action and proper marketing can build municipal capacity for greater projects. This can take an asset base and use it to make the east central Indiana region a place to live and work. Those who desire to relocate will have reasons to make the choice of east central Indiana their first choice.

Region Creation #6*

Describe the readiness of your region to be awarded a Stellar Communities designation based on the following core competencies:

- Leadership
- Communication
- Capacity
- Collaboration
- Marketing
- Community Input

Our collaborative leadership approach is intact, cooperative, and committed to the region. The teams are eclectic, skilled, committed to the region. Other talented individuals are continuously brought on as interest expands. The team will work to ensure anxiety brought on by change will be addressed, being quick to answer questions and lift community voices. Discussions around continued involvement have occurred within our leadership and we are confident that we will continue to grow our team with sustainable leadership throughout the county.

The region has made effort to spread the word about the Stellar Communities process, the Regional Development Plan (RDP), the projects that will enhance the region, and the need to be in a constant mode of enhancing the region for citizens and those who come short-term. To that end, we have turned to social media (Facebook, twitter, email, web) while not neglecting our daily news-paper and old-fashioned phone calling.

In terms of governmental capacity, various local units of government have demonstrated the interest and ability to think regionally. As mentioned before, our team is plentiful, and involvement continues to grow as interest around various projects and vision are moved forward. Our team and region has very experienced community members who bring expertise to move forward in the direction of change.

We are fortunate to have leaders on Stellar teams represent 24 non-profits, all excited about enhancing quality of life in Henry County/Knightstown/New Castle and the other 14 communities that are a part of the county. The financial commitment by the members of the Henry County Foundation Board of Directors provides powerful evidence of regional support for collaboration. Our Stellar neighbors who have received this designation have eagerly supported our effort to be the next designee. Stellar designee or Finalist, we can show what happens when there is huge financial impact, girded with strong regional development plans, and a large geographic area, state line to state capitol, headed toward enhanced quality of life and all that label entails.

The Marketing Team understands its role is important both now and in the future. Effective marketing touches many parts of a successful regional effort. Marketing can build public support for a project, eliminate misconceptions, help refine the current projects and discover other worthwhile projects. This team can educate other service organizations, lenders and private entrepreneurs about regionalization's impact in present and future terms. Effective marketing can create additional capacity in the local governmental units by showcasing success stories found throughout the region. Success will provide the momentum and the confidence necessary to overcome the "self over region" mindset along with the courage to engage in additional regional efforts.

Safe and Welcome wants to enhance its relationships with the Henry County Visitors' Bureau, the two Chambers of Commerce, and the EDC entities. The Stellar experience has made it clear that tourism wonders exist throughout Henry County. Our Henry County Community Foundation has financed a film that highlights the region and will continue to do so in the future.

We intend to continue gathering community input through media, public meetings, and surveys. Additionally, each community allows individual forms of input and communication. The smaller community of Knightstown has five major sources of regular community input, their own town council is open to community comment at every meeting, the newly formed RDC brings economic input to the front, and the non-profits Main Street, Knightstown Beautiful, and Knightstown Forward are expressly created to expedite quality-of-life issues for the town by working with the populace in general and the town council specifically.

New Castle, the county seat, is the largest community in the county. Like Knightstown, the public is welcome to speak at the bi-monthly city council meetings. The council has enjoyed the assistance of several non-profits, particularly Henry County Healthy Communities which spearheads trail efforts and other healthy endeavors. Henry County is governed by a seven-member council and three commissioners. Both entities are open to the community at their bi-month meetings. The commissioners also host public work sessions, open to the community. Both groups rely on public input for big issues. This process has been one of community input and will continue to be into the future utilizing the forms of communication already set in place, as well as suggested forms moving forward.

Region Creation #7*

Which of the region's previously completed plans address the following areas?

Transportation
 Housing
 Quality of Place/Placemaking
 Health
 Workforce
 Education
 Arts
 Economic Development

Below are the previous and current planning efforts, reflecting each community's interweaving plans on the following topics: transportation, housing, quality of place, health, workforce, education, arts, and economic development.

Henry County Comprehensive Plan, 2018
 Economic Regional Plan, 2018
 Henry Community Health, Community Assessment, in process
 East Central Indiana Regional Development Plan (IEDC Regional Cities), 2015
 New Castle/Henry Township Bike & Pedestrian Plan, 2014
 Knightstown Comprehensive Plan, 2017
 Housing Assessment, 2014
 New Castle Comprehensive Plan, 2018
 Community Study of New Castle School System, 2018
 HOPE Initiative Community Forums, 2013
 IVY Tech, 2015
 New Castle Housing and Livability Study, October 2014
 Anderson, Muncie, and New Castle Economic Vision and Manufacturing Strategic Plan; October 2014
 New Castle Downtown Strategy, January 2015

Regional Development Plan

Section 1: Current State of the Region

Geographic Boundaries*

Describe the geographic boundaries of the region. List all counties, cities and towns that are actively a part of the RDP.

New Castle had an estimated population of 17,268 individuals in 2017. While the 2010 census data show New Castle is made up of 95% Caucasian residents, its primary high school has a minority enrollment of over 10%. There were about 7,700 households with a median age of 40.8 in 2017.

Knightstown, with its population around 2,150 in 2015, is the third largest town in Henry County and just one of 16 incorporated towns in the county (more than any Indiana county) with its comprehensive plan completed in 2018. Knightstown had about 900 households with a median age of 30 in 2017.

Henry County had 49,275 residents in 2016 (57% urban, 43% rural) with a cost of living index of 78.4 out of 100. The county is 395 square miles with a density of 126 people per square mile based on a 2018

population of 48,271. The 2010 census showed 19,077 households or 13,020 families residing in the county. Also, in 2016, 15.2% of Henry County's residents lived in poverty as compared to 14.1% for Indiana.

Key Features of the Region*

Provide a demographic and economic summary assessment for the region.

Henry County's motivated workforce contributes to the growth of local companies. The community's central location is ideal for attracting talent, and nearby educational opportunities provide an excellent pipeline for a diverse workforce. Small town charm provides a rich quality of life experience, and large city amenities are within a quick drive.

New Castle's population peaked at 21,250 in the 1970s before its primary employers, Chrysler Corporation (once the maker of the Maxwell and the largest single automotive plant under one roof in America in the early-1900's), Modernfold, Perfect Circle, and Allegheny Steel all began to downsize and eventually close by the early 2000's. Once Chrysler closed, the facility was sold to auto parts manufacturer, Metaldyne, in 2002 with only 220 workers, compared to a peak of 6,700 employees under its previous owners in the 1930s. Metaldyne closed shop in 2009, and the huge facility lay dormant until Crown Equipment bought the plant in 2012 and now provides 300 jobs.

In Henry County, 23% of residents farm, ahead of the 16.7% in education, health, social services, or 15.4% professional, and 14.5% construction. After averaging between \$65,000 and \$85,000 from 2009 to 2014, the median price of a home in Henry County rose over to \$100,000 for the first time in late-2014. By 2016, the average home in Henry County was valued at nearly \$123,000, still \$49,000 less than the Indiana state average. There were only 34 building permits averaging around \$215,000 in 2017. In 2016, the estimated household income was \$36,655 for the county or 32% below the state average. This compares to an average national wage of \$60,336. However, it should be noted local annual wages increased 5.8% by the second quarter of 2019. Among residents, 58.6% work within the county with the average commute time of 23.7 minutes.

Knightstown's population is 2,100. The town's average median household income of \$44,279 is slightly lower than Indiana's median household income of \$54,181. Top industries in Knightstown are Manufacturing (563 jobs), Government (288 jobs), Construction (171 jobs), Retail Trade (147 jobs), and Wholesale Trade (69 jobs). The median age of persons living in Knightstown is 36.2. Over 67% of the workforce goes to employment outside of Henry County, the majority working in the surrounding counties and the Indianapolis/Marion County area. Knightstown is unique in that it has no heavy industrial businesses. It does have a manufacturing zoning designation but currently has no areas zoned as such. It does however have a commercial district zone designation in which manufacturing, fabricating, processing, extracting, repairing, dismantling, storing or disposing of equipment, raw materials, manufactured products or wastes which is conducted entirely within enclosed buildings of any size is allowable.

Previous Planning Efforts*

Provide an inventory and discussion of previous planning efforts and how that work will be incorporated into the RDP.

Our region's name, Safe and Welcome, is rooted in previous planning efforts. The larger county's collective approach to planning and zoning is to approach issues and opportunities with a growth-based decision-making perspective, as opposed to a fear-based decision-making perspective. Our communities have been proactively planning for improvement focused on comprehensive planning, housing, quality of place, and education and workforce development. Welcome Home is the theme of Henry County's comprehensive plan adopted in 2018. This Comprehensive Plan was created with unprecedented public outreach using traditional and web-enabled strategies. Safe is a result of a 2009 public forum hosted by the Hope Initiative, a grassroots volunteer non-profit group of community leaders. The approach was simple, yet profound: Ask

residents what they liked about the community and what they wished could be changed about their community.

We have moved beyond interaction to collaboration to focus on county-wide infrastructure, roadways, and substance abuse. Specifically, Knightstown took the early lead in development of a Comprehensive Plan with New Castle following suit. The Indiana Chapter of the American Planning Association (APA-IN) awarded the City of New Castle and the Henry County Planning Commission with top prizes for their “notable planning pursuits that have exemplified planning principles and fostered positive impacts on Indiana communities.” It was recognized at the Henry County Community Foundation meeting that our goals align, and a regional approach can overcome existing barriers. Below are the previous and current planning efforts, reflecting each community’s interweaving plans.

Below are the previous and current planning efforts, reflecting each community’s interweaving plans on the following topics: transportation, housing, quality of place, health, workforce, education, arts, and economic development.

- Henry County Comprehensive Plan, 2018 (Henry County Healthy Trails, Hoosier Gym Corridor)
- Economic Regional Plan, 2018 (Memorial Park Phase II, Sidewalks, Hoosier Gym Corridor)
- Henry Community Health, Community Assessment, in process (EMS Training Center, Community Health Worker Co-Op, Henry County Healthy Trails)
- East Central Indiana Regional Development Plan (IEDC Regional Cities), 2015 (Murphey Building Restoration & Artist Studio, Henry County Healthy Trails)
- New Castle/Henry Township Bike & Pedestrian Plan, 2014 (Henry County Healthy Trails, New Castle Sidewalks, Westwood School Path)
- Knightstown Comprehensive Plan, 2017 (Revitalization of Knightstown’s Downtown, Hoosier Gym Corridor, Public Library ADA Upgrade)
- Housing Assessment, 2014 (Masonic Hall: Senior Housing)
- New Castle Comprehensive Plan, 2018 (New Castle Sidewalks, Skate Park Enhancements, and Henry County Healthy Trails)
- Community Study of New Castle School System, 2018 (EMS Training Center, Murphey Building Restoration & Artist Studio)
- HOPE Initiative Community Forums, 2013 (Murphey Building Restoration & Artist Studio, YMCA After School Expansion, Henry County Healthy Trails, Owner Occupied Home Repairs)
- IVY Tech, 2015 (YMCA After School Expansion)
- New Castle Housing and Livability Study, October 2014 (New Castle Sidewalks, Owner Occupied Home Repairs)
- Anderson, Muncie, and New Castle Economic Vision and Manufacturing Strategic Plan; October 2014 (New Castle Sidewalks, Henry County Healthy Trails, Kennard Park)
- New Castle Downtown Strategy, January 2015

Section 2: Key Achievements

Desired Achievements*

Describe the key achievements that each community within the region would like to achieve with the designation.

Our Safe and Welcome vision for this region can be summarized into major categories that relate to quality of life for our citizens and visitors of all ages and walks of life: Our “Safe” components encompass a range of area enhancements involving health and safety, personal well-being, emergency response, ADA compliance, quality of life and livability factors for citizens of all ages throughout the region.

With our Stellar “Safe” designation and our Regional Development Plan as a blueprint, we will be able to meet these goals:

- Walkable and accessible downtowns with improved lighting and sidewalks across the county.
- Balanced affordable, quality housing in towns and rural areas, coupled with blight elimination.
- Safer regions via enhanced EMS and first responder training/support facilities & communications.
- Enhanced health delivery systems via collaboration between medical and mental health providers and county health department

Our Welcome vision for the region is summarized into categories that relate to quality of life factors:

Our Welcome projects encompass a range of regional enhancements involving our visitors and convention bureau to enhance the many tourist destinations identified around our region. In various surveys, public forums and Ball State's data feedback, the local attribute of tourism was high-lighted as one of our area's most underrated or under-promoted resources. Our people have always been our greatest asset, but with major economic downturns, it has been a challenge to provide mechanisms to lift affected people from poverty or unemployment (survival mode) to one of hope to thrive.

As such, a fair number of our proposed projects deal with improving areas in which our folks live. Providing a climate of clean, aesthetic downtowns, buildings, parks, trails, roads, public squares, maker spaces and rural vistas will boost quality of life settings for both local citizens and visitors seeking ambiance, art, recreation and a place to tour and unwind. Our goal is to draw more economic opportunities and individuals wishing to move to our area.

With our Stellar "Welcome" designation, we will be able to achieve these goals:

- Stellar region genuinely viewed as a viable destination for tourism, conventions, and recreation.
- Developed downtowns with maker spaces, inviting public squares, green spaces and safe housing.
- Welcoming and aesthetically pleasing public parks and trails with accessible, connecting by-ways.
- Enhanced historic sites, libraries, buildings, office and convention spaces, with youth options.

Section 3: Designation

Implementation of Goals*

Describe how the Stellar Communities designation will enable the region to further implement their revitalization goals.

The federal CDBG Distress Scores released in January 2019 reveal Henry County has several towns and townships above a score of 95. The county was given a distress score of 124, the 10th highest in Indiana. To be designated Stellar is to be given the chance to build capacity in a sustainable way as we try to move the needle toward a healthier and safer community.

1. Cultivate a safe, healthy and nurturing culture of caring that provides protection, quality of space and livelihood, accessibility and housing for people of all ages & abilities.

Designating our region will highlight existing strengths and harness the potential of the human spirit that lifts us all up. A Stellar designation will provide a boost of hope that has waned over time with declining economic opportunities and population.

2. Provide enhanced opportunities for exercise, health & wellness, emergency services and quality of life amenities in our downtowns, housing stock and care centers.

From a new skate park, enhanced aquatic center, and 1400 Plaza in New Castle to expanded trails, Sunset Park and canoe launch in Knightstown, the seeds of synergy are sprouting resilience and hope throughout our county.

3. Nurture a culture that is friendly, hospitable and welcoming to people of all ages, creeds and backgrounds, both locally and from afar.

Accentuating our positives has been a goal for decades. Going from the top 20% of counties in terms of wealth and population in 1861 (Radford) to the top 10% in terms of distress levels (above) plays on one's psyche.

4. Enhance our downtowns and rural areas with improved buildings, tourist attractions, housing stock, parks, trails, maker spaces, public squares, library and youth options.

Ball State's June 10th data share revealed recreation as our most promising PWR3 ranking, albeit local respondents placed it fourth out of five category options. With a Stellar designation, our experienced leaders and dedicated team will be able to greatly improve our many arts, recreation, and tourist destinations to market and invite more visitors and businesses into our welcoming environment.

Marketing and Attraction*

Describe how the designation will be used to market the communities and the overall region to attract residents and businesses.

The Safe and Welcome Stellar finalist designation is already being used in marketing efforts. A two-page advertorial will appear in the September 2019 edition of Site Selection magazine. This advertorial includes a discussion about the county's spec building program, along with Stellar. This article is a result of a partnership with the Henry County REMC, Hoosier Energy, and the New Castle-Henry County Economic Development Corporation.

The designation will be included in all community facing websites, blog posts, e-newsletters, and future quality of life marketing. Downtown street banners in both region towns will include the Stellar logo and be considered on official community roadside welcome signs. For example, "Welcome to Knightstown, part of the Safe & Welcome Stellar Region." The "What's Great about Henry County, IN" promo video being produced during August and September 2019, partly for the Stellar program, will also be a welcome addition to local marketing tools.

The physical evidence (i.e. new sidewalks, trails, and other infrastructure reinvestment) of the Stellar designation will be most helpful in all county marketing efforts. Major projects across the region will move forward as success breeds success. Community self-esteem will continue to improve, while new private investment will be attracted. Since a significant emphasis in our proposed project planning relates to better promotion of area sites for tourism development, it is geared to attract more visitors and eventual residents to our region. Enhancing attractions as worthwhile destinations, coupled with targeted marketing will boost our rightful standing as a region worthy of visiting and living in for families and business development.

1. Leverage our Eastern Indiana Regional Planning Commission membership for strategic planning.
2. Promote our region through both our Stellar Facebook and Twitter pages plus recent webpage.
3. Promotion of our Safe & Welcome region utilizing local media and new Stellar marketing video.
4. Implement our RDP while infusing our Henry County Visitors' and Tourism Bureau with new vigor.
5. Market our improved infrastructure, health and safety services and business climate to promote.
6. Continue relationships built during Stellar process, relationships regionally and those created at the State level.

Section 4: Capacity

Capacity to Administer Funds*

Describe the capacity of the applicant and the partnerships to administer the funds.

Note:

- All participating communities should have no outstanding monitoring/audit findings of any current grants.

- All participating communities must be in good standing with all funding agencies.
- Any community, within a region, who is non-compliant with any of the above, is considered ineligible.

Henry County was awarded \$500,000 for the construction of a new fire station in Blountsville in Stoney Creek Township with a 2018 grand opening. This project expanded their existing community center to include a five-bay fire station. Stoney Creek Township is in the northeastern corner of Henry County (June 2017 application approval).

The Hoosier Gym is receiving restoration work through a \$500,000 OCRA grant awarded to the Town of Knightstown (August 2018 application). The City of New Castle was awarded a \$600,000 OCRA grant for improvements and safety upgrades to the city's water pollution control facility (Awarded in August 2018). The City of New Castle was awarded \$1,062,000 through the Blight Elimination Program in 2014 and 2015. Blighted houses across Henry County were included in this broad program scope.

Both the New Lisbon Telephone Company and the Henry County REMC applied for and OCRA's NEXT Level grants for expanding broadband coverage in our region. Both company's CEOs met with our development team in August for an interactive sit-down meeting explaining how our team may be able to collaborate with their future broadband planning efforts. For example, the local REMC has pi-~~lot~~-ed a project with NineStar Connect in the Fair Oaks subdivision south of New Castle. Their Next Level grant proposes high-speed Internet in some of the most difficult areas in the state. Though not awarded, this project would extend fiber from Fair Oaks northwest into the small burg of Greensboro.

Additionally, the Department of Workforce Development's ELITE grant of \$1.28 million supports work-based learning models to attract and retain local talent, increase wages, and provide career pathways. This county-wide grant was awarded in April 2018. Henry County, Knightstown, and New Castle are all in good standing with all funding agencies. Additionally, all communities have no outstanding monitoring/audit findings in any of our current grants.

Development Team*

Describe the development team and their ability to implement a multi-project plan. Please cite projects/programs that you have specifically partnered on, providing examples of past successes in your narrative response.

This development team is comprised of 52 people, each bringing a specific skill set to this project. Each has responsibility to ensure that the project stays on course in time and in fidelity to the plan. We have medical personnel, mental health providers, educators, career politicians, artists, nature experts, leadership consultants, recreation specialists, marketing gurus, business aficionados, legal minds, and skilled financiers. The development team consists of elected officials and civic leaders committed to growing the region, meeting the identified needs of its citizenry. Multiple members of this team have experience in teambuilding and servant leadership. This team is eclectic, coming from many directions of life, owning life experiences.

Our principal Stellar projects are staggered with a few that can be accomplished within the first two years, and others that will take time to build momentum, keeping our partners and support systems engaged. Our team is well-positioned with the knowledge and capacity needed to ensure a successful launch to a regional designation. Due to the experience and leadership wherewithal of our development team, our Safe & Welcome region can successfully administer these resources effectively in tandem with other ongoing initiatives outside of Stellar.

Leadership Capacity*

Document governmental and/or civic leadership capacities with the region. You should discuss from both an individual and/or regional level.

Strong leadership is a prerequisite for building strong regions and has provided the foundation to imple-~~ment~~ our long-term vision. The town leadership of Knightstown as well as the mayor and city council of New Castle have extensive experience in project implementation and focused community growth. The

Henry County council and commissioners include a healthy mix of new and seasoned members with an eye on our future growth and improvement. Knightstown Council President, Sarah Ward, has experience with leadership strategies and implementation from her term on the local school board to being a professional psychotherapist. Her experience provides a valuable perspective of how very different communities solve intricate problems and implement objectives.

New Castle's Mayor York has experience harnessing resources with limited funds to leverage city projects that would otherwise get stalled. Furthermore, many members of the leadership team have been involved with successful public collaborative projects in the past. The ongoing partnership between towns, townships, and the county also provides the expertise of officials who oversee a diverse county with a county seat led by one political party and county government by another. Both entities have worked well together as evidenced by a recent united collaborative effort to resolve a significant sewer/wastewater development project in an area bordering New Castle, White Estates, facilitated by a zero-interest loan from the state of Indiana.

The two-year development of Henry County's comprehensive plan from 2016 to 2018 brought a diverse group of city and rural citizens and respected leaders together to develop a blueprint for future planning and development. In fact, both the Henry County and New Castle's plans recently received state awards. The Indiana chapter of the American Planning Association (APA) presented New Castle's mayor with the 2019 "Outstanding Comprehensive Planning" award. At this very same ceremony, Henry County's Planning Commission Director, Darrin Jacobs, accepted the APA's "Honorable Mention-Comprehensive Planning" award.

Grant Administration Capacity*

Document the services of a grant administrator and/or successfully completed projects in the past three years utilizing state and/or federal grant funds.

Completed Projects in Past 3 Years

Within the last three years, our communities have received a few federally funded grants from the Office of Community & Rural Affairs. We received two grants in 2018, one focusing on New Castle's wastewater system improvements and the other focusing on Knightstown's Hoosier Gym. The Knightstown's grant of \$500,000 replaced the roof, installed new windows, and completed tuck pointing of the deteriorating brick. The City of New Castle's \$600,000 grant installed new blowers and made several safety improvements

Section 5: Engagement Process

Steering Committee

Upload the completed Steering Committee Matrix.

The form must include:

- The name and contact information for each committee member
- Any specific functions or sub-committees they intend to lead

Steering Committee Matrix.pdf

Community Engagement*

Include the following in your narrative response (*Tip: use "1, 2, 3..." in your response*):

- 1) Outline the community engagement strategy that was used to gather input from citizens within the region (e.g. surveys or meetings). Please include a timeline of events.
- 2) Discuss the overall communications plan throughout the process and include how each community and the region plan to continue this process moving forward.
- 3) Describe the community vision, goals and revitalization strategies to address the identified needs in the targeted area.
- 4) Provide details as to how each community engagement will tie into an overall regional community approach. How has your plan incorporated changes?
- 5) Provide any other information related to the process of developing the plan.

Strategy

The community engagement strategy was created to reach the most inclusive and diverse group of community stakeholders possible. We started with a designated communications team, making sure we do not take for granted that everyone knows. To ensure a wide reach, our team utilized online, public forums, surveys, committee meetings, social media, and already-scheduled community events to engage in conversations around Stellar planning.

Public Meetings

We held meetings with the development team early and often to ensure stakeholders have the information they need to accurately and succinctly inform others about the ways in which we are headed. Additionally, we hosted ten public community forums from the beginning of the planning process and conducted follow-up team meetings throughout the process. To maximize reach, we recorded and video-taped meetings through Facebook Live for those who were unable to attend, soliciting continuous input from the community in general and keeping those same people in the information loop. As we met, the printed news was invited to attend our meetings and write press releases between meetings, once again so information was not missed by the communities.

Our public meetings were held at Henry County/New Castle Public Library, the Henry County REMC Community Room, the Hoosier Gym in Knightstown, and the Hope Building in New Castle. By moving meetings around to various times and locations, we hoped to reach individuals who were unable to travel longer distances.

Public Survey

A public survey was advertised and made available to local citizens in our Safe & Welcome region in late-March to early-April 2019. We had 72 valid surveys completed online. The Indiana Communities Institute at Ball State University met with our Stellar development team on June 1st to confirm they were able to glean valuable research findings from them. Of those surveyed, two-thirds were aware of both our county and city/town comprehensive plans. BSU researchers informed our team that of the five activities that make up a local economy - production, wholesale, retail, residential and recreation - those surveyed ranked recreation fourth, or next to lowest. However, BSU researchers found recreation is the "most promising" activity for our region. Our team was also informed that East Central Indiana showed the lowest of the ten Indiana regions in total employment labor markets from 2004-2014.

While our county's poverty rate had declined slowly over the past four years, the decline was less than the state. Similarly, while our region's per capita income had gone upward over the past five years, it was still falling behind that same metric for Indiana. When discussing the five project categories on the public survey in the LOI and prioritized at our first steering team meeting held in Knightstown on May 1st, we learned "Quality of Place" was ranked first on both the survey and BSU meeting. The largest discrepancy was in "Infrastructure & Environmental Improvements" that came in last (5th) on the survey but ranked second highest at our May 1st team meeting in Knightstown. Averaging the survey with the meeting rankings, "Business Development" came in second place out of five categories. "Residential Improvements/Development" and "Health & Public Safety" were tied when averaged.

Social Media

As we created a "people" network, we advertised our Facebook and Twitter pages to allow quick access to information or questions. Through these platforms, we shared our public meetings, pictures of the individuals hard at work, as well as shared in the joys, trials, and pains throughout the process of coming

together as a region to dream about a Safe & Welcome community. Our Stellar Facebook page went live in May and kept updates early and has over 350 likes. Additionally, our Twitter page has accumulated over 100 tweets since its inception and is continuously updated.

Communications Plan

From the public meetings, survey, and social media engagement, we have set a standard for how our communications plan has come to fruition. While one can never communicate enough, we have turned to social media while not neglecting our daily news and old-fashioned phone calling to communicate updates. It is in our plan to continue to enhance our relationship with the Henry County Visitors' Bureau, the two Chambers of Commerce, and the Henry County Economic Development Corporation to increase marketing around the future of our communities.

In addition to the updates happening through the outlets listed, we have regular updates at public meetings, council meetings, and various community events. By having a robust and diverse group of leadership and stakeholders, we are able to sustain this engagement style for communications. As our communities grow, we will continue to engage in meaningful ways and anticipate another round of information gathering within the next few years.

Our Henry County Community Foundation has financed both film that highlights the region and the opportunity to keep our website updated for the following year. Moving forward, we will continue to keep the public informed through the formats described above and in our engagement strategy. We found success in these strategies and will continue to build upon our assets. Specifically, we will continue to have a representative from each community of our region on the marketing committee to ensure updates are happening to the Stellar page, as well as the individual pages of each community. As project plans continue and additional individuals get involved, we will reassess the regional community approach to ensure all voices are considered and represent the story we are telling as we carry our communications plan.

Section 6: Project Identification and Description

Project Identification and Description*

Upload a list of the intended projects and demonstrated reasonableness of project scope:

- Identify priority projects in terms of greatest level of impact and need. Document and support the level of need for each project and the significance of each project in the overall revitalization efforts within the region.
 - Projects should be comprehensive in meeting the variety of needs within a region.
 - Projects should be reasonable in the scope of work to be completed. The projects should be able to be completed in the four program years.
- Describe how proposed projects will leverage additional resources.
 - Projects should be practical in relationship to the community's operating budget.

Project Pages Extracted.pdf

Section 7: Implementation

Progress Measurement*

Outline how progress will be measured, including:

- The establishment of the region's baseline relative to itself and its benchmark cities;
- The method and frequency of reporting of progress (who reports the progress, to whom, and how often?); and
- The specific metrics to be used to measure progress.

Implementation

Our Safe & Welcome Stellar liaison, Dr. Cathy Hamilton, will manage our progress monitoring, collaboration, and the measurable outcomes delineated below. Ongoing reports will be developed quarterly each year in addition to annual reports throughout the duration of our regional development plan. The baseline metric for Knightstown, New Castle and Henry County, plus benchmark communities in East Central Indiana will be collected at the beginning of 2020 to serve as a point of reference and progress comparison with said communities over the next three to five years. Measures for success are categorized as follows:

Goal #1 Measures: Cultivate a safe, healthy and nurturing culture of caring that provides protection, quality of space and livelihood, accessibility and housing for people of all ages and abilities.

- Improved/safer movement via ADA accessible facilities and lighted sidewalk feet added.
- Increased number of high-quality daycare spaces with senior center interaction capacity.
- Improve health metrics: vaccinations, testing, recovery programs, overdose reductions, etc.
- Community understanding of where and how to receive health care when in need.

Goal #2 Measures: Provide enhanced opportunities for exercise, health and wellness, emergency services and quality of life amenities in our downtowns, housing stock and care centers.

- Number of low to mid-income houses improved as well as blighted structures demolished.
- Improved EMS/responder training measured on assessments, response times and saves.
- Increased number of wellness options offered to public including trail miles developed.

Goal #3 Measures: Nurture a culture that's friendly, hospitable and welcoming to people of all ages, creeds and backgrounds, both locally and from afar.

- Increased recreation opportunities provided, and marketing of tourism efforts added.
- Number of maker spaces, public squares, library, park and expo enhancements added.
- Increased numbers of youthful visitors to our new youth center and expanded skate park.
- Number of events scheduled in the Expo Center, Murphey Building music studio, etc.

Goal #4 Measures: Enhance our downtowns and rural areas with improved buildings, tourist attractions, housing stock, parks, trails, maker spaces, public squares, library and youth options.

- Improved baseline to annual cumulative visitor survey results once RDP is implemented.
- Number of downtowns enhancements, residential, business and restaurant occupancies.
- Number of maker spaces, public squares, library & trail enhancements used and/or visited

Future of the RDP

Discuss how the regional development plan will continue to move forward without the state partnership.

Approximately one-half of the prioritized projects in this RDP have the 18% to 25% match raised by their sponsors. For other projects, such as those under the INDOT/infrastructure and CDBG umbrellas, our county council's approval to tap a "food and beverage tax" (\$300,000 per year over the next three years for \$900,000) made other matches possible; in other words, once the non-profits did all they could to raise their match monies, the government entity did what it was supposed to do: It helped its people. Along with the governmental donation, our Henry County Community Foundation made a match of up to \$400,000. A unique piece of our financial planning is a sustainability endowment created by our Community Foundation to

address any later Stellar maintenance and/or overages; the Foundation's initial contribution to this endowment fund is an additional \$250,000 beyond their match money contribution. We do have on good authority this support will not dry up once the Stellar designation period has concluded.

While we are grateful for the Foundation's commitment of a sustainability endowment, we do not put all our financial hopes in that one basket. We expect the sponsors of each project to have a sustainability plan specific to the project.

A real gift of the Foundation for the past two years is a series of seminars required of non-profits that might apply for a Foundation grant; those seminars have concentrated on philanthropy and strategies for raising funds to maintain programs. Those strategies are built on an understanding of the numbers involved in fundraising (how many people/corporations need to give how much to meet a specific goal), the best times of the year to do a fundraiser, and how to select the leadership of such a drive. Every non-profit involved in this Stellar effort, and there are several, has attended these seminars.

Funding, we believe, will not be a problem, given the generosity of this region. We will need rather to maintain leadership of the RDP, maintenance of the momentum.

The absolute plan of our Stellar effort is to maintain a strong leadership team, not just for the four years of funding. We intend to keep our existing leaders engaged while growing more people into a leadership position. If we have an uninformed leadership or a lack of community commitment, we are destined to fail—we will plan against that failure.

To build a sustainable leadership team that is educated about leadership skills, calls for courage, collaboration, savvy, and ethics; we will be intentional about bringing new people onto the team. Our catalyst for this strategy is born from the Stellar Communities process we have experienced. Seeking to better ourselves, we have become united behind one purpose: building one community more broadly defined, caring for those outside our immediate space, and assisting each other.

While we have been focused on communicating the Stellar process to our various constituencies these past several months, we are committed to growing this effort in the future. We have learned the lesson: You monitor what you value. We have fallen in love anew with our region and will step up marketing what we have that is lovable. We've created a Speakers' Bureau that will continue sharing with the community well beyond this RDP submission, has a newly minted film to show, a PowerPoint to train, a website/Twitter/Facebook to inform. We have started the conversation with our young people; we will continue those conversations. Most importantly, we have filled our leadership team with folks who have recognizable credibility in their respective communities, have a needed skillset, have a collaborative spirit, and can love other people's ideas/projects. Going forth, we will strengthen and utilize that strategy.

Section 8: Feasibility

Feasibility Matrix

Upload the completed Feasibility Matrix.

Feasibility Matrix.xlsx

Floodplains/Floodways*

Provide documentation of the proposed capital projects in relation to floodplains/floodways.

This should be scanned and uploaded as a single PDF

Floodplain Maps.pdf

Section 9: Readiness

Demonstration of Readiness*

Describe the steps taken thus far in each proposed project's process. Include details about key partners and stakeholders.

The collaborative networks created during this process will provide a roadmap for successful completion of our projects over the next few years. This RDP serves as groundwork to help springboard new development and growth in our community. The cumulative impact of these projects upon our partners/benefactors will exceed anything that has occurred in our region for decades.

We have conversed with elected officials, councils, partnerships, and landowners to assess the readiness of each project (information can be found on each project page). Academy Place Park is sponsored and is geared up for project development with already completed conceptual plans. The Basketball Hall of Fame, Public Library ADA Upgrade, Spiceland Sidewalk Upgrades, Summit Lake State Park Cabin & Nature Development, and Wilbur Wright Birthplace & Museum are all projects that have received funding and support and are ready to begin design.

Groups have identified commercial properties to be raised in New Castle, Mechanicsburg, Mooreland and Sulphur Springs. These overdue projects will provide a safer environment for identified neighborhoods.

The EMS Training Center has been in plans prior to the Stellar process, and therefore has secured partnerships with Ivy Tech and the New Castle Career Center to certify new emergency recruits. A new state-of-the-art facility is already owned. The building is large enough to meet project objectives. Other projects servicing the greater Henry County area are the Henry County Multi-use trails, Owner Occupied Repairs, and the YMCA expansion. These projects have secured funding, partnerships, and conversations around design and implementation have occurred.

Knightstown-specific projects (Hoosier Gym Corridor, Makerspace in Knightstown Town Hall, Masonic Hall: Senior Housing, Sunset Park) have funding set aside for the upcoming four years. The Town has committed funds from various sources and has received the initial plans for Masonic Hall. New Castle-specific projects (Skate Park, sidewalks, Murphey Building, and Westwood Path) have momentum from previous phases of improvements. City leaders are in support of all projects and they align with the overall vision of the community. Additionally, Middletown Sidewalks and Kennard Park are shovel ready and have plans drawn up, as well as leadership in place to move forward.

Section 10: Impact

Impact*

Describe the local and regional impact.

Local and Regional Impact

Henry County has natural beauty and tourist sites have not been as ideally marketed as possible. From Summit Lake State Park to the Wilbur Wright Birthplace historic site, or from Indiana's largest war park, Henry County Memorial Park, Westwood Lake, the Hoosier Gym in Knightstown to the Indiana Basketball Hall of Fame in New Castle, we have numerous partially untapped to under-promoted potential destinations. Our

regional development team also identified the Henry County Saddle Club, the Guyer Opera House, the New Castle fieldhouse, Baker Park, New Castle Motorsports Park, the Mooreland Fair, Belgian Horse Winery, the Wilbur Wright Nature Preserve, the Smith Building, a new Expo Center (under construction), over 10 miles of walking and biking trails, the Knightstown Academy, Mt. Lawn Raceway, Henry County Arts Park, Boondock Farms, New Castle skate park and Aquatic Center as well as numerous smaller parks, parades, camp-grounds, bed & breakfasts, libraries, art shows, sporting events, and concerts.

Our chosen projects will not only enhance and promote our aforementioned “welcoming” assets, but also go far in creating a “safer” region by improving our housing stock, emergency services, health delivery systems, sidewalks, lighting, ADA compliance, wellness instruction, after-school programming, and historic restoration. Taken collectively, our development team strives to improve the conditions of targeted neighborhoods while creating environments immersed with love, hope, and wrap-around services that nurture growth and future economic development. By harnessing the collaborative spirit our team experienced in creating our goals and RDP, we intend to build upon this cooperative networking to promote our assets and identified projects to energize a community that would greatly benefit from a booster shot of synergy and dose of positive transformation.

Future Investment*

Describe how future investment will be attracted to the region.

Our region is midway between the Indianapolis metropolitan area and the Ohio state line. One of the most traveled east-west thoroughfares in the country, I-70, traverses the southern half of our county with exits at Knightstown, New Castle-Spiceland, and New Lisbon-Wilbur Wright Road. Our Safe & Welcome region has numerous skilled, educated, motivated, and dedicated workers who would rather have higher-paying, gainful employment closer to home given the 5,000+ who commute outside of Henry County to work. Our proposal promises to attract more visitors, businesses, and residents using better marketing of our numerous assets and opportunities while significantly improving our housing, infrastructure, services, and attractions.

Our region has 10 TIF districts covering most of our project sites. We have a vibrant, active Economic Development Corporation that meets monthly with a proven track record in luring businesses to our region. With ongoing beautification initiatives, coupled with blight elimination programs, we have been able to make noticeable improvements over the past decade to improve our neighborhoods. We will continue partnerships between our city and county officials to leverage agencies and resources such as our recent collaboration around the White Estates sewer, water and drainage project just outside the southern boundary of New Castle. Through private investment, grants, and local initiatives, several downtown buildings in Knightstown, Middletown, and New Castle have been renovated, while vacant lots (many by virtue of planned demolitions) have been repurposed with multi-use parks, greenspaces, art and concert venues, farmer’s markets, parking, pet-walks, and similar. Our small-town appeal with a well below average cost of living should be quite appealing for young adults and families of all ages, workers, seniors, and entrepreneurs considering planting roots in our region. We are confident our team successes with collaboration and supporting economic development, grant writing, and fundraising will help leverage our numerous projects to successful completion.

Section 11: Sustainability

Sustainability*

Discuss how the region will continue to sustain the momentum over the course of the Stellar process period. What processes are in place that will allow the region to continue to move projects forward, include new or updated projects as others are completed or adjustments are needed, and engage new individuals in the process?

As we continued conversations around projects, we continued conversations over sustainability. Each project has begun its own sustainability plan, via future grants, admission fees, or government set-asides. However, an additional security for sustainability is the thoughtfulness of the Henry County Community Foundation. The Foundation not only contributed match monies, but also established a Stellar endowment that will perpetually support projects created through this process.

Sustainability will not be limited to the access to funding. The Stellar leadership team will continue to work with the projects, making education available that deals with sound organizational practices and appropriate personnel that will continue to strengthen the projects over time. The leadership team structure will remain in place, and the team will be a staple of our Stellar vision even as we see changes in individuals involved. We have accomplished an amazing balance in our team and have commitments from team members that they will continue in their roles as we intentionally grow the leadership pool.

We have elected officials from all three participants. Given the governmental structure of our city as opposed to our town and our county, we purposely invited stakeholders who have expertise in the law and financing to stay the course with Stellar Communities. We enjoy loyalty from the Economic Development Corporation, not just in name, but in attendance at meetings, plus in collaboration. The Foundation has already been cited for its commitment to expanding the qualities espoused by Stellar, the quality of life that can be ours.

What is most exciting is the number of non-profits that have come together to knit a fabric for our community. From the arts, to rehabbing houses, childcare, sidewalks, to parks and trails. An analogy that has taken on truth for us is that, while one can easily break a twig, breaking a bundle of twigs is significantly harder. Our non-profits have climbed out of decades-old silos and to form a common purpose: To collectively enhance the quality of life for the citizens of this region and their guests.

When issues arise, and they will, this partnership will find ways to address those issues in a viable ways. We have already tested this concept: On Henry County Day of Caring on September 6, 2019, New Castle volunteers went to Knightstown to assist its residents with building the kayak/canoe launch, a project listed in April as a Knightstown LOI/RDP project. Two weeks later, that project was completed.

We have not been shy in asking others outside our region for advice and assistance. In reaching out to others who have traveled this journey, we are assured that we have partners who wish us well and always will be available to brainstorm ideas/solutions or to simply wish us well. It is the combination of individuals, strong partnerships, and thoughtful funding sources that continue to move forward and provide necessary adjustments to continually provide the best projects we can for our communities.

Section 12: Long Term Viability

Timeline*

Provide a four year timeline that includes the following:

- 1) Key benchmarks
- 2) Demonstration of how the process will meet the timeline established by OCRA, INDOT, and IHEDA

TIMELINE

Year 1 (2020)

Basketball Hall of Fame 2020-2022

Memorial Park: Phase II 2020-2023

Wilbur Wright Birthplace 2020-2021

YMCA After School Expansion 2020-2024

Academy Place Park 2020-2021
 Hoosier Gym Corridor 2020-2024
 Sunset Park Enhancements 2020-2022
 Skatepark Enhancements 2020-2022
 Health Project 2020-2024
 Year 2 (2021)
 Owner Occupied Repairs 2021-2023
 Public Library ADA Upgrade 2021-2024
 Makerspace Inside Knightstown Hall 2021-2021
 Murphey Building Restoration and Artist Studio 2021-2024
 Year 3 (2022)
 Masonic Hall: Senior Housing 2022-2024
 EMS Training Center 2022-2024
 Revitalization of Knightstown's Downtown 2022-2024
 Beautification of Henry County 2022-2025
 Year 4 (2023)
 Commercial Blight Clearance 2023-2024
 Kennard Park 2023-2024
 Summit Lake State Park Cabin and Nature Center Development 2023-2024
 INDOT: Year 5 (2025)
 Spiceland Sidewalk Upgrades 2025
 New Castle Sidewalks 2025
 Road Improvements in Greensboro, Mooreland 2025
 Henry County Trails 2025
 Middletown Sidewalk Upgrades 2025
 Westwood School Path 2025
 Spiceland Sidewalk Upgrades 2025

We recognize the opportunity to discuss projects Stellar will be funding as we are designated. Based on these conversations with funders, we will assess the proposed timeline of projects. We partnered with leadership in Henry County, Knightstown, and New Castle to clarify start and end times for all projects.

As shown in the timeline, we anticipate a few of the larger projects starting within the first years to be completed by year four. Specifically, the Hoosier Gym corridor, and YMCA after school expansion. Our leadership recognizes the timeline needs to be flexible based on final funding discussions.

Additionally, we discussed the cost, time, quality, and scope of each project to decide the best plan of action, ensuring every project receives the focus it deserves. To ensure projects stay viable, they each have a variety of partnerships across the region.

It is also our understanding that INDOT projects will begin construction in year five, but the process of research and development are started and understood prior to this year. To ensure projects are occurring as the timeline represents, our key development team will meet monthly to ensure benchmarks are being made, as well as coordination across projects is happening to maximize efficiency.

Current Revitalization Strategy*

Provide a current revitalization strategy utilizing any of the following techniques:

- 1) Existing comprehensive plans;
- 2) Existing economic development strategic plans;
- 3) Existing downtown revitalization plans; and/or
- 4) Community surveys.

In 2009 and 2013, New Castle participated in the Stellar Communities process. When the process became regional, the Knightstown, New Castle and Henry County communities each recognized the true strength in regional collaboration. The combined effort of these communities, through the collective efforts of their

governments, not-for-profits and citizens far surpass the ability of one. Together, projects were identified and are representative of each community's prior planning goals.

Several of the persons whose fingerprints are on this Stellar effort have formally studied "quality of life" issues; the study authentically began with several housing assessments completed over the past ten years. Six years ago, two questions were asked at five community forums: "What do you love about living in this area?" and "Given that you love this area, what would make it even better?"

In hindsight, this feedback challenged us to do a better job of marketing what we had. Their words screamed "destination site." We were not enthusiastically marketing the joy available in our county, some of which we, ourselves, had to rediscover. We have lakes, amazing parks, an enviable trail system, sports, (not only expected basketball—we have a saddle club and a motorsport park), live theatre, arts programs, and museums. Game-changers have called our home their home: Inventors, financiers, artists, authors, entrepreneurs, athletes, musicians, and physicians. The responses were clear and to the point. The respondents named twenty-four areas that, if appropriately addressed, would move our area significantly toward a better place to work, study, live.

In the last six years, the participants have led some remarkable efforts. They each have a comprehensive plan, the first step to their partnership. With so much yet to accomplish, we recognize Stellar as a platform from which to move forward in achieve our regional vision that has been in formation for years.

Financial Sustainability

Provide financial documentation supporting the sustainability and maintenance of the proposed projects (pro forma, user rates, available public financing, other appropriate funding mechanisms, etc.

These should be scanned and uploaded as a single PDF.

Reduced Size Resolutions.pdf

As we continue to assess the viability of each project, finances and how projects will be supported are a topic of priority. Within the appendices are documentation and formal specifics for projects based on quotes, fund source needs, and projections. In addition to the upfront funding (committed and proposed) from varying sources, project-specific plans have been set in place to identify potential funds for sustainable flow of project financing.

Specifically, each council has been asked to look forward into the next four-years' worth of funds. From there, funds were allocated to be designated for projects to ensure financing is not just promised but possible. Funding sources represent a variety of public, private, grant, and government funds to maintain support over the course of each project's life. We plan to continue generating revenue, although match funds have been found for every project. Our team will utilize the RDP to gather additional support of finance through key stakeholders, inventory of resources, and continued diversification of funding sources.

Section 13: Maps

Region Map

Upload a full color map of the overall project target area for the entire region. Identify regional/partner boundaries on the overall map.

Regional Map.pdf

Individual Community Maps

Upload full color, individual community maps with the following items identified:

- Past projects
- Current projects
- Proposed projects
- Complementary projects

These should be scanned and uploaded as a single PDF.

Community Maps.pdf

Section 14: SORH - Rural Health Project Proposal

Assessment*

Show how a need has been identified and the target population being served. Your answer may include:

- An analysis of collected data from sources such as a Community Health Needs Assessment to show a rural health need in the community. This information can be utilized through a local hospital or a county public health department;
- Research done through an outside expert such as CDC, NIH, or other reputable sources; and/or
- Information on County Health Rankings or ISDH sponsored initiatives.

With a population of 48,476, Henry County ranks 51st in overall health outcomes compared to the other 92 Indiana counties. Our ratio of mental health care providers is 1,210:1 (Indiana's is 670:1). This ratio is four times higher than the national average of 310:1. Henry County has been designated a Health Profession Shortage area for several years and remains one today.

In 2018, Henry County saw a two-fold increase in the number of reported overdose cases. Between 2017 and 2019, the county experienced 174 overdoses. Overdose deaths between 2016 and 2018 were 5, 11, and 8 respectively. A 2016 Community Health Needs Assessment (CHNA) revealed that substance use disorders were the top concern by key informants with a lack of available mental health care as number four. This remained unchanged in the 2019 CHNA. The 2016 assessment also revealed that adults with very low incomes were much more likely to report experiencing fair/poor mental health. In the latest United Way ALICE study, the number of Henry County ALICE households was 28% compared to the state average of 25%. ALICE is an acronym for Asset-Limited, Income- Constrained, Employed. The study also noted that Henry County's number of households in poverty was 16%, which is higher than the state average of 14%.

Henry County's Local Coordinating Council conducted an Addictions and Recovery Survey in 2019 which revealed further concerns related to substance use. When asked, "have you or someone you know used [insert answer] in the last 30 days," the answers were astounding:

- 47% responded yes to consuming marijuana;
- 22% responded yes to consuming meth;
- 21% had consumed prescription drugs;
- 89% had alcohol in the last 30 days.

When asked what was needed most in our region, 41% stated outpatient programs and 32% stated more counseling. For these reasons and more, we propose the model of healthcare needs to change. Below is our plan to implement a Community Health Worker Program in Henry County.

Project Development Plan*

Describe how other areas have approached the particular rural health issue identified in the Assessment section. You may:

- Look locally. Ask the health experts in the region for ideas of projects and programs that they would like to do but haven't been able to or what's been done before that worked but wasn't sustained.
- Look nationally. There are a number of resources available such as:
 - Rural Health Information Hub
 - NACCHO Model Practices Database
- Be innovative. Develop a project that is unique to the region represented by thinking outside the box and taking modern approaches.

Licensed professionals come at a steep price and there is currently a national shortage of licensed mental health professionals. These factors put rural areas at a great disadvantage. With the presence of licensed professionals, there needs to be a system of care that includes local resources at varying levels. Through the Rural Health Information Hub, two programs were identified as possible fits for Henry County to address the need of substance use disorder care. The first is ASPIN's Certified Recovery Specialist Program which utilizes certified Community Health Workers (CHW). The second is western Pennsylvania's Nurse Navigator and Recovery Specialist Outreach Program. By combining these two concepts, a Registered Nurse and Community Health Worker would work as a team to guide clients through the recovery process.

In 2007, a study was conducted to learn more about the Community Health Workers in America. Activities such as health promotion and education, assisting clients to access medical and non-medical services and programs, social support, and transportation led to the following benefits:

- Establishing connections between communities and the health care system
- Successfully advocating for underserved individuals to receive appropriate services
- Provision of informal counseling and addressing basic needs
- Building community capacity in addressing health issues

Further research has revealed the benefits of CHWs in the area of mental health and substance use disorders. One of the main benefits of the CHW in working with substance use disorders is the way they can impact the Social Determinants of Health. The opioid crisis is fueled by poverty, isolation, low education levels, and stigma. A CHW that shares an understanding of the culture and resources in a community can act as a peer mentor. They are plugged into their community by shopping at the same stores, attending the same churches, and being consumers of the local health care.

Case management by licensed nursing staff is present and effective in today's health care system. Again, employing a licensed professional can be costly. In this model, the Registered Nurse would be able to focus solely on connecting the client to and navigating the professional components of recovery care. The CHW would then work to address the Social Determinants as described above.

Although case management by licensed professionals has demonstrated sustainability through insurance reimbursement, reimbursement for CHWs is relatively new. The objective for this project would be to utilize a Public Health Nurse from the Henry County Health Department along with one of their staff members who is trained as a CHW to demonstrate the effectiveness of such a program. Data from the outcome measures will be analyzed after the first 18 months. A determination will be made as to whether the program is impactful, and if so, next steps to determine the best way to sustain the program financially will be explored. Options include increased funding through the Health Department's County Health Fund, creating a position through a local health care provider such as Henry Community Health or one of the mental health agencies, or the creation of an independent CHW Co-operative. To implement this process, we must ensure the right people are in the right place.

Implementation Plan*

Discuss how the regions will work together to ensure that the project is fulfilled. You must include:

- 1) An outline of action steps;
- 2) A list of person(s) responsible; and
- 3) An approximate timeline.

This project can commence immediately with the creation of a steering committee. From here, success moving forward will be about assigning the right people in the right place. Below is a timeline and description of what will be happening to implement this plan:

Timeline

In progress: Develop partnerships to kick-off Steering Committee (see proposed Committee below). Potential Steering Committee members have been working together for over a year to identify solutions to a current substance use disorder epidemic.

Responsible: Angela Cox, Henry County Health Department (HCHD)

Complete: Designate Public Health Nurse from Henry County Health Department. Current CHW works 14 hours per week. If they are not willing/able to pick up the additional 14 hours, a second part-time individual will need to be identified and trained.

Responsible: HCHD

December 2019: Training and certification for potential part-time CHW.

Responsible: HCHD

January 2020: Meet with Henry Community Health, Meridian, Centerstone, Henry County Drug Court and Probation, ICAP and ASPIN Insurance Navigators to discuss program objectives, establish process for referrals, and schedule monthly meetings.

* Will meet every 2 months for months 7-18

Responsible: Amanda Bowman, Henry County Practice Manager

February 2020: Begin seeing clients as the budget allows for client services to continue through a 4-year grant cycle

Responsible: CHW and PHN

March 2020: Develop and incorporate Bylaws, Business Plan, and Member Recruitment determined based on the Feasibility study and Steering Committee

Responsible: Amanda Bowman, Henry County Practice Manager

June 2021: Review financing needs dependent on Stellar process, implementation of grants being explored with the HRSA. Partner, follow up, and review services provided, progress, and programmatic changes needed.

Responsible: Angela Cox, HCHD

Service Description: The following service is an addendum to a current TFJC grant that will be working simultaneously with regional school systems to educate to the difficulties.

Formation of Youth Coalition: Initial formation of the youth coalition will involve recruitment and organization of participating youth and organizational supports. Deliverable will be invoiced upon completion of the sponsorship/youth council agreements to conduct tobacco/nicotine/vaping activities. A membership roster will be completed and provided to TFJC upon invoice.

Deliverable Cost: \$2,000 (One time payment at beginning of the Coalition)

SORH: \$1,000

County Match: \$1,000

Ongoing support of regional Youth Coalitions for four years: Ongoing support for youth coalitions will be provided by the Assistant Community Coordinator, as best identified by the individual group's needs. This deliverable includes providing resources, in-person support, and general oversight of youth coalition activities. Deliverable will be invoiced evenly on a quarterly basis, to cover all expenses.

Deliverable Cost: \$12,000 (\$750 will be paid quarterly for contractor for four years)

SORH: \$6,000

County Match: \$6,000

Total Cost: This program will run the length of the Stellar 2019 timeframe and then run beyond that time on local dollars

Total Cost: \$14,000
 SORH: \$7,000
 County Match

Steering Committee:

- Henry County Health Department
- Henry Community Health
- Meridian Health Services
- ICAP
- Centerstone
- HOPE Initiative
- LIVE Coalition
- Henry County EMS
- New Castle EMS
- Alliance 4Youth
- Briana's Hope
- The Guest House
- ARIES Local Coordinating Council
- Sowers of Seeds
- Healthy Communities
- ASPIN
- Henry County Sheriff's Department
- School System Representatives
- Blue River Shenandoah
- Charles A. Beard
- South Henry

Outcome Measures*

Provide information on how the project's impact will be measured. How does the region know if the project was successful or not? You may include:

- Personal stories of those served;
- Statistical improvements;
- Knowledge increases;
- Lessons learned; and/or
- Rate changes.

During the 2019 Community Health Needs Assessment conducted by Henry County Community Health, there was an overwhelming response from the key informants that mental health and substance abuse disorders were at the top of the list of health issues affecting Henry County residents. The Health Needs Assessment can be used as a baseline for the following data points to determine program outcomes.

Below are the potential measures we will use to identify success quantitatively. Additional measures could be added based on data collected through the intake process.

1. Number of uninsured clients able to establish insurance within 3 months
 - Potential questions for clients
 - o If you do not have insurance, what are and were the barriers to getting it?
2. Number of clients connected to a primary care provider and attend an initial physical
 - Potential questions for clients
 - o Do you get regular physicals, if not what are the barriers to getting one?
3. Number of clients who begin MAT
4. Number of clients connected to outpatient recovery services

- Track missed appointments
- 5. Number of clients requiring transportation assistance and obtain it
 - Was the client able to work with the CHW and devise an ongoing transportation plan?
- 6. Number of clients who receive HIV and Hep C testing
- 7. Number of clients who receive Hep A and B vaccines, if needed
- 8. Number of clients who receive Narcan and training
 - Potential questions for clients
 - o Have you ever used Narcan before?
 - o Have you ever been trained on how to use it?
 - o Do you feel like you would use it after receiving the training and having it on hand?

Additionally, we recognize success through qualitative and quantitative analysis stories to gather a comprehensive view of the value added through the CHW program. As we navigate the start of this program, identified partnerships, supporters, and allies to the program will be accounted for in measuring success on a secondary level. Additionally, as we serve individuals through the CHW program, we will gather stories of impact to ground our data in the experience of the individuals being served. While we do not anticipate any contradictions between the data, if we come across a significant variance, value will be held in the voice of the participants.

A companion to the above plan is the creation of a youth coalition to combat the use of nicotine among our young people, most active during off-school-time. Matching the above descriptor, this health project focuses on younger people and combats the use of nicotine, a research proven gateway to more difficult substance abuse and a direct cause of several incurable diseases. The goal is to assist young people not to start using tobacco products.

Budget*

Explain how the region will use the funding awarded and provide a timeline of when funding will be used. There is no required format, but ample justification must be provided.

We are working with the county to implement this project as early in the designation period as possible. We feel the gap of health care service in the county every day, and we would like to begin care to continue to strive for a safe and welcoming community. All funding is based on the CHW research we completed prior to this proposal. Budgets will be different based on the needs of individuals and distance traveled to provide care. Additionally, we believe this is a systemic change to healthcare in Henry County. Below, the budget for a 4-year period is outlined. In total, we are requesting \$64,328.

Each deliverable identified below has an identified set cost associated with its implementation and will be billed on a deliverable basis as outlined. Unless there is a mutually agreed upon amendment, at no point will the contract for these services exceed \$5,000 per budget year.

The total budget to create these support systems in our regional attempt to thwart the impact of substance disease over the next four years can be seen in the RDP.

Section 15: Link to Regional Development Plan

Link your Regional Development Plan Below*

Be sure to test that it works prior to submitting your application.

<https://safeandwelcome.org/wp-content/uploads/2019/09/Safe-And-Welcome-Regional-Dev-Plan.pdf>

Additional Required Documentation

Budget and Leverage Matrix

Upload the completed Budget and Leverage Matrix.

Final Budget Leverage Matrix.xlsx

Stellar Research Investment Spreadsheet

Upload the completed Stellar Research Investment Spreadsheet.

Stellar_Research_Investment_Spreadsheet.xlsx

Resumes of Key Project Staff

These should be scanned and uploaded as a single PDF.

Bios Compiled.pdf

Sign and Submit

Important Notes:

- Be sure to review your application for accuracy before submitting. Corrections may not be made after the submission deadline.
- After submitting the application, an automatic email will be sent to the primary contact. To confirm the application was submitted and/or download a copy of the submitted application, go to the "Applicant Dashboard".

Authorizing Official*

Greg York, Mayor, New Castle; Sarah Ward, Town Council President, Knightstown; Kim Cronk, President, County Commissioners, Henry County

File Attachment Summary

Applicant File Uploads

- Steering Committee Matrix.pdf
- Project Pages Extracted.pdf
- Feasibility Matrix.xlsx
- Floodplain Maps.pdf
- Reduced Size Resolutions.pdf
- Regional Map.pdf
- Community Maps.pdf
- Final Budget Leverage Matrix.xlsx
- Stellar_Research_Investment_Spreadsheet.xlsx
- Bios Compiled.pdf

STEERING COMMITTEE

A 20-member citizen Steering Committee was convened to guide the plan's process. The group is made up of the following individuals:

Name	Title	Committee	Contact	Phone
Cathy Hamilton	Co-Director of HOPE Initiative	Stellar Contact	cathy@cathyhamiltonassociates.com	513-252-5106
Corey Murphy	Henry County EDC Director	Economic Development	cmurphy@growhenryco.com	765-521-7402
Denise Peacock	Local Contractor	Lead, Housing	denise.peacock@cfhcompanies.com	317-498-6064
Jerry Cash	Team Co-Leader/Health Department Board	Co-Lead, Health and Safety	jwcash@gmail.com	765-545-0006
Angela Cox	Henry County Health Department Director	Health and Safety	acox@henryco.net	765-524-7054
Dennis Hamilton	Community Leader	Projects	hamiltondennis@comcast.net	513-295-5360
John Henderson	New Castle Park Board	Projects	johnH@hinsey-brown.com	765-529-7605
Bill Gorman	Knightstown Main Street	Projects	w.gorman@hotmail.com	765-345-7246
Patty Broyles	New Castle Park Board President	Projects	PattyLBroyles@gmail.com	765-529-7605
Sandy Scott	Henry County Schools Superintendent	Projects	asksup@henry.k12.va.us	276-634-4711
Ed Hill	Board of Aviation Commissioners	Lead, Infrastructure	Edhill@cinergymetro.net	765-524-7339
Rex Peckinpough	New Castle Councilman	Infrastructure	rextpeck@gmail.com	765-520-8967
Kim Cronk	Henry County Commissioner	Infrastructure	kcronk@ninstarconnect.com	765-545-0332
Landon Dean	Knightstown Councilman	Infrastructure	thenights338@gmail.com	765-545-0317
Jeff Ray	Henry County Trails	Tourism	jaray56@gmail.com	765-534-1753
John Swartz	Charles Beard Board	Co-Lead, Education	johnswartz40@gmail.com	317-518-3598
Nan Polk	New Castle School Board	Co-Lead, Education	nanpolk@hotmail.com	765-987-7882
Steve Weidert	Officer of the Henry County Arts Association	Lead, Arts	sjweidert@hotmail.com	765-524-4788
Kenon Gray	Henry County Councilman	Marketing	kenongray@gmail.com	765-686-1033
Martin Shields	Attorney	Marketing	martin@martinshieldslaw.com	765-521-2762
Kevin Richey	Academy Supervisor	Marketing	kevin.richey@ktownacademy.com	317-518-3598

The background of the top half of the page is a photograph of several bright green bicycles leaning against each other in a grassy area. In the background, there is a paved path and a signpost with a 'NO MOTOR VEHICLES' sign. The image is partially obscured by a dark, semi-transparent overlay that contains the text.

SECTION 6

PROJECT IDENTIFICATION & DESCRIPTION

“ Leadership and learning are indispensable to each other.

John F. Kennedy ”

PROJECT LIST

PROJECTS
Academy Place Park
Basketball Hall of Fame
Commercial Blight Clearance
EMS Training Center*
Henry County Community Health Worker Co-op*
Henry County Trails*
Hoosier Gym Corridor*
Kennard Park
Makerspace Inside Knightstown Town Hall
Masonic Hall: Senior Housing*
Memorial Park: Phase II*
Middletown Sidewalk Upgrades
Murphey Building Restoration & Artist Studio
New Castle Sidewalks*
Owner Occupied Home Repairs
Public Library ADA Upgrade
Infrastructure Improvements in Greensboro, Mooreland
Skate Park Enhancements
Spiceland Sidewalk Upgrades
Summit Lake State Park Cabin and Nature Center Development
Sunset Park Enhancements
Westwood School Path
Wilbur Wright Birthplace
YMCA Afterschool Expansion*

COMPLEMENTARY PROJECTS
Revitalization of Knightstown's Downtown
Early Learning Center

*Indicates a high impact project. Projects are identified as high impact when the scope and reach meet the needs of the majority of Henry County. Additionally, a high impact project represents Safe & Welcome’s priority projects to meet the vision and mission of the community to address identified needs in our target area.

ACADEMY PLACE PARK: 340 N ADAMS STREET, KNIGHTSTOWN



DESCRIPTION

Academy Place Park will be a 1.5-acre park adjacent to the Academy Place property in Knightstown, Indiana. The park will be a passive space for all ages to enjoy. Park users will enjoy a native landscape with seasonal interests. Non-traditional play activities including giant Kerplunk, an obstacle course, nature-based play

and a sensory path allowing children to learn and explore. The park's nature-based play area will include sand and water, boulders and log features for climbing and branches for building forts. Other park features include upgrades to sidewalks, a basketball court, community arts garden with walking paths, a water feature, benches, and lighting. The new basketball court brings back to life a court which was once a popular destination at this location.

IMPACT

This project will be an important part of the community's development as it provides a park in an area lacking quality outdoor space. It provides park space and recreational opportunities for Academy Place residents, Hoosier Gym visitors, and Knightstown residents. It also updates and enhances Academy Place property.

READINESS

The Academy Place is Owned by Academy Place Apartments, Inc a 501c3 non-profit with a governing Board. They are supplying a match fund for the project.

TIMELINE

2020-2021

BUDGET

\$600,000

BASKETBALL HALL OF FAME: 1 HALL OF FAME COURT, NEW CASTLE



DESCRIPTION

In Indiana, basketball isn't simply a game – it's a tradition, passion, and part of our culture. The Indiana Basketball Hall of Fame in New Castle celebrates the proud heritage of basketball in our state and as a nation. A visit to our 14,000 square foot museum features not only the men, women, and teams that brought recognition to themselves, their communities, and schools, but also several interactive exhibits that will bring one closer to the action of Indiana high school basketball! The

Hall of Fame is one of Henry County's biggest tourist attractions, bringing about 10,000 visitors to the county annually from all 92 Indiana counties, 50 states, and 64 foreign countries. Specifically, in July 2016, the Hall of Fame tracked visitors from 27 different states just in the 31 days of that month.

This project will allow the Indiana Basketball Hall of Fame to complete a much-needed expansion. As Hoosiers donate items for the Hall of Fame, the building has grown to capacity and needs to be expanded. The Indiana Basketball Hall of Fame is an incredible hub of tourism activity for our community and allows individuals to feel nostalgic and at home.

IMPACT

All citizens of New Castle/Henry County will benefit from this project due to the tourism dollars generated from people who stop by to visit the Hall of Fame. The expansion will promote a welcoming atmosphere for visitors, ultimately encouraging them to stay awhile and see what else the county has to offer.

READINESS

The land is owned by the Hall of Fame; therefore, plans to move forward have been drawn, budgeted, and are shovel-ready. The Hall has partnered with the City of New Castle and Henry County government to move the project forward in a timely way.

TIMELINE

2020-2022

BUDGET

\$3,000,000

COMMERCIAL BLIGHT CLEARANCE: COUNTY-WIDE



DESCRIPTION

Blight affects many municipalities throughout our nation and is spreading. It has an effect on all persons within a particular area and will continue to be more apparent unless it stops. Recent research supports the Surgeon General's view by showing there is a correlation between neighborhood conditions and the well-being of residents. Many of

these public health studies focus on the impact of deleterious housing and neighborhood conditions on health outcomes (e.g., allergens and asthma or lead exposure and developmental and behavioral problems). Specific projects for blight clearance within Henry County include: The old gas station and garage (Mechanicsburg Road/US 36), the old motel and print business (US40/County Road 225W), and structures around Blountsville, Middletown, Knightstown, Mooreland, and Dunreith.

IMPACT

Vacant and abandoned properties are one of the primary indicators of neighborhood-level distress. Researchers have long studied the negative impacts of abandoned buildings and vacant lots on public health and safety. Factors have been shown to have deleterious effects on area residents, including mental distress, higher rates of chronic illness, stunted brain and physical development in children, and a breakdown in social capital. Completing demolition of the blighted commercial developments around Henry County will lead to a safe and welcoming community.

READINESS

The potential locations for demolition have been identified. The county has the required match to make this project happen. We will secure properties and rights-of-way for appropriate demolition and disposal.

TIMELINE

2023-2024

BUDGET

\$250,000

EMS TRAINING CENTER: 432 BROAD STREET, NEW CASTLE



DESCRIPTION

Within a literal safety complex, create a state-of-the-art Emergency Medical Service Training Center on Broad Street New Castle, that operates a functioning EMS System while also training new and current workers. While this training will be available to personnel locally, it has the capacity to become a state-wide training center. This large two-building complex will also house a remodeled New

Castle Police Department, providing them a more professional facility that serves the greater population.

IMPACT

The current location of our EMS Service is outgrown for simply housing equipment and personnel to meet the community's needs, locally or regionally. It certainly is impossible to grow professionally, no room at all available for training. The newer location is large enough to address all these issues, both emanating from the EMS and the Police Department.

READINESS

Partners to implement this project have been identified and include: New Castle Government via their emergency services and Ivy Tech and New Castle Career who certify training for new emergency recruits.

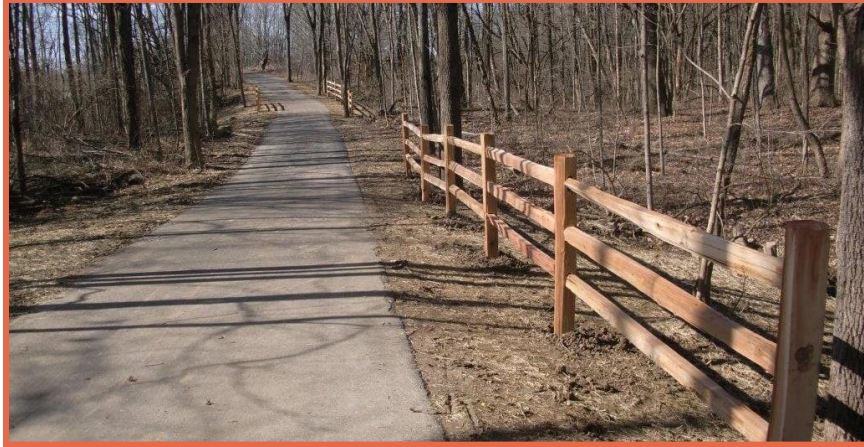
TIMELINE

2022-2024

BUDGET

\$2,500,000

HENRY COUNTY MULTI-USE TRAILS: COUNTY-WIDE



DESCRIPTION

This project continues the Wilbur Wright trail system, with eventual the goal of connecting to the Cardinal Greenway. Trails and Greenways create healthy recreation and transportation opportunities by providing people of all ages with attractive, safe, accessible, and low-cost places to cycle, walk, hike, or

jog. In addition to providing a safe place for people to enjoy the outdoors, greenways and trails function as a viable transportation option and is a large factor in a community's livability. Having access to the Cardinal Greenway will represent access to Indiana's longest span of recreational trails, spanning 62 miles from Marion through Muncie to Richmond in East Central Indiana.

Construction is occurring now on the Wilbur Wright Trail, and there are plans to secure the right-of-way. The Honey Bee Electric Trail will connect the edge of the City of New Castle to Memorial Park trails that eventually connect to the Wilbur Wright Trail. The Ted Fitzgerald Trail extension furthers a trail that is very near to a New Castle Elementary School and, with this extension, will go to the eastern edge of the city, heading toward Hillsboro, again connecting to the Wilbur Wright.

IMPACT

To enhance the quality of life and regional connectivity in Henry County. This multipurpose project links residents and tourists to various communities, outdoor activities, and ultimately will become a source of community identity and pride.

READINESS

The project has financial match and support from the community. Additionally, it conforms to a local 2007 trail study and an updated regional trail study completed in 2018.

TIMELINE

2025

BUDGET

Wilbur Wright Trail Gap:	\$1,750,000
Fitzgerald Trail Extension:	\$450,000
Honeybee Electric Path:	\$450,000
Total:	\$2,650,000

HOOSIER GYM CORRIDOR: WASHINGTON ST, FROM SQUARE TO GYM



DESCRIPTION

Just off Highway 40 in Knightstown you will find an authentic shrine to high school basketball. Built in 1921, it has been home to generations of local basketball players, and now, thanks to the movie "Hoosiers," is a part of our state's history, and a tourist destination for thousands of sports enthusiasts every year. This project capitalizes on the number one tourist draw, the Hollywood-famous Hoosier Gym. The corridor from the public square to the Hoosier Gym will be enhanced through this project: New lighting, sidewalks, and curbs.

IMPACT

Hoosier Gym hosted approximately 65,000 guests this past year. The increasing number of visitors have spurred the opening of several new restaurants to accommodate tourists and residents alike. This corridor, along with a proposed Academy Park, will offer an amenity to those many tourists, a walkway from the center of town to the Gym.

The corridor will also be wonderful for the senior citizens who live in the The Academy, a historic building situated next to the Gym. The Academy was renovated some time ago, going from a school to affordable housing for several Knightstown senior citizens. These locals can also benefit by a lovely walkway to the Public Square, adding daily to their quality of life.

READINESS

The town government leaders have secured the required funding match and are ready to move forward. Knightstown's collective community agrees this project is needed for development of a welcoming community for visitors.

TIMELINE

2020-2024

BUDGET

\$600,000

KENNARD PARK: TWO LOCATIONS IN CENTER OF TOWN



DESCRIPTION

This project will create a new park for the small community of Kennard which is ten miles from the nearest free community park of size. Due to downsizing, Kennard's elementary school was recently closed. This park will partially replace the community spirit lost with the closing of the school.

Every welcoming community has places to gather. City parks and open space improve our physical/mental health, strengthen our local communities, and make our towns and neighborhoods more attractive places to live and work.

Numerous studies have shown the social, environmental, economic, and health benefits parks bring to a city and its people. To do this, we would like to get fencing, a gazebo and a larger plastics play jungle gym. Additionally, we recognize a need for ADA accessible swings and a merry go round. The park will connect to a trail, maximizing outdoor recreation opportunities. The vision is to have outdoor play equipment down the edge of the trail. We envision a park for gathering around various activities, sports, and community events.

IMPACT

Parks provide intrinsic environmental, aesthetic, and recreation benefits to our cities. They are also a source of positive economic benefits. They enhance property values, increase municipal revenue, bring in homebuyers and workers, and attract individuals in all phases of life. People value the time they spend in parks, whether walking a dog, playing basketball, or having a picnic. Along with these expected leisure amenities, parks can also provide measurable health benefits, from providing direct contact with nature and a cleaner environment, to opportunities for physical activity and social interaction.

READINESS

Henry County Healthy Communities will provide expertise to Kennard leadership in accomplishing this project. Kennard's Town Council has approved the project and has partnered with Henry County in providing the financial match.

TIMELINE

2023-2024

BUDGET

\$250,000

MAKERSPACE INSIDE TOWN HALL: 120 E MAIN STREET, KNIGHTSTOWN



DESCRIPTION

In keeping with the desire to revitalize the downtown area, the Town of Knightstown moved Town Hall and Utility office onto Main Street (US 40 downtown) on September 15, 2019 and has done a rebuild on the structure for the first floor with future to develop the second floor.

The creation of a maker/innovator space will attract and offer the opportunity for small businesses and start-ups to have economical space use opportunities for their companies. This will also be an integral part of the development of the downtown area as the town supports economic growth of the area

through the support of start-ups. We envision a space where individuals can learn something new, whether it is an alternate way to approach learning or utilizing new tools and resources to reach a solution. While building and supporting the makerspace is important, the greatest resource will be the members themselves and the collaboration within the community. Makers will not only share their tools, but their knowledge.

IMPACT

The downtown area will benefit by having local small businesses and start-ups get to know the area and ultimately, the Town will benefit from supporting start-ups in the local area. Makerspaces are also fostering entrepreneurship and are being utilized as incubators and accelerators for business startups.

READINESS

This project will be managed and completed with oversight by the Knightstown Clerk Treasurer, the Town Council and the Building Inspector.

TIMELINE

2021-- This project will be completed in 120 days from the "Notice to Proceed" after funds are available and bids have been selected to complete the project.

BUDGET

\$250,000

MASONIC HALL: SENIOR HOUSING: NW CORNER OF JEFFERSON AND MAIN



DESCRIPTION

The goal of this project is to renovate Knightstown's long vacant town owned Old Masonic Hall, one of Indiana's ten most endangered historic landmarks, bringing in high quality affordable senior housing. Also, a new residential building will be constructed adjacent to the Old Masonic Hall. This landmark is still savable and needs a hero to step forward and restore it. We have found interest in development around a low-income senior housing development for the community.

Not only will this project address the need for the building to be saved, but also the need for affordable housing in the community.

IMPACT

This project will bring approximately forty affordable apartments for senior citizens to downtown Knightstown; these elders will be able to participate in all the town activities with far less effort than now required. The historic building and the new building will be back on the tax rolls, benefitting the town financially. Finally, this project will salvage a beloved but endangered building.

READINESS

A private developer is working with Knightstown's RDC; a letter of intent has been delivered to RDC and the Town Council. The Town Council has signed the Masonic Hall over to the RDC. The private developer will seek tax increments for the construction and front the remaining costs.

TIMELINE

2022-2024

BUDGET

\$11,000,000

MEMORIAL PARK/EXPO PHASE II: 221 N MEMORIAL DR, NEW CASTLE



DESCRIPTION

Memorial Park is a 362-acre park with the W.G Smith Building, a rustic shelter house, three log cabins, and 18 picnic shelters. The park also has various sporting fields, playgrounds, fishing, and nature trails.

This project purposes to construct Phase II of the EXPO Center (an office complex, classrooms, and a banquet hall), add an elevator to

the Veteran's Museum located on the lower level of the Smith Building to create ADA accessible elevators, and provide electrical upgrade to the Saddle Club, located down the hill from the banquet hall. With an ADA compliant playground, we hope to see this entire space be accessible to all who are visiting. Parks are vitally important to establishing and maintaining the quality of life in a community, ensuring the health of families and youth, and contributing to the economic and environmental well-being of a community and a region. The next phase of this project will address the Park Lodge area to increase tourism and lodging.

Phase I is under construction—dirt has been moved and compacted for the building of a 55,000 square foot multi-purpose building that will house the annual 4-H Fair, but will also host trade shows, indoor auto shows, athletic competitions, and large concerts. With the banquet hall, schools will have a place inside the county for proms, larger weddings can be accommodated, as well as conferences. Also, there will be six classrooms available to the community for use.

IMPACT

This enhancement of Memorial Park will become an economic game changer for the county, a destination site for both park visitors and businesses. The EXPO Center will intentionally reach out to the region's youth, offering mentorship and education opportunities, impacting the entire county's youth. Permanently housing Purdue's 4-H Extension, this complex will welcome youth, offering the teaching of skills, building self-esteem through mentorships and peers.

READINESS

The county commissioners contributed \$1.216 million to kick off the entire EXPO project and leased 60 acres of land to the EXPO Board for 25 years, with renewable leasing available for up to fifty more years. Architectural renderings and engineering drawings are complete. Plans and people are in place, ready to go.

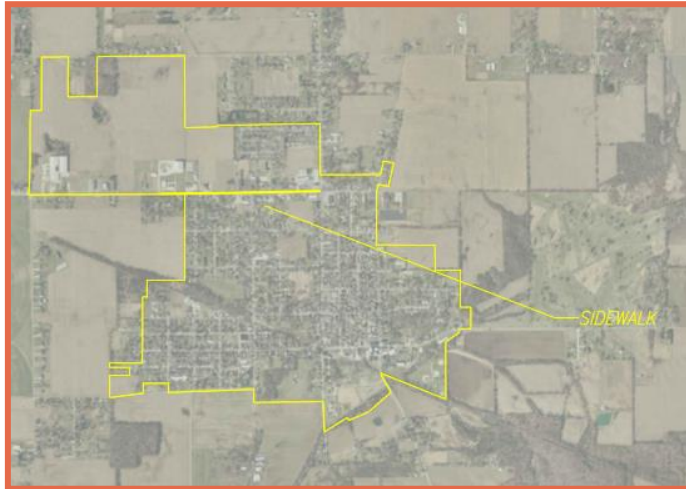
TIMELINE

2020-2023

BUDGET

\$2,240,000

MIDDLETOWN SIDEWALK UPGRADES: ALONG SR 236



DESCRIPTION

Providing safe walkways for pedestrians dramatically increases how well pedestrians perceive their needs are being met along roadways. This project would install sidewalks allowing pedestrians to walk to the business area of Middletown, the county's second largest community. This route is along SR 326 and runs through the community's entrepreneurial area. The current sidewalk does not have curbs, or room for more than one pedestrian at a time. There is concern for safety when walking along this route and

the community is prepared to move forward on this project with safety in mind. Sidewalks separated from the roadway are the preferred accommodation for pedestrians. Sidewalks provide many benefits including safety, mobility, and healthier communities.

In addition to reducing crashes from walking along roadway crashes, sidewalks reduce other pedestrian crashes. Roadways without sidewalks are more than twice as likely to have pedestrian crashes as sites with sidewalks on both sides of the street.

IMPACT

This project has been sought for years. As the area has grown in population, the need is undeniable. The sidewalks will address safety and convenience needs.

READINESS

Middletown leadership and citizens are excited and ready to move on this project. A consultant has been picked to complete this project, and the INDOT process will be followed.

TIMELINE

2025

BUDGET

\$410,000

MURPHEY BUILDING RESTORATION & ARTIST STUDIO: MAIN & BROAD STREET



DESCRIPTION

This project includes the restoration of the historic Murphey Building, which is the oldest building in New Castle. Once renovated, the building will include space for both musical and fine artists. The third floor of the building will contain a recording studio, doubling as a practice and lesson space for musical groups and solo artists. The first and second floors will be used as a makerspace with an emphasis on the arts. The recording studio will double as a practice and lesson space for musical groups and solo artists. The maker's space will provide booth rental space for four or more artists and a variety of opportunities to engage with one another.

IMPACT

There are many artists and musicians in Henry County and many of them do not have a place to practice and perform their craft. Also, the availability of music and art lessons for youth as well as adults, including seniors, is very limited and there is a need to fill this void. The recording studio will give local people an opportunity to produce projects while giving high school students and telecommunication students from Ball State University a vehicle to reach their goals. The program will provide opportunity to all citizens in the community and surrounding area that need an outlet for artistic expression and development. A unique piece to this program to be hosted in the Murphey Building is that seasoned, recognized artists will mentor more novice artists, providing guidance and supplies in the early stages.

READINESS

The construction will take about six months and we plan to complete it within the next three years. A subcommittee of the Art Association of Henry County has been created to oversee the construction and implementation of this project. The financial match for the project is in place.

TIMELINE

2021-2024

BUDGET

\$305,000

NEW CASTLE SIDEWALKS: VARIOUS LOCATIONS



DESCRIPTION

This project calls for seven distinct areas in New Castle to receive sidewalks: Northside sidewalk (Washington Street and 14th Streets) Q to I Avenue sidewalk, Southside sidewalk (Parkview), Indiana Avenue sidewalk, Broad Street sidewalk, Wittenbaker Drive, and Trojan Lane sidewalks. These street projects have two descriptors: They provide much needed safety routes for our citizenship, and several of them lead to SR 3 where many businesses are located. Employees are walking to work, now without sidewalks. This project will take care of the

issue while also connecting to a proposed project on the highway— pedestrian enhancements along the corridor. A study was completed in October of 2011, the Northside Livability Study: A Community Revitalization Planning Document. In the study citizens indicated that currently 13% walk and 3% bike for goods and services. However, 17% would consider walking and 13% biking to goods and services, if there was adequate infrastructure. Also, 57% of respondents indicated that they did not have sidewalks in front of their houses. Of the 43% who had sidewalks, 49% indicated that they needed repairs.

IMPACT

The Northside sidewalks will connect to the county’s only hospital; nearby are several group homes and a neighborhood school. The additional sidewalks connect schools on the Southside to homes and the city’s largest neighborhood Park. Finally, three of the sidewalk projects go to State Road 3.

READINESS

The match is available, the city government is amenable, and the citizens are excited. This is a shovel-ready project.

TIMELINE

2025

BUDGET

Northside (Washington and 14th Street) Sidewalk:	\$265,000
Southside (Parkview) Sidewalk:	\$115,000
Trojan Lane Sidewalk Project:	\$155,000
Wittenbraker Drive Sidewalk:	\$115,000
Indiana Avenue Sidewalk:	\$82,000
Broad Street Sidewalk:	\$10,000
Q Avenue & Q to I Sidewalk:	\$300,000
Total of New Castle Sidewalks:	\$1,042,000

OWNER OCCUPIED REPAIRS: COUNTY-WIDE



DESCRIPTION

Home ownership and maintenance is an investment. We want to be a region of neighbors helping neighbors and send a message to the community and visitors alike that we are a welcoming community. This project involves maintaining affordable, decent, and safe housing for residents. A targeted neighborhood for this project is in the Castle Heights community. Potential housing maintenance can include, but is not limited to roofing and gutter repair, sidewalk and patio repair, accessibility, siding and window replacement, insulation, and HVAC

replacements and repair. Along with these steps, simultaneously we will add beauty by planting perennials and trees throughout the county. Once the initial movement of clean-up has occurred, all communities agree to a semi-annual clean-up sponsored by local non-profits. It is our hope that this project will make housing safe and welcoming for all who enter our communities.

IMPACT

Houses around the county are in desperate need of repair or demolition. Their current presence creates unsafe housing for some renters and creates emotional drain on neighbors trying to take care of their own property. New Castle, the largest community in the county, has benefitted from a Vectren study that has identified a large community within the city that is home to numerous citizens; that area, Castle Heights, has been identified as having the most vulnerable housing stock in the county, impacting citizens of all ages, infancy to elderly. Prior housing assessments indicate the county has a disproportional percentage of elderly and/or disabled citizens; these people need assistance in saving their homes or moving from them.

READINESS

Using four formal housing assessments and community input, a calendar of projects will be created. A project-management team will monitor the work, partnering with professional contractors and government entities.

TIMELINE

2021-2023

BUDGET

\$500,000

PUBLIC LIBRARY ADA UPGRADE: 5 EAST STREET, KNIGHTSTOWN



DESCRIPTION

As it has done with many aspects of public life, the ADA has opened opportunities for people with disabilities at the library and other educational institutions. This, of course, betters the community and enriches lives. This project calls for renovation of the Knightstown Carnegie Public Library in order to be ADA compliant, by installing an elevator, restrooms, and any other required ADA necessary improvements. In addition, the Library seeks to add a community

room to further serve the residents. The library is one of the few Carnegie Library buildings that has been used continually as a library since its founding. In the maintaining of the library, directors have worked to keep the style and character of the original building design intact. We want to continue to represent the building's character while updating the facility to meet the needs of all residents.

IMPACT

The library board is committed to the process of ending decades of inadvertent discrimination against individuals with physical special needs. Also, the new addition will increase the capacity for the library to provide free and low-cost programs for both recreational and educational purposes. Of the 5,100 individuals the library serves, it is estimated that over 500 either have difficulty or are totally unable to access the library. Also, the new community space will give youth the opportunity to interact and have access to computers.

READINESS

The library board has preliminary architectural studies for the renovation and addition. Over the past few years, the library has been fitted with a new rubber membrane roof, has had extensive plumbing repairs, and has replaced its five-decade-old heating boiler. Two consultants, Harry Mohler, Mohler Architects and P.C., and Shanno McCleod, Federal Funding Coordinator, are ready to assist with this project upon its being selected as a Stellar project. This project has a match, with support from the library, the Henry County Community Foundation, and Henry County government.

TIMELINE

2021-2024

BUDGET

\$1,800,000

INFRASTRUCTURE IMPROVEMENTS: GREENSBORO, MOORELAND



DESCRIPTION

In January 2019, the Indiana Business Research Center released their “Distress Scores” for all Indiana counties, townships, and cities/towns. Overall, Henry County had a distress score of 123.5, or the tenth highest of all 92 Indiana counties.

Henry County townships with the highest distress scores were Henry (New Castle) with 113.3, Greensboro at 110 and Wayne (Knightstown) at a 95. The most distressed towns in our county

are Greensboro at 108 (left), New Castle 106, and Mooreland at 102 (right). Anything over 95 is noteworthy. Working with our Henry County Highway Department superintendent, he provided us estimates of costs to make improvements to two communities with distress scores over 100, Greensboro and Mooreland. Both towns need major tree trimming before highway trucks can dump material due to numerous low-hanging limbs over their main streets (High and Broad Street).

IMPACT

The towns have not been forgotten by county government, but they simply do not receive enough in local highway and street or other taxes to make a dent in real improvements. In fact, a few years ago, the county highway department resurfaced Greensboro Pike to their town limit. Town leaders met with highway superintendent, Joe Wiley, to negotiate a deal if the town were to buy the asphalt to repave to their downtown stop sign could the county highway department absorb the equipment and labor costs to repave that extra one-quarter mile. Mooreland suffers similar distress. The citizens of both towns need and deserve local enhancements and they have not been able to accomplish this on their own.

READINESS

Zero miles of our Henry County roads were repaved in 2018, but with a recent boost via Community Crossroads monies in 2019 and greater oversight management over county funds, improvements are being realized. Our highway superintendent assures us their department can accomplish these two projects in time.

TIMELINE

2025

BUDGET

\$235,000

SKATE PARK ENHANCEMENTS: 2200 S MAIN STREET, NEW CASTLE



DESCRIPTION

The Baker Park's Skate Park, constructed in 2016-17, serves advanced skaters. The additional 8,000 square feet will accommodate less-skilled skaters. The project will also impact local tourism. The original Skateboard Park was planned for 10,000 square feet and grew another 4,000 square feet. Opening day brought 749 people and is already being touted as one of the top four skate parks in the Midwest. With additional skate space that draws those wanting to learn the sport, more people interested in the sport will, no

doubt, come to the region.

IMPACT

This project impacts skateboarders of all ages. Economic development impact, Poynter Brothers, Inc., opened a business of skateboards and bikes shortly after completion of the first phase of the Skate Park. While our phase one has been successful, it tends to serve the needs of seasoned skaters. This phase will accommodate less skilled skaters

READINESS

Land is acquired, as is the required funding match; architectural renderings and engineering drawings are complete. With a Stellar partner, this project can be completed by summer 2022.

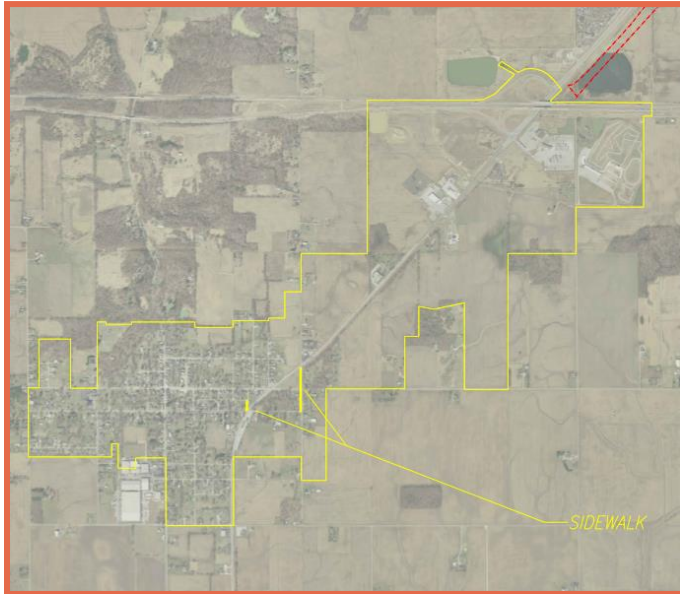
TIMELINE

2020-2022

BUDGET

\$280,000

SPICELAND SIDEWALK UPGRADES: S 5TH STREET AND EAST STREET



DESCRIPTION

Spiceland was founded in 1842 and has a population of 890 residents. On any given day, the population increases by at least 600 people, as the town sees about 6,000 cars a day travel off I-70.

The Town of Spiceland is truly unique in that no other township, town, village or city in the United States has the same name. As an active part of Henry County, one of the oldest events that still takes place to this day in Spiceland is the Freedom Days Festival. This Festival brings in a significant amount of tourism to this smaller-sized Indiana town. With a focus in continuing to grow its community in a healthy way,

Spiceland has accomplished much-needed upgrades including a new apartment complex, a solar farm, and the current construction of a motel.

This approximately half mile sidewalk project involves two streets, both leading to Spicebush and Stinger trails.

IMPACT

Spiceland is currently in the process of completing a Comprehensive Plan; one can see the positive results of the process of this planning. These two street sidewalks will create both a safer environment, but also add to the aesthetics of this growing town that is intentional about becoming its better self.

READINESS

The Spiceland Town Council is on board with this project as it is included in the current Comprehensive Plan. The INDOT process will be followed.

TIMELINE

2025

BUDGET

\$150,000

SUMMIT LAKE STATE PARK CABIN AND NATURE CENTER DEVELOPMENT: 5993 N MESSIC ROAD, NEW CASTLE



DESCRIPTION

Summit Lake State Park, near New Castle, draws tremendous numbers of visitors yearly, more than any of our current attractions. Facilities include 120 electric campsites, three boat ramps, a beach bathhouse and two large open shelters that can be reserved for family picnics and other events. This project would allow repairs on cabins in the park, increasing park capacity to serve visitors overnight. The nature center will also be enhanced. Parks not only improve the local tax base and increase property values, but they also are one of the top three reasons that businesses cite

relocation decisions in a number of studies. Parks and protected public lands are proven to improve water quality, protect groundwater, prevent flooding, improve the quality of the air we breathe, provide vegetative buffers to development, produce habitat for wildlife, and provide a place for children and families to connect with nature and recreate outdoors together.

IMPACT

Investing in Summit Lake State Park means investing in the increase of tourism. We see this project to give back to the community in an indirect way, by increasing innkeepers' tax, which will add to county funds to assist in other areas of need. By taking a comprehensive look at the county, we recognize this asset as a gathering place for families within the county and from around the country and feel the project not only provides healthy recreational options for our families, but also increases the quality of place in Henry County.

READINESS

Summit Lake has personnel to lead the project and has DNR funding which will provide the Stellar Communities required match; DNR will provide a \$100,000 match of the \$175,000 project cost.

TIMELINE

2023-2024

BUDGET

\$175,000

SUNSET PARK ENHANCEMENTS: HILL AVENUE, KNIGHTSTOWN



DESCRIPTION

Potentially serving over 5,000 people, this project will upgrade Knightstown's only park, which also serves Wayne Township. Along with infrastructure upgrades, the project will also allow for safer navigation along both sides of the creek that is inside the park. Sunset Park is a place of gathering for the community, hosting various community events and serving as a

place to walk, play, and enjoy the outdoors. The park recently hosted a community-wide event called Art on the Pipes. Kids of all ages came and painted large piping tubes that are generally an eye sore but will now be used as flower beds. The Park also houses little libraries, a splash pad, and continually engages the community in meaningful ways.

IMPACT

The enhancement of the park will provide spaces and opportunities that foster social interaction, healthy living and love of the outdoors. The park will also benefit the area economically and environmentally. It seems obvious that a place where people can make connections, meet new friends and participate in recreational activities is also good for the locals' mental health. After all, physical health and strong relationships are important to maintaining mental wellbeing.

READINESS

The park board has received professional guidance in planning upgrades and has acquired the appropriate match required by Stellar. The Knightstown Parks and Recreation Board are in the process of updating their 5-Year Master Plan, which aligns with the upgrades.

TIMELINE

2020-2022

BUDGET

\$322,000

WESTWOOD SCHOOL PATH: 1015 S GREENSBORO PIKE, NEW CASTLE



DESCRIPTION

Westwood Elementary School houses 292 students in the New Castle area. This project would provide a sidewalk that will accommodate all residents in the Westwood area, but especially children attending Westwood Elementary. Two children have been fatally injured, struck by a car as they were walking to Westwood School, given there are currently no sidewalks for this route. Pathways are an important component of a walking route to school each day. Pathways are pedestrian lanes that

provide people with space to travel within the public right-of-way separated from motor vehicles and on-road bicycles. The physical environment often determines whether many children walk or bicycle to school. To safely walk or bicycle to school along a street or separate path, or to cross a street along the way, children need well-designed, well-built, well-maintained, and accessible facilities. When the community implements this school path, there is also the potential to encourage alternative routes to school, increasing environmental sustainability and encouraging healthy exercise for families.

IMPACT

A Westwood School path is a step to ensure no child is in danger when walking to school. Completion of this project can build momentum and community interest in making other improvements that have lasting impacts on the built environment of New Castle.

READINESS

The sidewalk has support from both the city and the New Castle School System. Because the project teams have decided to make a school pathway, as opposed to a traditional sidewalk, this project is less expensive and can be completed in a timely manner, ready for the 2025 school year.

TIMELINE

2025

BUDGET

\$150,000

WILBUR WRIGHT BIRTHPLACE: 1525 N 750 EAST, HAGERSTOWN



DESCRIPTION

As we've said before, our region has a rich history and we preserve it through our various attractions within Henry county. The Wilbur Wright Museum and Birthplace has a unique and fascinating collection of history on the man that changed the world through aviation. The Museum has welcomed visitors from almost every state and several foreign countries. With no State or Federal funding, the Museum relies on donations and grants to move forward in major repairs and upgrades to the Museum. Specifically, this project has been in the works at the

Museum and is intended to repair and improve the building structures to maintain a safe and welcoming environment. Additionally, we plan to plant native trees, shrubs, and flowers to create a Heritage Garden that shows what the Wrights' home would have been like in the 1870's. The final piece of this project is to create a row of flags of the nations whose citizens have visited or contributed to the museum— furthering Henry County's cultural exchanges throughout the years.

IMPACT

The Museum and Birthplace draws international as well as national recognition to Henry County annually. Recognizing the creativity and aspirations of the Wright brothers encourages and educates individuals to aspire their bigger dreams.

READINESS

The vast skill set which makes up their board and staff of the Museum is well-equipped to move this project forward. The team is prepared to continue construction, telecommunications, organization, and marketing to quickly move the project forward. A financial match is in place

TIMELINE

2020-2021

BUDGET

\$50,000

YMCA AFTER SCHOOL EXPANSION: 300 WITTENBRAKER AVE, NEW CASTLE



DESCRIPTION

The Henry County YMCA has something for one's family health, fitness, sports and individual needs. The YMCA works side-by-side with their neighbors to make sure everyone, regardless of age, income or background, can learn, grow, and thrive. To continue this growth, we need to expand the YMCA building to support future programming. By expanding the YMCA, we will be able to further teach STEM (Sciences, Technology, Engineering and Math) through an after-school program. Planned activities for the pro-

gram include tutoring, fine arts, computer lab, robotics, gardening, world languages, swim lessons, and gym time. In partnership with the New Castle Community School Corporation, the administration has agreed to bus children to the YMCA for this after school program. Henry County has a lack of locations for elementary children to have a fun, safe environment to continue to learn after school. Parents will appreciate this safe environment and the fact that their children are learning something new after school.

IMPACT

A meta-analysis of 68 studies of afterschool programs by the Collaborative for Academic, Social and Emotional Learning found that students participating in an afterschool program improved their school-day attendance and saw reductions in drug use and problem behavior. Expanding the YMCA will allow for this important program for students.

READINESS

In partnership, Henry County YMCA and the New Castle Community School Corporation will continue to develop programming for this project. The school corporation's current afterschool program will remain, but the YMCA's program will have the additional focus of STEM components for each child's development. The YMCA is a community-supported non-profit. A match is in place

TIMELINE

2020-2024

BUDGET

\$1,600,000

REVITALIZATION OF DOWNTOWN: TWO BLOCKS OF US 40, KNIGHTSTOWN



DESCRIPTION

Downtowns are more than the sum of their parts; they are the symbolic centers and the public faces of cities. When a downtown struggle with high vacancies and disinvestment, the entire city's status faces challenges related to economic shifts. Knightstown seeks to revitalize from Franklin Street to Front Street in the heart of the downtown.

Specifically, enhancing the beauty of the area through replacement of sidewalks, light poles, benches, and landscaping. It is no surprise that the community desires these upgrades, but the current funding leads to delay. This project will take shape, and in the meantime, the Downtown Association is committing to service projects that will cover the immediate needs of revitalization.

IMPACT

As individuals drive through Knightstown on US 40, they will be enticed to stop into the town and stay awhile, bringing in tourism and visitors who were just planning to drive through. With a downtown revitalization plan, Knightstown will see an increase in interest around business around the area, ultimately increasing development and community events within the area.

READINESS

Project partners include Knightstown Town Council, Knightstown Main Street Inc., Knightstown Chamber of Commerce Inc., and private citizens. This project will be coordinated with INDOT as the agency will be replacing the surface of US 40 through the entire length of Knightstown.

TIMELINE

2022-2024

BUDGET

\$750,000.00

EARLY LEARNING CENTER: 322 ELLIOTT AVE, NEW CASTLE



DESCRIPTION

As our communities grow, we have seen the need for additional centers focused on early learning. We also have a great need for qualified childcare. Several studies have cited that it is positive to house senior activities and childcare in proximity. The local ICAP agency has agreed to place many Foster Grandparents in the building, bringing two groups of people together who too often are marginalized, the very young and the elders.

The location of this project is at the current

Greenstreet Elementary School, planned to be sold by the school system in the very near future.

IMPACT

The most direct beneficiaries of this project will be the patrons of this facility and their families. There will be possible peripheral benefits as well since there is room for a possible senior housing development adjacent to this facility. As we continue to grow our communities, we anticipate families arriving with needs that can be met through this project.

READINESS

The City of New Castle, and the Early Childhood Coalition are partnering to make this project happen. The project would have been submitted as a Stellar project, but the school administration is legally prohibited from providing a written commitment on the building's selling status until the sale is posted for specific time frames to allow other school entities to bid on it; this process could take another eighteen months. Therefore, we are unable to secure the building in time to submit the project. To ensure we submit our most viable and sustainable projects, this was moved into complementary; meanwhile, we will continue to plan for the project, knowing the correctness of the plan for both children and the community as a whole.

TIMELINE

2022-2024

BUDGET

\$300,000

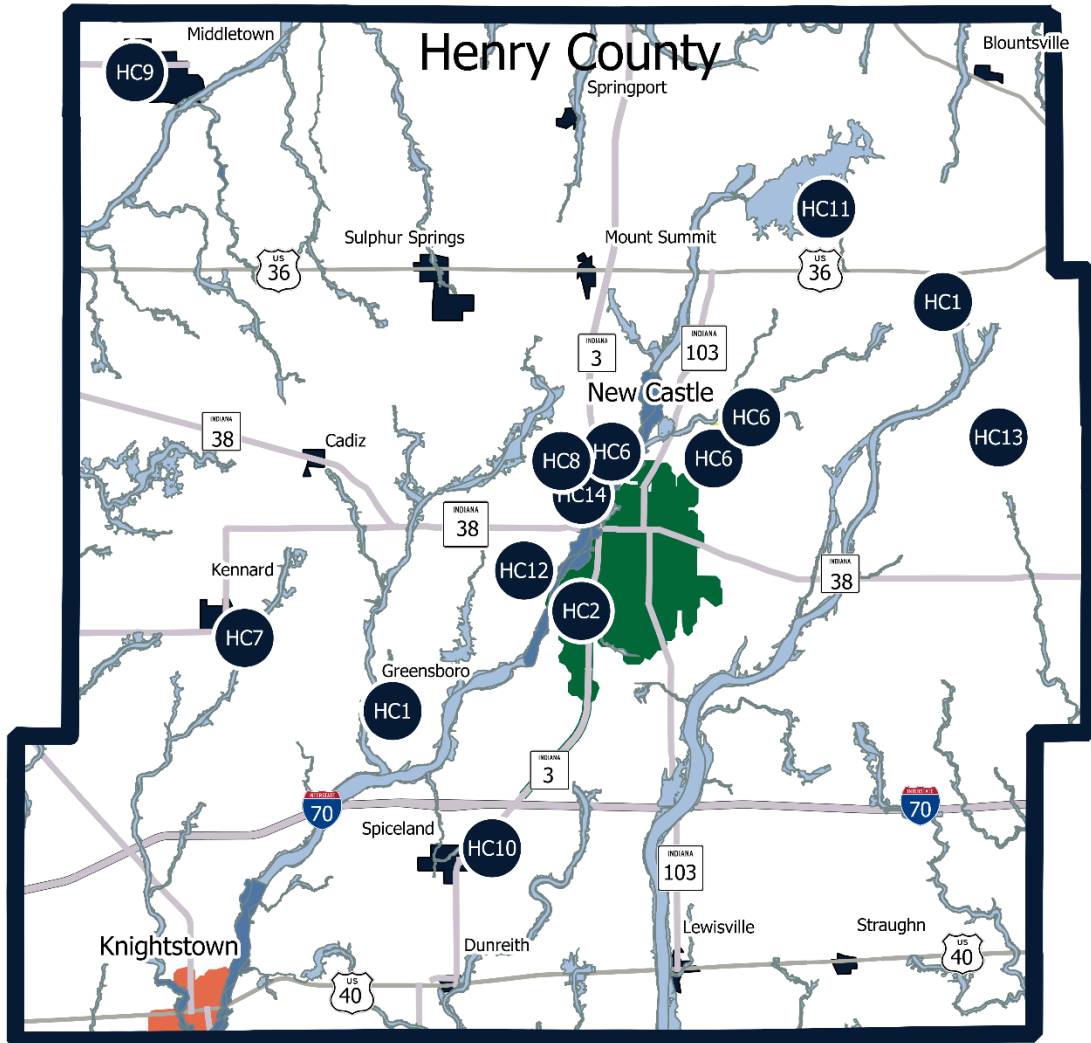
	Financing		Site Control			Environmental R	
	Identified	Unknown	Complete	Ongoing	Not Started	Complete	In Process
Infrastructure Improvements in Greensboro, Mooreland	X				X		
Basketball Hall of Fame	X		X				X
Commercial Blight Clearance	X						
Owner Occupied Repairs	X						
Henry County Community Health Worker Co-op	X		X			X	
Henry County Trails	X			X			X
Kennard Park	X			X			X
Memorial Park: Phase II	X		X			X	
Middletown Sidewalk Upgrades	X				X	X	
Spiceland Sidewalk Upgrades	X				X	X	
Summit Lake State Park Cabin and Nature Center Development	X		X			X	
Westwood School Path	X				X	X	
Wilbur Wright Birthplace	X		X			X	
YMCA Expansion	X			X		X	
Academy Place Park	X		X			X	
Hoosier Gym Corridor	X		X			X	
Public Library ADA Upgrade	X		X				
Makerspace Inside Knightstown Town Hall	X		X			X	
Masonic Hall: Senior Housing	X		X			X	
Sunset Park Enhancements	X		X			X	
Skate Park Enhancements	X		X			X	
EMS Training Center	X			X			X
Murphey Building Restoration & Artist Studio	X		X			X	
New Castle Sidewalks	X			X		X	
COMPLEMEN							
Revitalization of Knightstown's Downtown	X		X			X	
Early Learning Center	X				X		

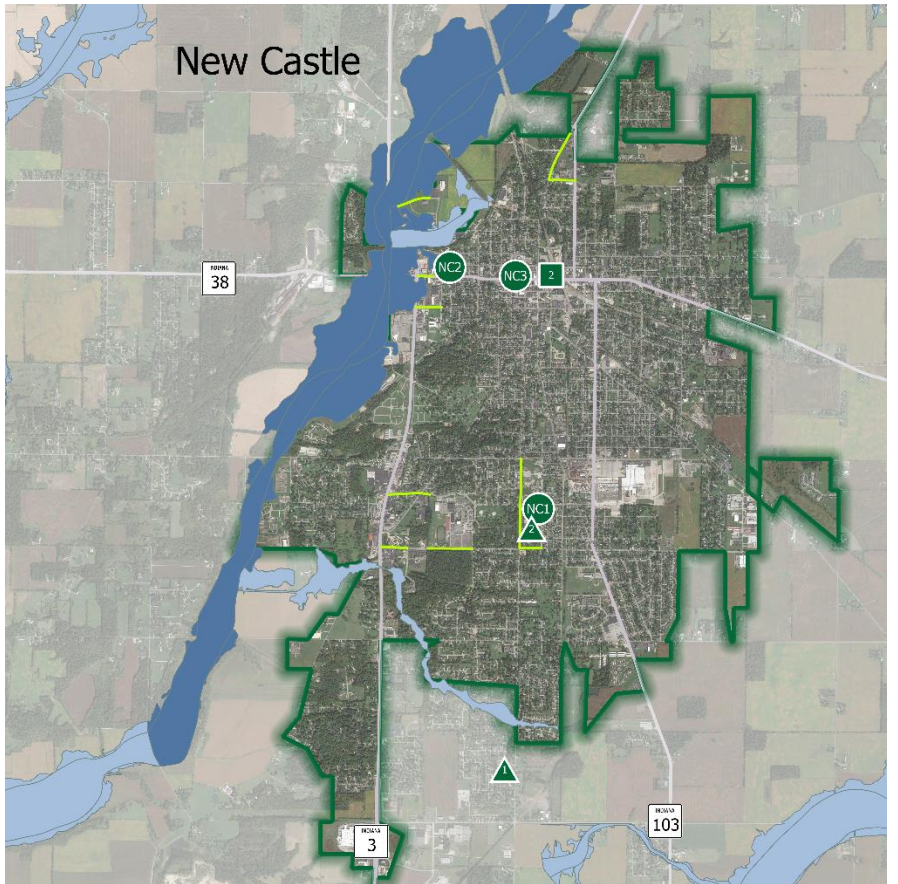
PROJECTS

Review	Schematic Design			Architectural/ Preliminary Engineering Documents		
Not Started	Complete	In Process	Not Started	Complete	In Process	Not Started
X			X			X
		X			X	
X			X			X
X			X			X
	X			X		
	X				X	
		X		X		
	X			X		
	X			X		
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X		X			X	
	X				X	
		X			X	
	X			X		
	X			X		
	X				X	
			X			X
	X			X		
TERMINATED PROJECTS						
		X			X	
X			X			X

FLOODPLAIN MAPS

While a few of the proposed projects are located close to the floodplain, only one project is within the floodplain: The Summit Lake State Park Cabin and Nature Center Development. Additionally, most of the developed area of the park, including the Nature Center and the cabins are outside of the 100-year floodplain.





RESOLUTION NO. 2019-08-05

A RESOLUTION OF THE HENRY COUNTY COUNCIL
COMMITTING FUNDS TO PROJECTS OF MERIT

WHEREAS, Henry County, Indiana has joined with the City of New Castle and the Town of Knightstown to form the "Safe and Welcome Region" in order to apply for funding through the state of Indiana's Stellar Communities Program; and,

WHEREAS, a Stellar Community Regional Development Plan ("Plan") will be created; and,

WHEREAS, the Plan will include projects that promote public safety and increase the quality of life within Henry County and that further the goals of the Henry County Comprehensive Plan, including but not limited to, improving recreational facilities, promoting mixed land uses, improving educational opportunities, further developing and preserving of tourist destinations, and promoting economic development; and,

WHEREAS, community input will be utilized in the development of the Plan; and,

WHEREAS, Henry County has committed to the funding of projects that will promote safety and quality of life within Henry County.

NOW THEREFORE, IT IS RESOLVED by the Henry County Council that Henry County, Indiana has committed up to Nine Hundred Thousand Dollars (\$900,000.00) toward the final list of designated Stellar projects, contingent upon funding from the Stellar Community Program, to be utilized as an investment match. The funds will come from revenues generated by the County's Food and Beverage Tax; and

NOW THEREFORE BE IT FURTHER RESOLVED, that Henry County is hereby authorized to apply for the Stellar Community Designation and receive funding subsequent to this designation from the Indiana Department of Transportation ("INDOT"), the Indiana Housing and Community Development Authority ("IHCDA"), the Indiana Office of Community and Rural Affairs ("OCRA"), and the Indiana State Department of Health ("ISDH"); and

NOW THEREFORE BE IT FURTHER RESOLVED, that the president of the Henry County Council and the president of the Henry County Board of Commissioners are each hereby authorized, empowered and directed to execute, acknowledge and deliver in the County's name and on its behalf, all applications, award agreements, documents, instruments and writings as are necessary and appropriate to consummate the Stellar Community Application and the receipt of any subsequent funding.

Adopted by the County Council of Henry County, Indiana this 22nd day of August, 2019.

HENRY COUNTY COUNCIL

Harold R. Griffin

[Signature]

Kenon Gray

Peggy Stegand

Mr. Chad Roy T. Haults

[Signature]

Susan Hahn

ATTEST:

Debra G. Walker
Debra G. Walker, County Auditor

RESOLUTION 9-4-2019-1

**TOWN OF KENNARD
PLEDGING MATCHING FUNDS**

WHEREAS, the Town of Kennard along with New Castle, Knightstown and Henry County, Indiana are seeking a regional designation as a "Stellar Community" and,

WHEREAS, if successful, certain projects may be funded in part with grants from various state and federal agencies; and,

WHEREAS, a condition of such grant would be that local government would provide certain matching funds; and

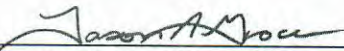
WHEREAS, one or more of the projects may occur within the jurisdiction of the Town of Kennard; and

WHEREAS, such projects would be consistent with the plans, purposes, and efforts of this Town.

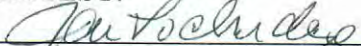
NOW, THEREFORE, BE IT RESOLVED BY THE TOWN OF KENNARD, that in the event such projects are approved and grants available for projects within the Town, this Council earmarks twenty thousand dollars (\$20,000.00), to be paid over a four (4) year period at \$5,000.00 per year, as a match for such grants.

Resolved this 4th day of September, 2019,

TOWN OF KENNARD, INDIANA

By: 
Jason Groce, Council President

ATTEST:


Jan Lockridge, Secretary-Treasurer

RESOLUTION NO. 091619

**RESOLUTION OF KNIGHTSTOWN, INDIANA REGARDING ALLOCATION
OF FUNDS CONTINGENT UPON THE TOWN OF KNIGHTSTOWN BEING
DESIGNATED AS A STELLAR COMMUNITY**

WHEREAS, the area identified as the Safe and Welcome Region is in need of revitalization; and

WHEREAS, a Stellar Community Regional Development Plan ("Plan") has been developed for the Safe and Welcome Region; and

WHEREAS, the Plan supports the goals of the Town of Knightstown Comprehensive Plan, including, but not limited to: revitalization of the downtown area, preservation of historic resources, production of affordable housing, promotion of economic development, expansion of transportation choices, and promotion of mixed land uses; and

WHEREAS, the Plan includes implementation measures; and

WHEREAS, includes an assessment of the existing physical structures and infrastructure; and

WHEREAS, community input was utilized during the development of the Plan.

NOW, THEREFORE, BE IT RESOLVED, that the Town of Knightstown hereby adopts the Stellar Community Regional Development Plan for Knightstown, Indiana; and

NOW, THEREFORE, BE IT FURTHER RESOLVED, that the Town is hereby authorized to apply for the Stellar Community Designation and receive funding subsequent to this designation from the Indiana Department of Transportation ("INDOT"), the Indiana Housing and Community Development Authority ("IHCDA"), and the Indiana Office of Community and Rural Affairs ("OCRA") published policies, procedures and regulations, as amended from time to time; and

NOW, THEREFORE, BE IT FURTHER RESOLVED, that President Sarah Ward is hereby authorized, empowered, and directed to execute, acknowledge, and deliver in the Town's name and on its behalf, all applications, award agreements, documents, instruments, or writings, as are necessary and/or appropriate to consummate the Stellar Community application and receipt of any subsequent funding; and

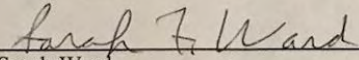
NOW, THEREFORE, BE IT FURTHER RESOLVED, the Town of Knightstown is committing \$230,000.00 over the four (4) years of the Stellar designation period from Town funds identified each year as to exact fund (including but not limited to, the general funds, the MVH fund and the CCD fund), contingent upon funding from the Stellar Community Program, to be utilized as an investment match; and

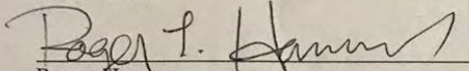
NOW, THEREFORE, BE IT RESOLVED, by the Town Council, having met as a duly called meeting at which a quorum of members was present, hereby adopts the Stellar Community Strategic Investment Plan for Knightstown, Indiana.

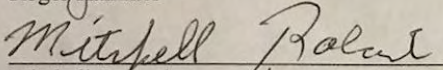
Adopted this 16th day of September, 2019.

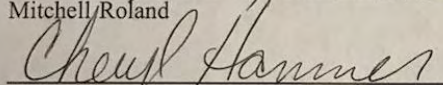
TOWN OF KNIGHTSTOWN, INDIANA, BY ITS TOWN COUNCIL

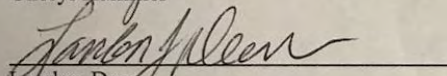
Voting Affirmative:


Sarah Ward



Roger Hammer


Mitchell Roland


Cheryl Hammer


Landon Dean

ATTEST:


Beth Huffman, Clerk-Treasurer

Voting Opposed:

Sarah Ward

Roger Hammer

Mitchell Roland

Cheryl Hammer

Landon Dean

This instrument was prepared by Gregg H. Morelock, BRAND & MORELOCK, 6 West South Street, Greenfield, IN 46140.

RESOLUTION 2019-09-9

**RESOLUTION OF THE TOWN OF MIDDLETOWN
COMMITTING FUNDS TO A PROJECT OF MERIT**

WHEREAS, the Town of Middletown, Indiana ("Middletown"), is supportive of efforts made by Henry County, Indiana, the City of New Castle, Indiana, and the Town of Knightstown, Indiana in forming the "Safe and Welcome Region" in order to apply for funding through the state of Indiana's Stellar Communities Program; and,

WHEREAS, Middletown believes that construction of sidewalks adjacent to U.S. Highway 36 within Middletown will help promote public safety and increase the quality of life within Middletown; and,

WHEREAS, Middletown is willing to commit funding to the construction of the sidewalks, subject to, and contingent upon, Henry County and its co-applicants receiving funding through the Stellar Communities Program.

NOW THEREFORE BE IT RESOLVED, that the Town Council of Middletown, Indiana hereby commits to provide funds up to the sum of the required "match" for the cost of construction of sidewalks along U.S. Highway 36, contingent upon funding from the Stellar Communities Program being awarded to Henry County and its co-applicants. The funds will come from revenues generated, to the extent permitted by law, from the Norfleet Tax Increment Financing District, the general fund, and any other available funding source.

IT IS FURTHER RESOLVED, that the President of the Town Council is authorized, empowered and directed to execute, acknowledge and deliver in Middletown's name, and on its behalf, all documents, instruments and writings as are necessary and appropriate to effectuate the intent of this Resolution.

REPEALER: All Resolutions or parts of Resolutions in conflict herewith are hereby repealed.

SEVERABILITY: Any provision herein contained which is found by a court of competent jurisdiction to be unlawful or which by operation of law shall be deemed unenforceable, shall be omitted but the rest and remainder of this resolution, to the extent feasible, shall remain in full force and effect.

EFFECTIVE DATE: This Resolution shall become effective immediately upon passage and publication required by law.

ADOPTED BY THE TOWN COUNCIL OF THE TOWN OF MIDDLETOWN,
INDIANA THIS 3 DAY OF September 2019.

John Smith
[Signature]

Donita Chambliss

Richard Schwalbe

Ray Kroll

ATTEST

Ave Holman
Clerk-Treasurer

RESOLUTION 8-28-2019-1

**NEW CASTLE REDEVELOPMENT COMMISSION
PLEDGING MATCHING FUNDS**

WHEREAS, the City of New Castle along with Knightstown and Henry County, Indiana are seeking a regional designation as a "Stellar Community" and,

WHEREAS, if successful, certain projects may be funded in part with grants from various state and federal agencies; and,

WHEREAS, a condition of such grant would be that local government would provide certain matching funds; and

WHEREAS, one or more of the projects may provide for the restoration, repair, and rehabilitation of historic buildings in the downtown New Castle area which is within the jurisdiction of the New Castle Redevelopment Commission; and

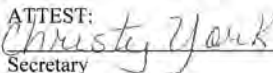
WHEREAS, such projects would be consistent with the plans, purposes, and efforts of this Commission.

NOW, THEREFORE, BE IT RESOLVED BY THE NEW CASTLE REDEVELOPMENT COMMISSION, that in the event such projects are approved and grants available for such rehabilitation and maintenance of historic structures within the designated tax increment economic district identified as the Downtown Northeast District, this Commission earmarks fifty thousand dollars (\$50,000.00) as a match for such grants.

Resolved this 28th day of August, 2019,

NEW CASTLE REDEVELOPMENT COMMISSION

By: 
William Aitcheson

ATTEST:

Secretary

RESOLUTION NO. 08192019-1

RESOLUTION OF THE CITY OF NEW CASTLE ALLOCATION OF FUNDS
CONTINGENT UPON THE CITY OF NEW CASTLE
AS A STELLAR COMMUNITY

WHEREAS, the area identified as the City of New Castle, Town of Knightstown and Henry County is in need of revitalization; and,

WHEREAS, a Stellar Community Regional Development Plan ("Plan") has been developed for the City of New Castle, Town of Knightstown and Henry County; and,

WHEREAS, the Plan supports the goals of the City of New Castle Comprehensive Plan, including, but not limited to: revitalization of the downtown area, preservation of historic resources, production of affordable housing, promotion of economic development, park expansion, road reconstruction and public safety enhancements; and,

WHEREAS, the Plan includes implementation measures; and,

WHEREAS, includes an assessment of the existing physical structures and infrastructure; and,

WHEREAS, community input was utilized during the development of the Plan.

NOW, THEREFORE, BE IT RESOLVED, that the City of New Castle hereby adopts the Stellar Community Regional Development Plan for New Castle, Indiana; and,

NOW, THEREFORE, BE IT FURTHER RESOLVED, that the City is hereby authorized to apply for the Stellar Community Designation and receive funding subsequent to this designation from the Indiana State Health Department (ISHD), Indiana Department of Transportation ("INDOT"), the Indiana Housing and Community Development Authority ("IHCDA"), the Indiana Housing and Community Development Authority ("IHCDA"), and the Indiana Office of Community and Rural Affairs ("OCRA") published policies, procedures and regulations, as amended from time to time; and,

NOW, THEREFORE, BE IT FURTHER RESOLVED, that Mayor Greg York is hereby authorized, empowered, and directed to execute, acknowledge, and deliver in the City's name and on its behalf and all applications, award agreements, documents, instruments, or writings, as are necessary and/or appropriate to consummate the Stellar Community application and receipt of any subsequent funding; and,

NOW, THEREFORE, BE IT FURTHER RESOLVED, the City of New Castle is committing up to _____ Million towards the final list of Designated Stellar Projects, contingent upon funding from the Stellar Community Program, to be utilized as an investment match. Such funds will come from a combination of the City's general revenues including, but not limited to LOIT, Riverboat Funds, and _____.

NOW, THEREFORE, BE IT FURTHER RESOLVED, the City of New Castle is willing to commit up to _____ Million in tax abatement or other incentives (i.e. TIF) for the proposed private development projects, providing that project meets all criteria required by the City of New Castle and/or the State of Indiana and providing the City of New Castle is a Stellar Designee in the year 2020.

NOW, THEREFORE, BE IT FURTHER RESOLVED, by the Common Council, having met as a duly called meeting at which a quorum of members was present, hereby adopts the Stellar Community Regional Development Plan for New Castle, Indiana.

ADOPTED BY THE COMMON COUNCIL OF THE CITY OF NEW CASTLE THIS
DAY OF _____, 2019.

24
19th

Greg York

Greg York, Presiding Officer
Common Council, New Castle, Indiana

ATTEST:

Christy York

Christy York,
Clerk-Treasurer

AYE

NAY

[Handwritten signatures under AYE column]

APPROVED BY ME THIS _____ DAY OF _____, 2019.

24
19th

Greg York

Greg York, Mayor
City of New Castle, Indiana

RESOLUTION NO. 2019-6

**A RESOLUTION OF THE SPICELAND TOWN COUNCIL
COMMITTING FUNDS TO PROJECTS OF MERIT**

WHEREAS, Henry County, Indiana has joined with the City of New Castle and the Town of Knightstown to form the "Safe and Welcome Region" in order to apply for funding through the state of Indiana's Stellar Communities Program; and,

WHEREAS, a Stellar Community Regional Development Plan ("Plan") will be created; and,

WHEREAS, the Plan will include projects that promote public safety and increase the quality of life within Henry County and that further the goals of the Henry County Comprehensive Plan, including but not limited to, improving recreational facilities, promoting mixed land uses, improving educational opportunities, further developing and preserving of tourist destinations, and promoting economic development; and,

WHEREAS, community input will be utilized in the development of the Plan; and,

WHEREAS, the Town of Spiceland has committed to assisting the funding of Stellar projects that will promote safety and quality of life within its corporate limits; and,

WHEREAS, the Town of Spiceland has specifically committed to funding sidewalk and trail construction and improvements; and,

NOW THEREFORE, IT IS RESOLVED by the Spiceland Town Council that the Town of Spiceland, Indiana has committed up to Thirty Thousand Dollars (\$30,000.00) toward the final list of designated Stellar projects that improve sidewalks, trails, and active transportation infrastructure projects within Spiceland Corporate limits, contingent upon funding from the Stellar Community Program, to be utilized as an investment match.

Adopted by the Town Council of Spiceland, Indiana this 4th day of September, 2019.

SPICELAND TOWN COUNCIL

Dawn Mogg

Maude Roseman

Do D

Jody French

Pam Stigall



ATTEST:

Dawn Mogg
Dawn Mogg, Clerk/Treasurer



Henry County Community Foundation

September 20, 2019

DIRECTORS:

Marsha Gratner
Chair

Mike Broyles
Vice Chair

Carrie Barrett
*Second Vice Chair/
Secretary*

Susan Falck-Neal
Treasurer

Richard Armstrong, DDS

Josh Estelle

Rebecca Gonya

Cathy Hamilton, EdD

Kevin Neal

John Pidgeon

Jeff Pfaff

Frank Schwegman

Kyle Siewert, MD

Maribeth Taylor

Mark Taylor

EMERITUS

DIRECTORS:

Herb Bunch

James Ray

Rex Slick

STAFF:

Beverly Matthews
President

Michelle Leonard
*Development and
Marketing Director*

Janelle Richards
Program Director

Vickie Rhodes
Executive Assistant

Indiana Office of Community and Rural Affairs
Stellar Communities Program, Review Committee
One North Capitol, Suite 600
Indianapolis, IN 46204

Dear Review Committee:

The Henry County Community Foundation President and Board of Directors are delighted to write this letter of support for the Stellar Award. It is a wonderful opportunity for New Castle, Knightstown and Henry County, and we are so pleased to review all of the projects that have been identified.

I am pleased to share with you that our Board of Directors met on Tuesday, August 27 and were in full support of our Foundation assisting in the fundraising efforts. At the meeting we unanimously voted to provide \$650,000 for projects if our community receives the Stellar designation. The board met on Friday, September 20, 2019 and approved for \$400,000 for project match money and \$250,000 for a Stellar Maintenance Endowment.

Our Board of Directors expressed great appreciation for the Stellar program and process. They shared a clear desire to continue to support various projects over the next four years that have been identified to move our region forward in our quest to become a place that all can know is "Safe and Welcome."

Henry County has so much to offer with our schools, parks, trails and MainSteeet development. We are excited to see all of the wonderful projects to their completion that are part of the "Safe and Welcome" initiative. Should you have any questions about our pledge of \$650,000 or need more information about our Foundation, please feel free to contact me at 765-529-2235.

Sincerely yours,

Marsha Gratner

Marsha Gratner, Board Chair 2019

Kennard Park System



What we need—Parks:

Lighting / Electric

Equipment (safer / more) (Currently have 1950's Steel being repaired and painted to install)

Picnic tables / benches

Shelter House

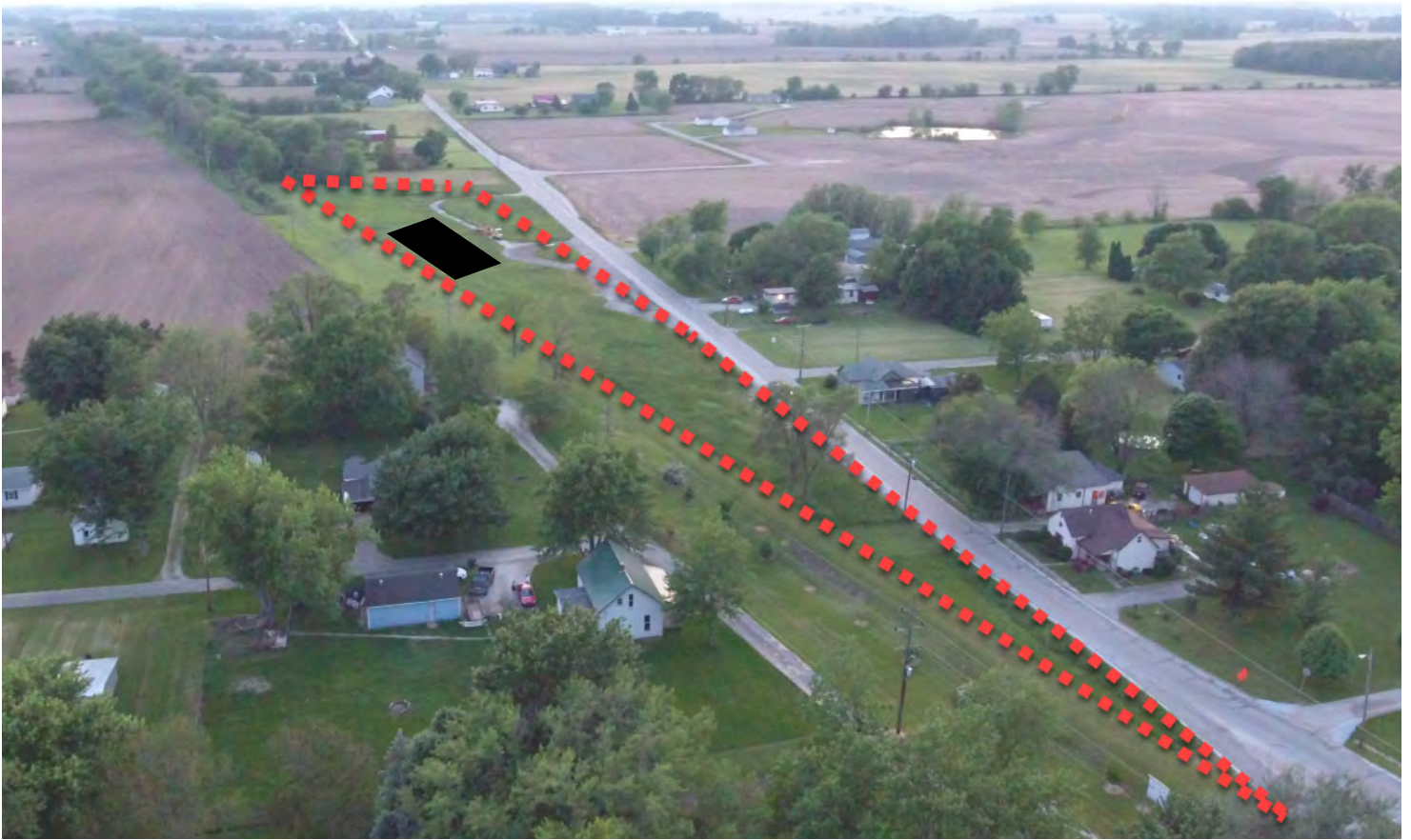
Fence for small playground

Landscaping - trees, paths

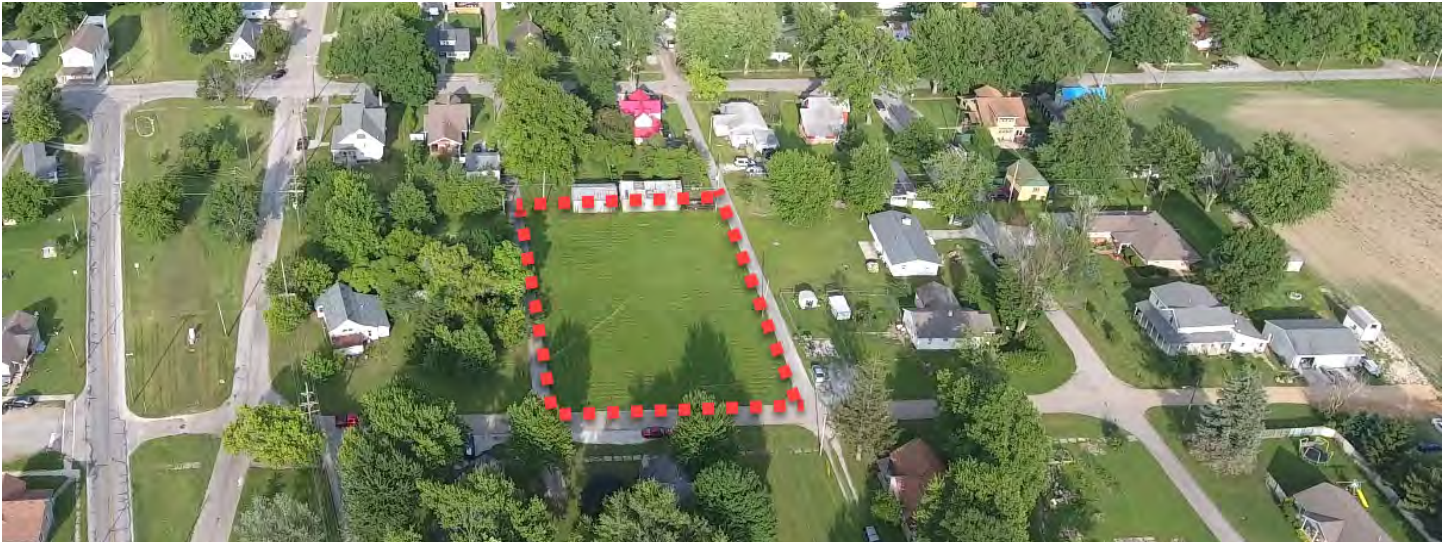
Nice Park Signs

We would love a place for teens to gather around the basketball area. We are thinking tables / structure where we can have power available for them to charge their phones or use laptops. In a perfect world we would like to be able to offer internet which will require us to have a place where we can lock away the internet equipment.

Kennard Park: Teens and Adults



Kennard Park:
Youth Playground



Knightstown Indiana Historic Renovation of the vacant town-owned Old Masonic Hall

The vacant building, located prominently on the busiest street in Knightstown, Highway US 40, the Old masonic Hall is one of Indiana's ten most endangered historic landmarks. The multi-million-dollar reinvestment, using equity raised from rental and historic credits, transforms this eyesore in the heart of Knightstown into high quality affordable senior housing.

The multi-million investment supports other downtown merchants that have already invested in their buildings. It encourages other potential business owners to invest. We re-purpose the building into high quality affordable senior housing bringing 40 new households to the site 24/7. Their presence brings back vitality supporting downtown merchants with the new residents and their guests buying power.

Key outcomes include:

- Leverages just under \$11.5 million in reinvestment in the heart of downtown Knightstown. An investment of \$900,000 annual tax credits from the state agency.
- A restored historic gem replaces the blighting influence of a large vacant building on the busiest street in town.
- Creates 40 units of much needed high-quality affordable senior housing.
- Brings the buying power of forty new households, along with family and friends that visit, in supporting local merchants.
- Puts the building back on the property tax rolls with tax payments assisting the entire community.
- Creates temporary construction jobs further supporting local merchants that provide needed building materials or meals for the construction workers.
- Creates new property management and property maintenance positions.
- The 40 new households bring a new vibrancy to downtown 24/7 attending and supporting local downtown events.
- Comprehensive resident services aid residents in staying in their own unit and out of a nursing home for as long as they can.
- Seniors remain in the community and are not forced to relocate elsewhere when they can no longer maintain their own home.
- Socialization and activities in the community room help seniors remain active, engaged, healthy and happy.
- Seniors have ready access to all the amenities and facilities of downtown Knightstown.

- Saves this historic treasure from the wrecking ball preserving an icon of Knightstown and Indiana history.
- Service providers have ready access to 40 households in one location eliminating the need to travel to 40 different locations.
- Surrounding property owners see an increase in their property values.

Key development team members include:

Duane Miller President of The Radiant Group

Duane has served the affordable housing community across the country for the last 28 years of his career. As a proven nationally recognized affordable housing developer Duane has access to a multitude of debt and equity providers needed to complete a development like this. His proven ability to deliver high quality financially viable developments means we have multiple choices as we seek the best financing options for this effort.

James Higgs and Anne McKinley of the McKinley Group

Jim and Anne have spent their careers helping non-profit and for-profit developers access the funds required to undertake these types of complex financial transactions. They are clearly recognized as leaders in this industry and have proven repeatedly they possess the skills required to secure the financing needed to bring these projects to fruition.

Gordon Benner Radiant Builders LLC

With 42 years of experience, Gordon is regarded as one of the foremost experts in multi-family construction in the United States. He has been involved in projects from Washington DC to Texas and has worked in many metro areas in between. His knowledge and skill help ensure that our clients get the best quality at the best price possible. Gordon is a Historic Preservation expert and professional. Works well with the Parks Departments through the process of gaining project status (Part I, II, and III's). He has renovated over 12 Historic projects in Indiana over the past 10 years.

Diana M.H. Brenner, FAIA President of Brenner Design Architects

Brenner is a DNR certified Historic Architect with experience in Historic Preservation projects across many project types including Senior Housing, Sports Facilities, Historic Homes, Historic Interurban restorations, Historic Facades and Stellar funded projects. Brenner has also completed new construction and renovation/expansion projects such as Mackey Arena Expansion, Indiana State Fair Coliseum, Greencastle Façade Program, Attica Façade Restoration and is presently working on the Hoosier Gym Historic Restoration in Knightstown, Indiana. Her firm is also the on-call architect for Indianapolis Housing Authority. Brenner was the first female architect to design a new building on the campus of both Purdue University and Ball State University.

Key Project Milestones

With a Stellar award to Henry County:

January to July 2020	Prepare drawings, budgets, Phase I, market study, appraisals, zoning approvals, local financial commitments, IHEDA financing applications due on July 27, 2020.
November 19, 2020	Notice of IHEDA awards
December to October 2021	Solicit debt and equity financing partners, detailed construction drawings, subcontractor bids, in-depth due diligence and legal negotiations and agreements with financing partners
October 2021 to December 2022	15-month construction period
Late 2022 to early 2023	Lease up all units

Commitment to Proceed if Stellar Designation Awarded

Please accept this letter that the above Development Team is fully committed, assuming designation as a Stellar Community, that we will use our best efforts to secure the financing required to complete the proposed adaptive reuse of the old Masonic Hall as contemplated in this letter.

If you have any questions about our proposed approach or any other matter in this letter you may contact me at phone or email

Sincerely



Duane Miller
CFO, Member

2019 StellarProject – Knightstown Sunset Park Enhancements

Sources for Matching Funds

The Knightstown Park and Recreation Board learned earlier this week that it needs to identify sources for local matching funds that equal 20 percent of the total cost of the five proposed projects identified in the Letter of Intent that was previously submitted for enhancements to Knightstown's Sunset Park. Learning of this requirement so late in the process has greatly hindered the Park Board's ability to secure matching funds, but this issue was discussed Monday, Aug. 26, at the Park Board's monthly meeting, and the following is what we have come up with.

The five proposed projects that were in our Letter of Intent have an estimated total cost of \$322,000, which would put the 20-percent local match at \$64,400. While the Park Board does not have these funds on hand at the present time, we do believe that over the next three years, we can come up with it.

At Monday's meeting, the Park Board voted to set aside \$7,500 from its 2019 budget, and plans to seek a \$7,500 contribution from the Knightstown Town Council. Combined, this would provide one-fourth of the total match needed for all projects.

Over the next three years (2020-2022), the Park Board will either set aside sufficient funds from its annual budgets to cover at least another \$15,000 each year, with an additional \$4,400 in one of those years to bring us to the total of \$64,400. It is our hope that we may be able to find some alternative funding sources, either through grants or charitable donations from individuals or businesses, that may be able to help out with this, thereby lessening the burden placed on the Park Board's budget for those years.

We are hopeful that in 2020 a referendum will be placed on the ballot that, if passed, will bring those parts of Wayne Township that lie outside Knightstown under the jurisdiction of the Park Board. Should this referendum succeed, this will greatly enhance the property tax base that provides revenue for the Park Board, giving the Park Board a significantly larger annual budget that it currently has. This would allow the Park Board to easily come up with the \$64,400 in matching funds, regardless of whether or not alternative funding sources are secured.

Need
~~WASH~~^{St.} - KT

MT - ^{SR.#} 236 Northside

~~2,325~~' 3,146 (.60 miles)

TOTAL COSTS

\$ 310,000
~~85,000~~
\$ 225,000

Land Acq
10 parcels

100,000

410,000

~~325,000~~

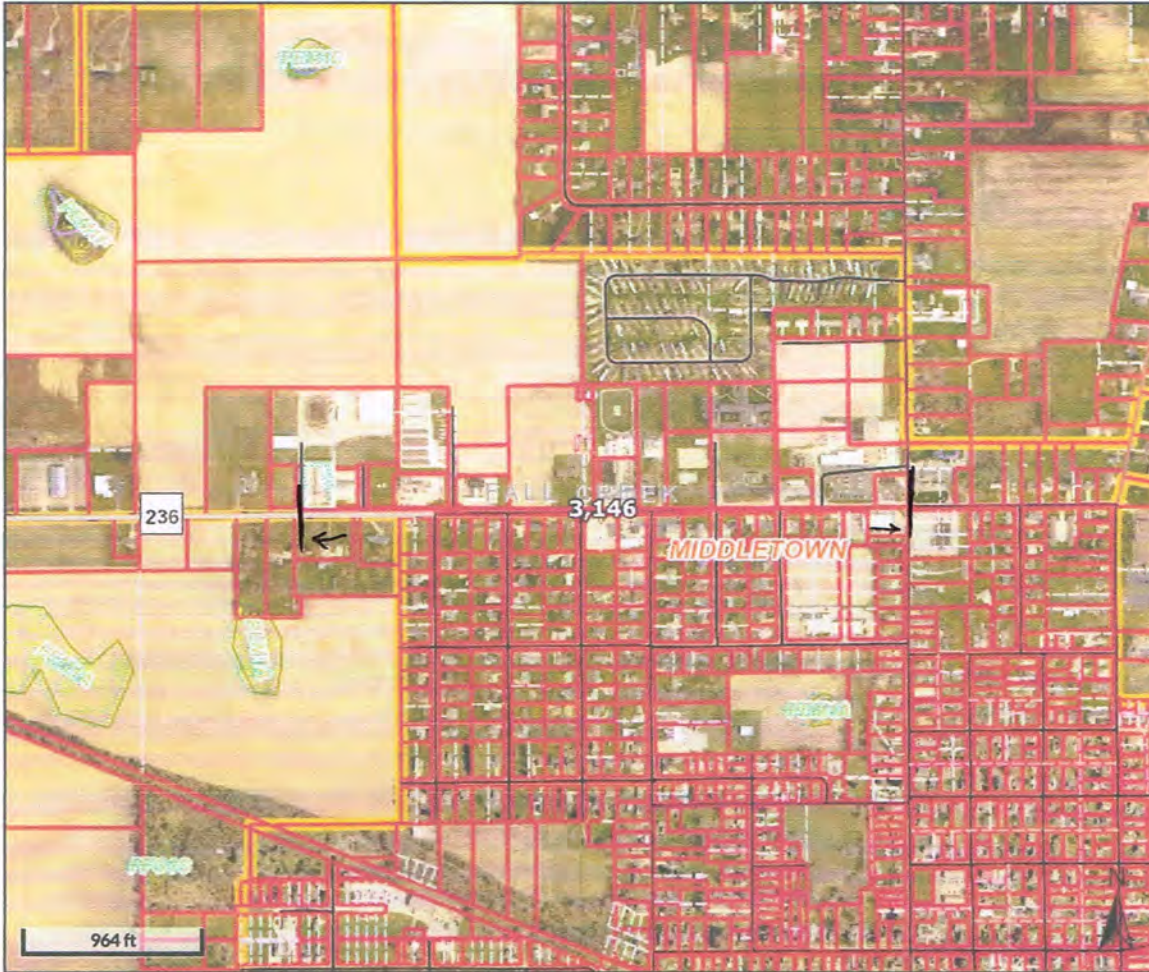
\$ 350,000

\$ 410,000

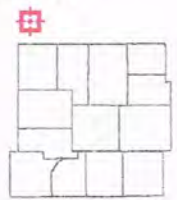
8th St to Dollar General
West Norfolk Dr.

MT Ind Pk TIF

82,000 Local
MATCH



Overview



Legend

Streets

- ALLEY
- COUNTY
- INTERSTATE
- PRIVATE
- SERVICE
- STATE Highway
- TOWN
- US Highway
- Railroads

Parcels

- Original Parcel Lines
- Town Boundary
- Townships

Water Features

- FARM LAGOON
- MAJOR
- OPEN
- POND
- RESERVOIR

Wetlands Henry

- Freshwater Emergent Wetland
- Freshwater Forested/Shrub Wetland
- Freshwater Pond
- Lake
- Riverine

*8th St to Norfleet Dr West
3,146 ft.
Sidewalk*

Parcel ID	022-02673-00	Alternate ID	33-02-30-000-327.003-006	Owner Address	MER CAR DG CORPORATION
Sec/Twp/Rng	30-19N-09E	Class	Discount and Junior Department Store		1410 S CLINTON ST
Property Address	704 NORFLEET DR W	Acres	0.82		CHICAGO, IL 60607
District	MIDDLETOWN TOWN				
Brief Tax Description	NORFLEET PARK LOT 3				
	(Note: Not to be used on legal documents)				

This data is intended for informational and research purposes only, and is not a substitute for a field survey. By accepting the terms of service, you have agreed to place no liabilities on the owners of this site, the Henry County GIS Office, or the originators of the data contained on this web site.

Date created: 8/30/2019

NEW CASTLE BICYCLE AND PEDESTRIAN MASTER PLAN

PARKVIEW DRIVE

Pedestrian Sidewalk

0.25 Miles

Item Improvement Description	Qty	Unit	Unit Cost	Cost
Common Excavation (5' x 1344' x .333') / 27	82.8	CYS	\$ 150.00	\$ 12,420.00
Sidewalk, 4" (5' x 1344') / 9	746.6	SYS	\$ 40.00	\$ 29,864.00
Seeding (\$6000 per mile)(assumes an average disturbance of 6 feet)	0.25	Miles	\$ 6,000.00	\$ 1,500.00
Curb (10 LFT / Ramp)	70	LFT	\$ 15.00	\$ 1,050.00
Curb Ramp, Concrete Type G (4.9 SYS x # Ramps)	34.3	SYS	\$ 120.00	\$ 4,116.00
Maintenance of Traffic (2%)	1	LS	\$ 979.00	\$ 979.00
Earthwork	1	LS	\$ 5,000.00	\$ 5,000.00
Erosion Control	1	LS	\$ 15,000.00	\$ 15,000.00
Utility Relocations	1	LS	\$ 10,000.00	\$ 10,000.00
Construction Engineering (2.5%)	1	LS	\$ 1,223.75	\$ 1,223.75
Mobilization & Demobilization (5%)	1	LS	\$ 2,447.50	\$ 2,447.50
Clearing ROW (3%)	1	LS	\$ 1,468.50	\$ 1,468.50
Inflation (5% per year x 2)*	-	LS	\$ 2,447.50	\$ -
Contingency (15%)	1	LS	\$ 7,342.50	\$ 7,342.50
Construction Total				\$ 92,411.25
Total Estimated Phase 1 Costs				\$ 92,411.25

\$ 115,000
=

NO LAND ACQ

Trojan Lane

1950 ft of sidewalk
New " & common

\$ 71,000

Total Est. Cost

\$ 135,000

LAND ACQ

2 PARCELS

\$ 20,000

\$ 155,000

NEW CASTLE BICYCLE AND PEDESTRIAN MASTER PLAN

INDIANA AVENUE

Pedestrian Sidewalk

0.14 Miles

Item Improvement Description	Qty	Unit	Unit Cost	Cost
Common Excavation (5' x 760' x .333') / 27	46.8	CYS	\$ 150.00	\$ 7,020.00
Sidewalk, 4" (5' x 760') / 9	422.2	SYS	\$ 40.00	\$ 16,888.00
Seeding (\$6000 per mile)(assumes an average disturbance of 6 feet)	0.14	Miles	\$ 6,000.00	\$ 840.00
Curb (10 LFT / Ramp)	20.0	LFT	\$ 15.00	\$ 300.00
Curb Ramp, Concrete Type G (4.9 SYS x # Ramps)	9.8	SYS	\$ 120.00	\$ 1,176.00
Maintenance of Traffic (2%)	1	LS	\$ 524.48	\$ 524.48
Earthwork	1	LS	\$ 5,000.00	\$ 5,000.00
Erosion Control	1	LS	\$ 15,000.00	\$ 15,000.00
Utility Relocations	1	LS	\$ 10,000.00	\$ 10,000.00
Construction Engineering (2.5%)	1	LS	\$ 655.60	\$ 655.60
Mobilization & Demobilization (5%)	1	LS	\$ 1,311.20	\$ 1,311.20
Clearing ROW (3%)	1	LS	\$ 786.72	\$ 786.72
Inflation (5% per year x 2)*	-	LS	\$ 1,311.20	\$ -
Contingency (15%)	1	LS	\$ 3,933.60	\$ 3,933.60
<i>Construction Total</i>				\$ 63,435.60
Total Estimated Phase 1 Costs				\$ 63,435.60

360' of Sidewalk

2 parcels

\$ 62,000

20,000

\$ 82,000

NEW CASTLE BICYCLE AND PEDESTRIAN MASTER PLAN

Q AVENUE

Pedestrian Sidewalk

0.11 Miles from Main St. to Roosevelt Ave.

Item Improvement Description	Qty	Unit	Unit Cost	Cost
Common Excavation (5' x 600' x .333') / 27	37.0	CYS	\$ 150.00	\$ 5,550.00
Sidewalk, 4" (5' x 600') / 9	333.3	SYS	\$ 40.00	\$ 13,332.00
Seeding (\$6000 per mile)(assumes an average disturbance of 6 feet)	0.11	Miles	\$ 6,000.00	\$ 660.00
Curb (10 LFT / Ramp)	20	LFT	\$ 15.00	\$ 300.00
Curb Ramp, Concrete Type G (4.9 SYS x # Ramps)	9.8	SYS	\$ 120.00	\$ 1,176.00
Maintenance of Traffic (2%)	1	LS	\$ 420.36	\$ 420.36
Earthwork	1	LS	\$ 5,000.00	\$ 5,000.00
Erosion Control	1	LS	\$ 15,000.00	\$ 15,000.00
Utility Relocations	1	LS	\$ 10,000.00	\$ 10,000.00
Construction Engineering (2.5%)	1	LS	\$ 525.45	\$ 525.45
Mobilization & Demobilization (5%)	1	LS	\$ 1,050.90	\$ 1,050.90
Clearing ROW (3%)	1	LS	\$ 630.54	\$ 630.54
Inflation (5% per year x 2)*	-	LS	\$ 1,050.90	\$ -
Contingency (15%)	1	LS	\$ 3,152.70	\$ 3,152.70
Construction Total				\$ 56,797.95
Total Estimated Phase 1 Costs				\$ 56,797.95

25% increase

No Land Acq

\$70,000

Wittensaker - Y to SR3

\$1,240 ft. .23 mile

No Land Acq

\$115,000

Q Ave + MAIN (Q to I Ave)

3,192 ft

No Land Acq

\$300,000

NEW CASTLE BICYCLE AND PEDESTRIAN MASTER PLAN

WASHINGTON STREET

Pedestrian Sidewalk

0.13 Miles

Item Improvement Description	Qty	Unit	Unit Cost	Cost
Common Excavation (5' x 721' x .333') / 27	44.5	CYS	\$ 150.00	\$ 6,675.00
Sidewalk, 4" (5' x 721') / 9	400.5	SYS	\$ 40.00	\$ 16,020.00
Seeding (\$6000 per mile)(assumes an average disturbance of 6 feet)	0.13	Miles	\$ 6,000.00	\$ 780.00
Curb (10 LFT / Ramp)	20.0	LFT	\$ 15.00	\$ 300.00
Curb Ramp, Concrete Type G (4.9 SYS x # Ramps)	9.8	SYS	\$ 120.00	\$ 1,176.00
Maintenance of Traffic (2%)	1	LS	\$ 499.02	\$ 499.02
Earthwork	1	LS	\$ 5,000.00	\$ 5,000.00
Erosion Control	1	LS	\$ 15,000.00	\$ 15,000.00
Utility Relocations	1	LS	\$ 10,000.00	\$ 10,000.00
Construction Engineering (2.5%)	1	LS	\$ 623.78	\$ 623.78
Mobilization & Demobilization (5%)	1	LS	\$ 1,247.55	\$ 1,247.55
Clearing ROW (3%)	1	LS	\$ 748.53	\$ 748.53
Inflation (5% per year x 2)*	-	LS	\$ 1,247.55	\$ -
Contingency (15%)	1	LS	\$ 3,742.65	\$ 3,742.65
Construction Total				\$ 61,812.53
Total Estimated Phase 1 Costs				\$ 61,812.53

62,000
 92,000

 154,000
 25%
 \$ 192,000

WASH ST.
 4 parcels
 \$ 40,000

14th St.
 3 parcels
 30,000

 \$ 70,000

70,000

 \$ 262,000
 \$ 265,000

NEW CASTLE BICYCLE AND PEDESTRIAN MASTER PLAN

N. 14TH STREET

Pedestrian Sidewalk

0.27 Miles

Item Improvement Description	Qty	Unit	Unit Cost	Cost
Common Excavation (5' x 1453' x .333') / 27	89.6	CYS	\$ 150.00	\$ 13,440.00
Sidewalk, 4" (5' x 1453') / 9	807.2	SYS	\$ 40.00	\$ 32,288.00
Seeding (\$6000 per mile)(assumes an average disturbance of 6 feet)	0.27	Miles	\$ 6,000.00	\$ 1,620.00
Curb (10 LFT / Ramp)	20.0	LFT	\$ 15.00	\$ 300.00
Curb Ramp, Concrete Type G (4.9 SYS x # Ramps)	9.8	SYS	\$ 120.00	\$ 1,176.00
Maintenance of Traffic (2%)	1	LS	\$ 976.48	\$ 976.48
Earthwork	1	LS	\$ 5,000.00	\$ 5,000.00
Erosion Control	1	LS	\$ 15,000.00	\$ 15,000.00
Utility Relocations	1	LS	\$ 10,000.00	\$ 10,000.00
Construction Engineering (2.5%)	1	LS	\$ 1,220.60	\$ 1,220.60
Mobilization & Demobilization (5%)	1	LS	\$ 2,441.20	\$ 2,441.20
Clearing ROW (3%)	1	LS	\$ 1,464.72	\$ 1,464.72
Inflation (5% per year x 2)*	-	LS	\$ 2,441.20	\$ -
Contingency (15%)	1	LS	\$ 7,323.60	\$ 7,323.60
<i>Construction Total</i>				\$ 92,250.60
Total Estimated Phase 1 Costs				\$ 92,250.60

Project 1

Spicebush Trail

Phase 2

East Street Road and Sidewalk Project

Widening East Street and installing curbs and sidewalks. Repairing and replacing sidewalks on East Broad Street and East Main Street.

Approximately 900 feet of road work and 1,500 feet of new or repaired sidewalks.

The primary use is to connect the two multiuse trails to new and existing sidewalks. This phase will be the connection point that links the rail corridor trail running north from East Street to the rail corridor trail running south from Broad Street. The goal being to create an unbroken safe path between the two multiuse trails through the use of sidewalks, streets, shared lanes and signage. This phase will also use sidewalk and crosswalks to create safe paths for the town residents on the west side of State Road 3 to access the multiuse trail on the east side of 3, and by extension the businesses in the northern part of town. A proposed park located at 623 East Main Street would also be safely accessed by the trail and sidewalks.

Location

East Street from State Road 3 to East Broad Street with the new sidewalk to be located on the east side of the street. Sidewalk repair and replacement on the south side of East Main Street and the south side of East Broad Street.

Special considerations:

- Additional right of way may need to be obtained to accommodate a wider East Street.
- Utilities may need to be relocated along East Street.
- Sidewalks may need to be widened or brought to ADA compliance.
- Street makings for crosswalks and shared lanes will need to be installed

Estimated cost of construction TBD

Phase 2 progresses Action Points A, B, C, D, E, F, G, H, J, K, L, and M.

110,000
40,000

150,000

pg. 10
1,300' of new sidewalk
4 parcel owners

The following properties, or a portion of, may need to be purchased or an easement granted to accomplish the project.

Parcel ID 026-01507-00
STRY PROPERTIES LLC
PO BOX 423
SPICELAND, IN 47385

Parcel ID 026-01517-00
KDC INVESTMENT INC
8860 W COUNTY ROAD 550 S
SHIRLEY, IN 47384

Parcel ID 026-01519-00
KDC INVESTMENT INC
8860 W COUNTY ROAD 550 S
SHIRLEY, IN 47384

4 parcels

Parcel ID 026-01521-00
CHRIS & ANGELA PROTSMAN
PO BOX 173
SPICELAND, IN 47385

Parcel ID 026-01529-00
PATTERSON PROPERTIES LLC
638 S HOMESTEAD DR
NEW CASTLE, IN 47362

Relocation of utilities may require cooperation with Vectren and South Henry Regional Waste District.

Crosswalks across State Road 3 will require approval from INDOT

SPICELAND'S SIDEWALK AND TRAILS PLAN



East St.



East Main St.



East Broad St.

Project 2

Stinger Mile

Bond, Main, 5th, and Broad

1.2 mile long sidewalk circuit

The primary use is to directly and indirectly connect hundreds of households to each other and to the government and business facilities along the route. This Project will require the installation of approximately 400 feet of sidewalk on South 5th Street with repairs made to existing sidewalks on Main, Broad, and Bond. *New*

Location

The circuit will run from the west side of Bond Avenue between Broad Street and Main Street; the South side of Main Street from Bond Avenue to South 5th Street; the west side of South 5th Street between Broad Street and Main Street; and the south side of Broad Street from South 5th Street to Bond Avenue.

Special considerations:

- The sidewalk installation on S. 5th Street might also necessitate the widening of the street. Utilities may need to be relocated along S. 5th Street.
- Sidewalks should be widened when replaced and street trees planted when appropriate.
- Street markings for crosswalks and shared lanes will need to be installed.
- The intersection of S. Pearl and Broad will need to be brought up to ADA standards.
- Town funds will need to be budgeted yearly for continual repairs.
- An assistance program should be established to help homeowners repair their sidewalks.

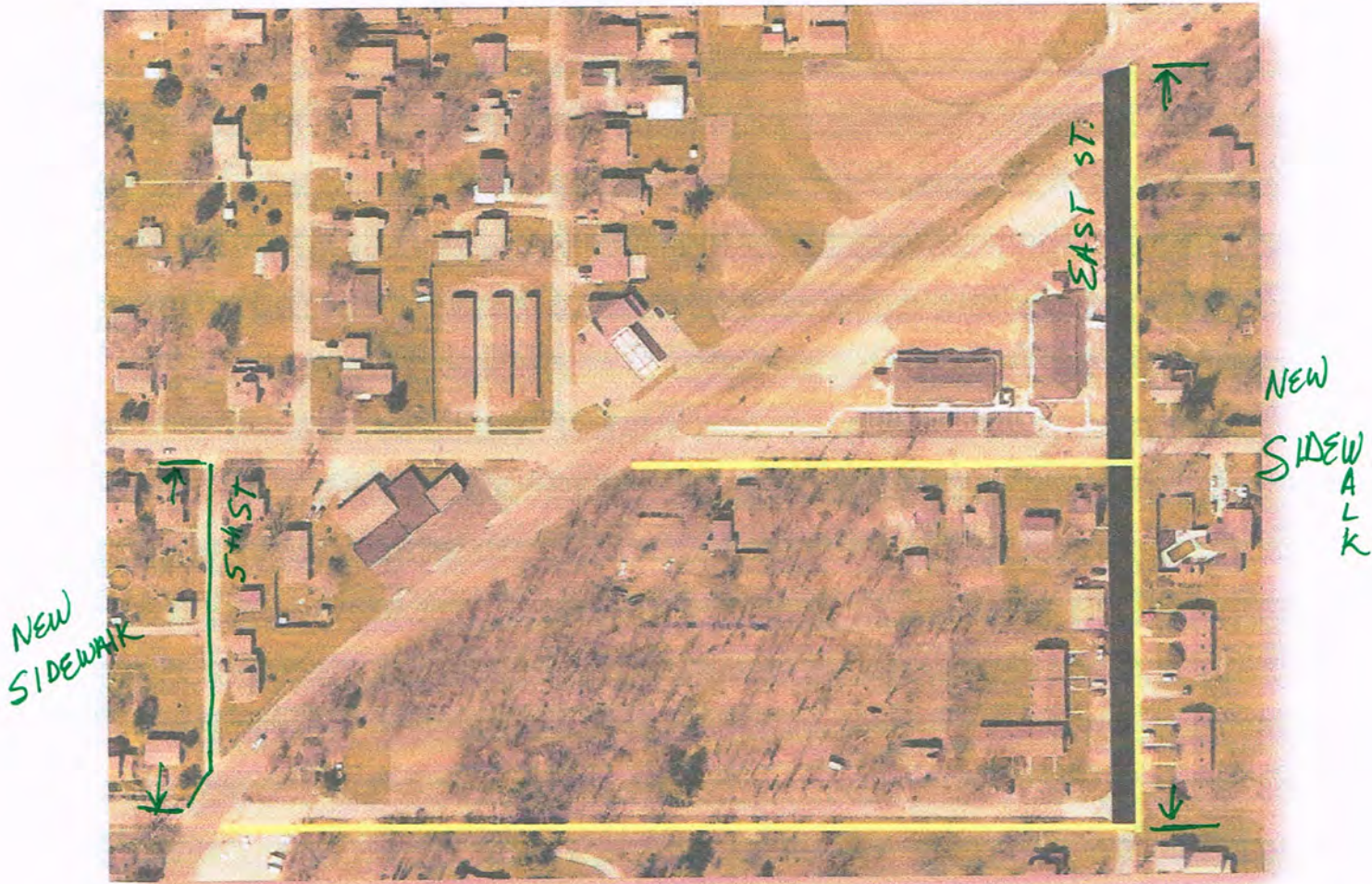
Estimated cost of construction: TBD

Project 2 progresses Action Points C, D, E, G, H, I, J, K, L, Q and W.

Project 1

Spicebush Trail

Phase 2



2019 StellarProject, Letter of Intent Knightstown Sunset Park Enhancements

What is the proposed project?

Proposed enhancements for Knightstown's Sunset Park would include:

1. Demolition of the old drive-across bridge, which can no longer be used, and replacing it with a walking bridge over Montgomery Creek, connecting the two bottom halves of the park and the baseball diamonds;
2. Reroofing of two shelters in the lower section of park;
3. Restrooms for the lower section of the park;
4. Playground equipment in the lower section; and
5. Construction of a wooden deck on the backside of the park's shelter house.

Where is the project located?

Hill Avenue, Knightstown, Indiana

Why is the project of value?

The proposed enhancements to Sunset Park will:

- *Maintain and upgrade the infrastructure needed for the park to appropriately serve patrons;
- *Allow safe navigation between park amenities on either side of the creek;
- *Provide a welcoming environment and basic amenities for park patrons of all ages;
- *Providing spaces and opportunities that foster social interaction, healthy living and a love of nature;
- *Contribute to the economic, social and environmental health of Knightstown and surrounding areas, including areas of Wayne Township outside Knightstown's municipal boundaries; and
- *Create a better quality of life.

Who will benefit from this project?

Knightstown's Sunset Park serves not only the community of Knightstown, but also the surrounding areas of Wayne Township, which has no parks of its own outside Knightstown's municipal boundaries. This project will potentially benefit over 5,000 area residents, as well as visitors to Knightstown.

How Are Youth Impacted?

When one thinks of parks and recreational facilities and programs, the impact they have on youth is foremost in the mind. The Knightstown Park and Recreation Board aims to provide playground equipment, athletic fields, water recreation, areas for hiking and biking, and much more all packaged in a beautiful natural setting. At the community level, disorder and crime are often unwelcome side effects to parks that are neglected and/or left in a state of disrepair. Once communal barriers like a

sense of mutual regard and the obligations of civility are lowered, a park's rundown appearance can seem to signal that "no one cares" and can significantly lower the quality of life in the community, especially for youth. On the other hand, an attractive park set in beautiful landscaping signals "We care about and are proud of this park, which is safe and welcoming!" Sunset Park must look and feel inviting, and provide the amenities that attract patrons, and the proposed enhancements detailed herein would, the Knightstown Park and Recreation Board believes, accomplish these goals.

Sunset Park is in high use. Every spring and summer, local youth use the park's ball diamond for practices, games and tournaments. It is estimated that over 4,000 individuals utilize the park each year, and the Park Board believes this number could be even higher. Many families with young children are drawn to the park's splash pad and new playground equipment, and the park's ample picnic areas and lake are also popular features.

Evaluation:

The project will be monitored by the Knightstown Park and Recreation Board. Local Knightstown High School students needing Community Service hours will be invited to create and collect data on usage by completing annual surveys which will be sent to the Park Board.

Who is leading this project?

Mitch Swedarsky, President 317-507-0347 mswedars@hotmail.com
Knightstown Park and Recreation Board

Proposed Consultants: Daniel W. Wright, FPBH (Civil Engineer); Joann Green, Landstory (Landscape Architect)

When can this project begin?

As soon as funding is secured

When will it be complete?

One to two years

How will this project come to fruition?

Budget:

Walking bridge	\$160,000
2 Restrooms	\$72,000
2 shelter roofs	\$15,000
Playground equipment	\$40,000
Shelter House Deck	\$10,000
Professional Services	<u>\$25,000</u>
Total	\$322,000

Coordination:

The Knightstown Park and Recreation Board and its Park Advisory Committee are the entities working on these projects.

Other Funds:

The Park Board operates on a very limited annual budget of \$50,000 or less, which barely covers routine maintenance. Most of the Park Board's revenue comes from the collection of local property taxes. In a good year there may be around \$9,000 to spend on small priority projects or to replace worn items. In the past, the park's splash pad was closed due to the high cost of the water/sewer bill and the Park Board's inability to cover the expense. Through community fundraising, a drain was recently installed that will divert the splash pad's water to a local creek instead of sending it to the town's sewer plant, which will eliminate the sewer bill for the splash pad once it reopens, significantly reducing utility expenses.

The park is eligible to apply for grant funding through the Indiana Department of Natural Resources' Division of Land and Water Conservation.

Future Funds:

In order to increase revenue, the Park Board hopes to see a referendum on the ballot in 2020 that, if approved, will extend the Park Board's jurisdiction to encompass all of Wayne Township, including those areas outside Knightstown's municipal boundaries. If successful, this would greatly increase the tax base for the Park Board. In addition to taxes, funding will also be sought from various grant sources, including the Indiana Department of Natural Resources' Division of Land and Water Conservation, and donations from private individuals and businesses will be encouraged.

Competence:

The Park Board will engage the support of professional engineers, landscape architects and others who will ensure the proposed projects are handled competently. The Knightstown Town Council will also be engaged in supporting this endeavor.

Are there delightful consequences?

Enhancement and improvement of an already used local and regional outdoor attraction like Knightstown's Sunset Park enhances the quality of life and could offer connections to other assets in Knightstown, including a planned canoe/kayak access point on Big Blue River and the National Road Heritage Trail.

Knightstown Park and Recreation Board Members:

Mitch Swedarsky, President

Jeff Eakins, Vice President

Jan McGuire

Bruce Brown

Other:

With good schools and parks and recreation opportunities being high priorities for potential new residents, the importance of providing a safe, fun, and beautiful park environment is critical to attracting individuals and families who might consider moving into the community. The schools in Knightstown are hitting the mark, while Sunset Park has, unfortunately, fallen behind in the past decades. With the help of a newly created Park Advisory Committee, the Knightstown Park and Recreation Board began earlier this year to address that situation, and significant advancement in meeting the goal of becoming a “stellar” park is well underway.

In the first half of 2019, over \$30,000 of goods and services was donated for upgrading and improving various aspects of Sunset Park. Projects included cleaning and repairing the basketball court and cleaning the large picnic area, making both usable once again; repairing pot holes; clearing large areas of brush from the perimeter of the park and along the creek, opening up valuable usable space; cutting and disposing of massive trees hauled out of the creek; repainting the shelter house doors; securing installation of new faux wood blinds; planned installation of new wiring and lighting for the shelter house; securing funding for replacement of a park shelter roof; approving an upcoming evaluation of the park lake and stocking of fish by the DNR; securing funding for shelter house landscaping; installation of a dechlorinator and drain for the splash pad; and applying for a grant to pay for a new park entrance sign. These projects were made possible through volunteers, grants, Wayne Township Trustee assistance, and donations from businesses and organizations. The process of implementing an updated Master Park Plan is also underway.

This process supports the kind of places where people feel a strong stake in their communities and commitment to making things better. The Knightstown Park and Recreation Board and its Park Advisory Committee are working hard, along with other volunteers from the community, to create and provide quality park and recreational opportunities to promote the health, happiness and economic well-being of area residents and visitors to our community.

Wilbur Wright Trail, Phase 3A: WW Wildlife Area to CR 250N/RR Crossing - Cost Estimate

1.70 Miles

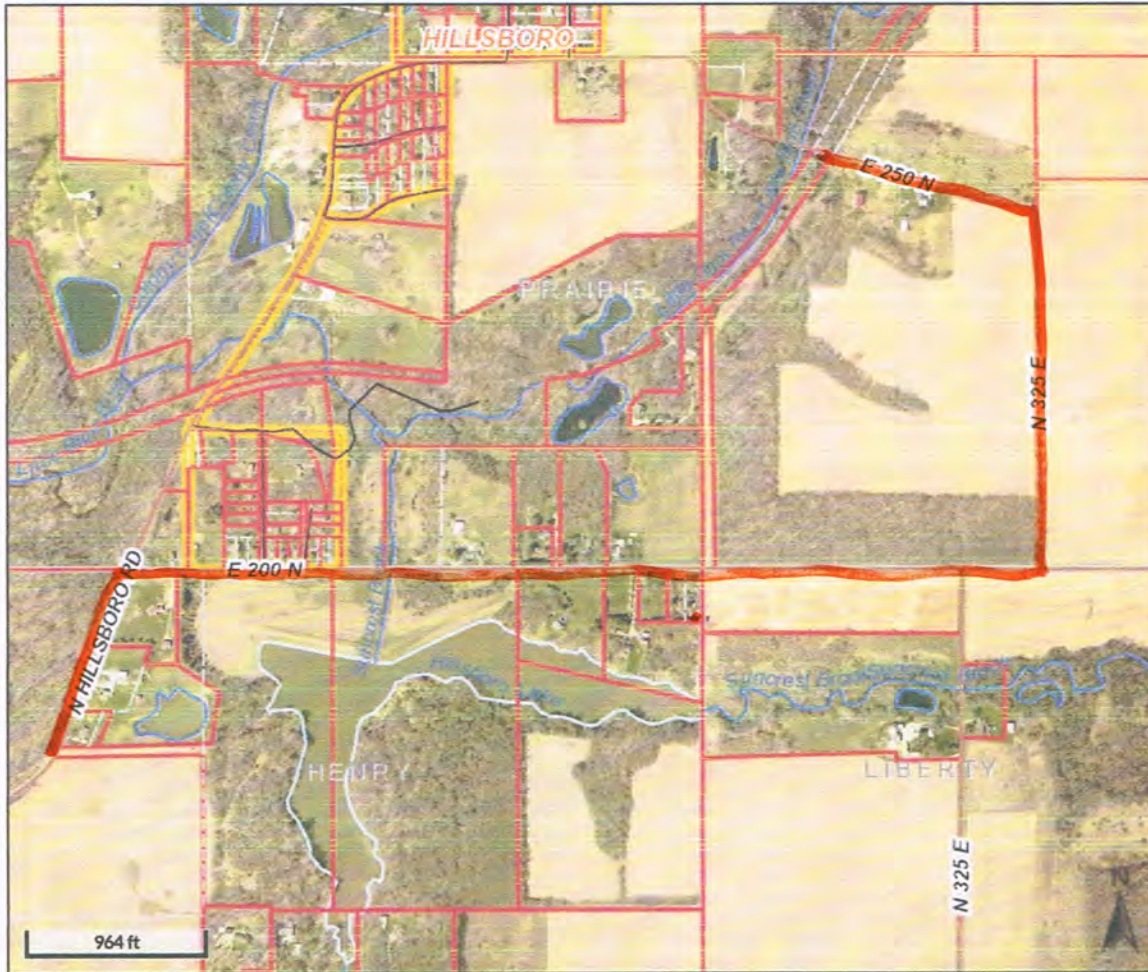
Description	Qty	Unit	Unit Cost	Cost
10' Wide Asphalt Trail w/o Stone Shoulders	1.70	Miles	\$ 250,000.00	\$ 425,000.00
Asphalt Pavement, 3" thickness	0.0	SFT	\$ 4.00	\$ -
Sidewalk, 4" (8' x 7')	0.0	SYS	\$ 40.00	\$ -
Special Conc. Pavement, 6" Thick (4.5 SYS / NODE) (2 per intersection)	27.0	SYS	\$ 55.00	\$ 1,485.00
Special Conc. Pavement, 6" Thick, Integral Color	0.0	SYS	\$ 65.00	\$ -
Intersection Improvements @ - Level 1 (Signage, Pavement Markings) (Hillsboro, CR 325E, CR 200N)	3	EA	\$ 5,000.00	\$ 15,000.00
Intersection Improvements @ - Level 2 (Overhead Flasher, Signage, Pavement Markings)	-	EA	\$ 40,000.00	\$ -
Intersection Improvements @ - Level 3 (Median, Signal, Signage, Pavement Markings)	-	EA	\$ 90,000.00	\$ -
Regulatory, Warning, & Guidance Signage (Stop, stop ahead)(4 per intersection)	14	EA	\$ 250.00	\$ 3,500.00
Regulatory, Warning, & Guidance Signage (no motor vehicles, cross traffic)(4 per intersection)(no post)	12	EA	\$ 75.00	\$ 900.00
Trail Identification Signage	3	EA	\$ 100.00	\$ 300.00
Interpretive Signage	1	EA	\$ 1,000.00	\$ 1,000.00
Directory Signage	1	EA	\$ 1,000.00	\$ 1,000.00
Mile Markers @ 1/4 mile intervals	7	EA	\$ 100.00	\$ 700.00
Trailhead @ Messick	-	LS	\$ 70,000.00	\$ -
Trailhead @	-	LS	\$ 50,000.00	\$ -
Curb	-	LFT	\$ 15.00	\$ -
Seeding (assumes an average disturbance of 10 feet ea. side)	1.7	Miles	\$ 10,000.00	\$ 17,000.00
General Trail Landscape Work	1	LS	\$ 10,000.00	\$ 10,000.00
Landscape, Trees	-	EA	\$ 450.00	\$ -
Landscape, Shrubs	-	EA	\$ 105.00	\$ -
Shredded Hardwood Bark Mulch	0.0	CYS	\$ 80.00	\$ -
Chain Link Fence (Galvanized Wire), 6' Tall	-	LFT	\$ 15.00	\$ -
Vinyl Coated Chain Link Fence , 6' Tall	-	LFT	\$ 18.00	\$ -
Ornamental Wire Fence , 6' Tall	-	LFT	\$ 25.00	\$ -
Wrought Iron Style Fence (Aluminum), 6' Tall	-	LFT	\$ 38.00	\$ -
Shadow Box Wooden Fence, 6' Tall	-	LFT	\$ 23.00	\$ -
Wood Railing with Handrail	-	LFT	\$ 110.00	\$ -
Wood Railing, 48" Tall	-	LFT	\$ 40.00	\$ -
Wood Railing, 42" Tall	500	LFT	\$ 35.00	\$ 17,500.00
Inlet	-	EA	\$ 500.00	\$ -
18" RCP	-	LFT	\$ 30.00	\$ -
60" Culvert (north of Messick)	-	LFT	\$ 120.00	\$ -
60" Culvert (west of CR N500E)	-	LFT	\$ 120.00	\$ -
60" Culvert (between CR N500E and CR N600E)	-	LFT	\$ 120.00	\$ -
60" Culvert (West of CR N625E)	-	LFT	\$ 120.00	\$ -
Existing Culvert Rehabilitation	-	LS	\$ 15,000.00	\$ -
Boardwalk (Wooden Deck)	-	SFT	\$ 40.00	\$ -
Boardwalk (Composite Wood Decking, Recycled)	-	SFT	\$ 48.00	\$ -
Unit Pavers	-	SFT	\$ 11.00	\$ -
Grass Pave (does not include seed/sod or topsoil)	-	SFT	\$ 3.50	\$ -
Pre-cast Concrete Wall (price based on: 1.5' tall x 2,220 lft) (additional: medallion - \$150/cast-in impression or \$:	-	LFT	\$ 70.00	\$ -
Modular Block Wall (includes Reinforcing and Excavation) (250 LFT north of Wildlife parking) (5' tall)	140	SYS	\$ 400.00	\$ 56,000.00
Modular Block Wall (includes Reinforcing and Excavation) (300 LFT South of E CR 200 N) (assume 7' tall)	233	SYS	\$ 400.00	\$ 93,200.00
Modular Block Wall (includes Reinforcing and Excavation) (Spillway) (assume 5' tall and 100 feet each side)	55	SYS	\$ 400.00	\$ 22,000.00
STR. 1: Proposed Bridge Structure (Spillway along CR E200N) [(\$1100 x LFT) x 1.5] (up to 120 LFT)	45	LFT	\$ 1,650.00	\$ 74,250.00
STR. 2: Existing Bridge Rehab (0.35 mile north east of CR 250 N)	-	LS	\$ 25,000.00	\$ -
STR. 3: Existing Bridge Rehab (0.6 mile southwest of Messick)	-	LS	\$ 25,000.00	\$ -
Proposed Bridge Structure [(\$1100 x LFT) x 1.5] (up to 120 LFT)	-	LFT	\$ 1,650.00	\$ -
Proposed 110' CON / SPAN Structure (80' x 12' x 10')	-	LS	\$ 1.00	\$ -
Earthwork	1	LS	\$ 17,000.00	\$ 17,000.00
Erosion Control (silt fence at \$6,000 /mile + \$3,500)	1	LS	\$ 13,700.00	\$ 13,700.00
Utility Relocations	1	LS	\$ 15,000.00	\$ 15,000.00
Construction Engineering (2.5%)	1	LS	\$ 19,238.38	\$ 19,238.38
Maintenance of Traffic (2%)	1	LS	\$ 15,390.70	\$ 15,390.70
Mobilization & Demobilization (5%)	1	LS	\$ 38,476.75	\$ 38,476.75
Clearing ROW (3%)	1	LS	\$ 23,086.05	\$ 23,086.05
Contingency (15%)	1	LS	\$ 132,109.03	\$ 132,109.03
Inflation (3% per year x 5)	1	LS	\$ 132,109.03	\$ 132,109.03
Construction Total				\$ 1,144,944.94
Survey (\$8.00 per lineal foot)	1	LS	\$ 71,800.00	\$ 71,800.00
Geotechnical Investigation (bridge and pavement soil borings and analysis)	1	LS	\$ 15,000.00	\$ 15,000.00
Construction Inspection (12.5%)	1	LS	\$ 143,118.12	\$ 143,118.12
Design/Preliminary Engineering (10% + \$40,000 for Envir. and Hearing)	1	LS	\$ 154,494.49	\$ 154,494.49
Permits (IDNR Floodway)	1	LS	\$ 10,000.00	\$ 10,000.00
Right-of-Way Engineering	10	PAR	\$ 5,000.00	\$ 50,000.00
Right-of-Way Services (Acquisition)	10	PAR	\$ 8,500.00	\$ 85,000.00
Land Improvement and Damages (LID) - purchase of right of way (assumed approx. \$5,000/ac)	1	LS	\$ 30,000.00	\$ 30,000.00
Total Estimated Phase 3A Costs				\$ 1,649,357.55

Letting ^{Spring} 2025

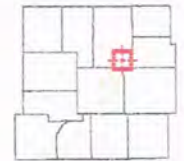
Row ^{Sept} 2022

Contract ^{Jan} ~~Summer~~ 2021

Add costs 100,000
\$ 1,750,000



Overview



Legend

Streets

- ALLEY
- COUNTY
- INTERSTATE
- PRIVATE
- SERVICE
- STATE Highway
- TOWN
- US Highway
- Railroads

Parcels

- Original Parcel Lines

Town Boundary Lines

- Township

Water Features

- FARM LAGOON
- MAJOR
- OPEN
- POND
- RESERVOIR

Parcel ID	007-80246-00	Alternate ID	33-12-02-000-412.001-015	Owner Address	RYAN LUELLEN FARMS LLC
Sec/Twp/Rng	02-17N-10E	Class	Vacant Land		7031 E CENTRAL AVE
Property Address		Acreage	60.56		NEW CASTLE, IN 47362
District	HENRY TOWNSHIP				
Brief Tax Description	PTE1/2 SE1/4 2-17-10 60.56A				
	<i>(Note: Not to be used on legal documents)</i>				

This data is intended for informational and research purposes only, and is not a substitute for a field survey. By accepting the terms of service, you have agreed to place no liabilities on the owners of this site, the Henry County GIS Office, or the originators of the data contained on this web site.

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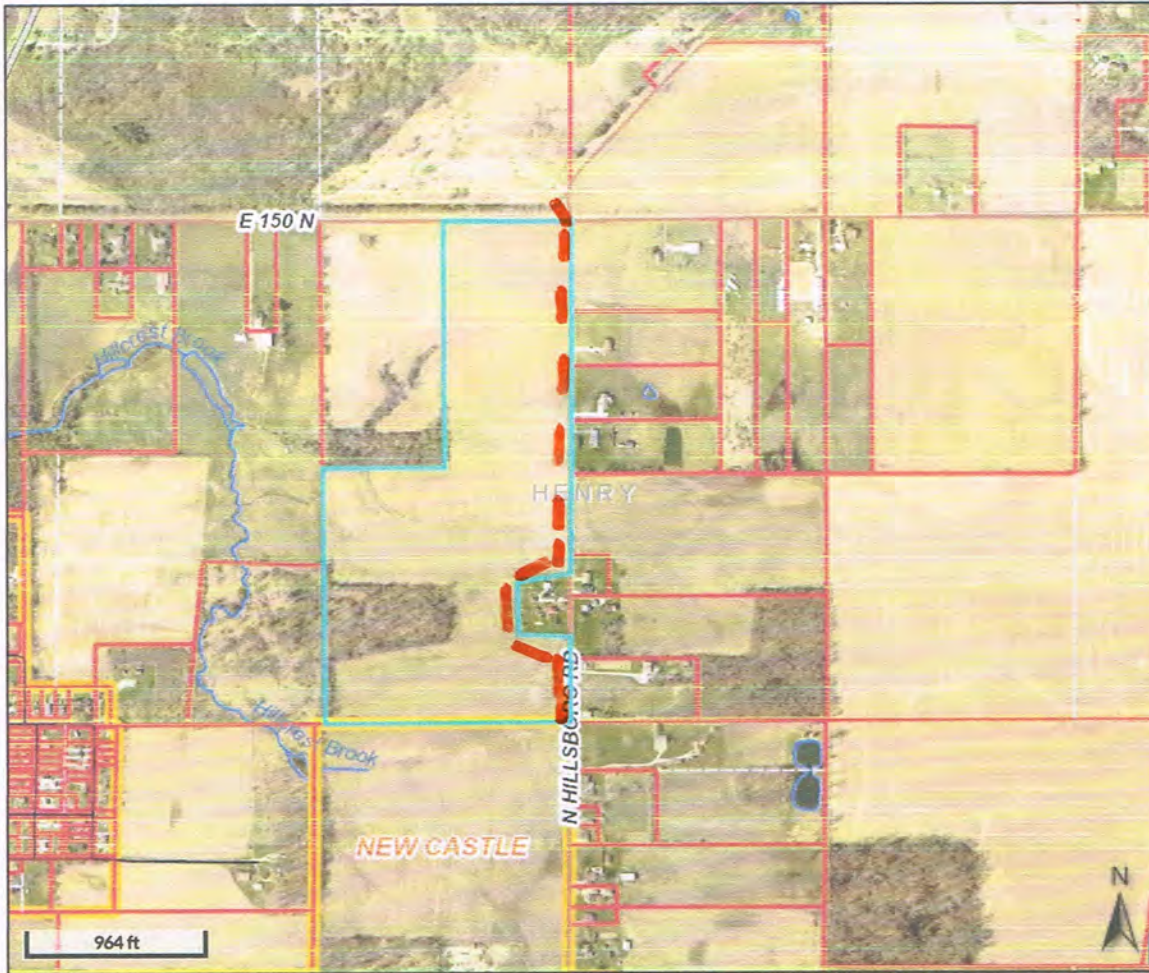
WWT
 1.7 MILES

Fitzgerald Trail: from 1/2 Mile North of Washington Street to CR 150N - Cost Estimate

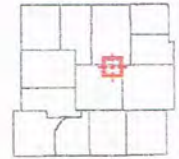
0.65 Miles

Description	Qty	Unit	Unit Cost	Cost
10' Wide Asphalt Trail w/o Stone Shoulders	0.65	Miles	\$ 250,000.00	\$ 162,500.00
Asphalt Pavement, 3" thickness	0.0	SFT	\$ 4.00	\$ -
Sidewalk, 4" (8' x 7')	0.0	SYS	\$ 40.00	\$ -
Special Conc. Pavement, 6" Thick (4.5 SYS / NODE) (2 per intersection)	14.0	SYS	\$ 55.00	\$ 770.00
Special Conc. Pavement, 6" Thick, Integral Color	0.0	SYS	\$ 65.00	\$ -
Intersection Improvements @ - Level 1 (Signage, Pavement Markings) (CR150N)	1	EA	\$ 5,000.00	\$ 5,000.00
Intersection Improvements @ - Level 2 (Overhead Flasher, Signage, Pavement Markings)	-	EA	\$ 40,000.00	\$ -
Intersection Improvements @ - Level 3 (Median, Signal, Signage, Pavement Markings)	-	EA	\$ 90,000.00	\$ -
Regulatory, Warning, & Guidance Signage (Stop, stop ahead)(4 per intersection)	4	EA	\$ 250.00	\$ 1,000.00
Regulatory, Warning, & Guidance Signage (no motor vehicles, cross traffic)(4 per intersection)(no post)	4	EA	\$ 75.00	\$ 300.00
Trail Identification Signage	1	EA	\$ 100.00	\$ 100.00
Interpretive Signage	-	EA	\$ 1,000.00	\$ -
Directory Signage	1	EA	\$ 1,000.00	\$ 1,000.00
Mile Markers @ 1/4 mile intervals	3	EA	\$ 100.00	\$ 300.00
Trailhead @ Messick	-	LS	\$ 70,000.00	\$ -
Trailhead @	-	LS	\$ 50,000.00	\$ -
Curb	-	LFT	\$ 15.00	\$ -
Seeding (assumes an average disturbance of 10 feet ea. side)	0.65	Miles	\$ 10,000.00	\$ 6,500.00
General Trail Landscape Work	1	LS	\$ 5,000.00	\$ 5,000.00
Landscape, Trees	-	EA	\$ 450.00	\$ -
Landscape, Shrubs	-	EA	\$ 105.00	\$ -
Shredded Hardwood Bark Mulch	0.0	CYS	\$ 80.00	\$ -
Chain Link Fence (Galvanized Wire), 6' Tall	-	LFT	\$ 15.00	\$ -
Vinyl Coated Chain Link Fence , 6' Tall	-	LFT	\$ 18.00	\$ -
Ornamental Wire Fence , 6' Tall	-	LFT	\$ 25.00	\$ -
Wrought Iron Style Fence (Aluminum), 6' Tall	-	LFT	\$ 38.00	\$ -
Shadow Box Wooden Fence, 6' Tall	-	LFT	\$ 23.00	\$ -
Wood Railing with Handrail	-	LFT	\$ 110.00	\$ -
Wood Railing, 48" Tall	-	LFT	\$ 40.00	\$ -
Wood Railing, 42" Tall	-	LFT	\$ 35.00	\$ -
Inlet	-	EA	\$ 500.00	\$ -
18" RCP	-	LFT	\$ 30.00	\$ -
60" Culvert (north of Messick)	-	LFT	\$ 120.00	\$ -
60" Culvert (west of CR N500E)	-	LFT	\$ 120.00	\$ -
60" Culvert (between CR N500E and CR N600E)	-	LFT	\$ 120.00	\$ -
60" Culvert (West of CR N625E)	-	LFT	\$ 120.00	\$ -
Existing Culvert Rehabilitation	-	LS	\$ 15,000.00	\$ -
Boardwalk (Wooden Deck)	-	SFT	\$ 40.00	\$ -
Boardwalk (Composite Wood Decking, Recycled)	-	SFT	\$ 48.00	\$ -
Unit Pavers	-	SFT	\$ 11.00	\$ -
Grass Pave (does not include seed/sod or topsoil)	-	SFT	\$ 3.50	\$ -
Pre-cast Concrete Wall (price based on: 1.5' tall x 2,220 lf) (additional: medallion - \$150/cast-in impression or \$)	-	LFT	\$ 70.00	\$ -
Modular Block Wall (includes Reinforcing and Excavation) (250 LFT north of Wildlife parking) (5' tall)	-	SYS	\$ 400.00	\$ -
Modular Block Wall (includes Reinforcing and Excavation) (300 LFT South of E CR 200 N) (assume 7' tall)	-	SYS	\$ 400.00	\$ -
Modular Block Wall (includes Reinforcing and Excavation) (Spillway) (assume 5' tall and 100 feet each side)	-	SYS	\$ 400.00	\$ -
STR. 1: Proposed Bridge Structure (Spillway along CR E200N) [(\$1100 x LFT) x 1.5] (up to 120 LFT)	-	LFT	\$ 1,650.00	\$ -
STR. 2: Existing Bridge Rehab (0.35 mile north east of CR 250 N)	-	LS	\$ 25,000.00	\$ -
STR. 3: Existing Bridge Rehab (0.6 mile southwest of Messick)	-	LS	\$ 25,000.00	\$ -
Proposed Bridge Structure [(\$1100 x LFT) x 1.5] (up to 120 LFT)	-	LFT	\$ 1,650.00	\$ -
Proposed 110' CON / SPAN Structure (80' x 12' x 10')	-	LS	\$ 1.00	\$ -
Earthwork	1	LS	\$ 10,000.00	\$ 10,000.00
Erosion Control (silt fence at \$6,000 /mile + \$3,500)	1	LS	\$ 7,500.00	\$ 7,500.00
Utility Relocations	1	LS	\$ 5,000.00	\$ 5,000.00
Construction Engineering (2.5%)	1	LS	\$ 4,999.25	\$ 4,999.25
Maintenance of Traffic (2%)	1	LS	\$ 3,999.40	\$ 3,999.40
Mobilization & Demobilization (5%)	1	LS	\$ 9,998.50	\$ 9,998.50
Clearing ROW (3%)	1	LS	\$ 5,999.10	\$ 5,999.10
Contingency (15%)	1	LS	\$ 34,494.94	\$ 34,494.94
Inflation (3% per year x 5)	1	LS	\$ 34,494.94	\$ 34,494.94
Construction Total				\$ 298,956.13
Survey (\$7.00 per lineal foot)	1	LS	\$ 24,000.00	\$ 24,000.00
Geotechnical Investigation (bridge and pavement soil borings and analysis)	1	LS	\$ 5,000.00	\$ 5,000.00
Construction Inspection (12.5%)	1	LS	\$ 37,369.52	\$ 37,369.52
Design/Preliminary Engineering (10% +\$4,000 for Envir. and Hearing, in addition to Wilbur Wright efforts)	1	LS	\$ 33,895.61	\$ 33,895.61
Permits (IDNR Floodway)	-	LS	\$ 10,000.00	\$ -
Right-of-Way Engineering	1	PAR	\$ 5,000.00	\$ 5,000.00
Right-of-Way Services (Acquisition)	1	PAR	\$ 8,000.00	\$ 8,000.00
Land Improvement and Damages (LID) - purchase of right of way (assumed approx. \$5,000/ac)	1	LS	\$ 10,000.00	\$ 10,000.00
Total Estimated Fitzgerald Trail Costs				\$ 407,221.25

450,000



Overview



Legend

- Streets**
- ALLEY
 - COUNTY
 - INTERSTATE
 - PRIVATE
 - SERVICE
 - STATE Highway
 - TOWN
 - US Highway
 - Railroads
- Parcels**
- Original Parcel Lines
 - Town Boundary
 - Townships
- Water Features**
- FARM LAGOON
 - MAJOR
 - OPEN
 - POND
 - RESERVOIR

Parcel ID	007-80246-00	Alternate ID	33-12-02-000-412.001-015	Owner Address	RYAN LUELLEN FARMS LLC
Sec/Twp/Rng	02-17N-10E	Class	Vacant Land		7031 E CENTRAL AVE
Property Address		Acreage	60.56		NEW CASTLE, IN 47362
District	HENRY TOWNSHIP				
Brief Tax Description	PTE1/2 SE1/4 2-17-10 60.56A				
	<i>(Note: Not to be used on legal documents)</i>				

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*Fitzgerald TRAIL Ext
 .5+ Mile*

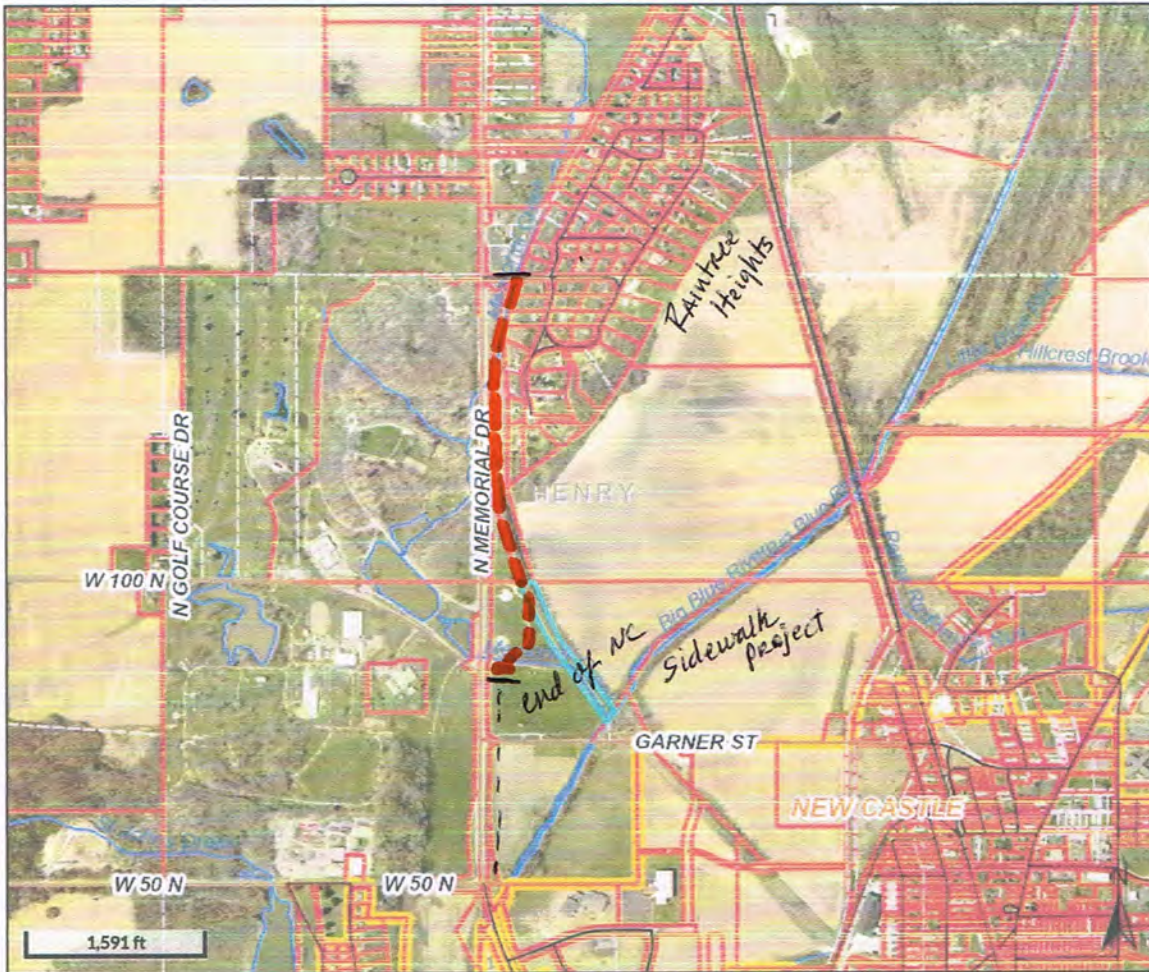
Honey Bee Electric PATH • 7 mile

Fitzgerald Trail: from 1/2 Mile North of Washington Street to CR 456N - Cost Estimate

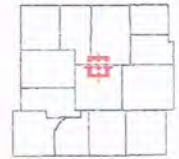
0.65 Miles

Description	Qty	Unit	Unit Cost	Cost
10' Wide Asphalt Trail w/o Stone Shoulders	0.65	Miles	\$ 250,000.00	\$ 162,500.00
Asphalt Pavement, 3" thickness	0.0	SFT	\$ 4.00	\$ -
Sidewalk, 4" (8' x 7')	0.0	SYS	\$ 40.00	\$ -
Special Conc. Pavement, 6" Thick (4.5 SYS / NODE) (2 per intersection)	14.0	SYS	\$ 55.00	\$ 770.00
Special Conc. Pavement, 6" Thick, Integral Color	0.0	SYS	\$ 65.00	\$ -
Intersection Improvements @ - Level 1 (Signage, Pavement Markings) (CR150N)	1	EA	\$ 5,000.00	\$ 5,000.00
Intersection Improvements @ - Level 2 (Overhead Flasher, Signage, Pavement Markings)	-	EA	\$ 40,000.00	\$ -
Intersection Improvements @ - Level 3 (Median, Signal, Signage, Pavement Markings)	-	EA	\$ 90,000.00	\$ -
Regulatory, Warning, & Guidance Signage (Stop, stop ahead)(4 per intersection)	4	EA	\$ 250.00	\$ 1,000.00
Regulatory, Warning, & Guidance Signage (no motor vehicles, cross traffic)(4 per intersection)(no post)	4	EA	\$ 75.00	\$ 300.00
Trail Identification Signage	1	EA	\$ 100.00	\$ 100.00
Interpretive Signage	-	EA	\$ 1,000.00	\$ -
Directory Signage	1	EA	\$ 1,000.00	\$ 1,000.00
Mile Markers @ 1/4 mile intervals	3	EA	\$ 100.00	\$ 300.00
Trailhead @ Messick	-	LS	\$ 70,000.00	\$ -
Trailhead @	-	LS	\$ 50,000.00	\$ -
Curb	-	LFT	\$ 15.00	\$ -
Seeding (assumes an average disturbance of 10 feet ea. side)	0.65	Miles	\$ 10,000.00	\$ 6,500.00
General Trail Landscape Work	1	LS	\$ 5,000.00	\$ 5,000.00
Landscape, Trees	-	EA	\$ 450.00	\$ -
Landscape, Shrubs	-	EA	\$ 105.00	\$ -
Shredded Hardwood Bark Mulch	0.0	CYS	\$ 80.00	\$ -
Chain Link Fence (Galvanized Wire), 6' Tall	-	LFT	\$ 15.00	\$ -
Vinyl Coated Chain Link Fence, 6' Tall	-	LFT	\$ 18.00	\$ -
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Wood Railing with Handrail	-	LFT	\$ 110.00	\$ -
Wood Railing, 48" Tall	-	LFT	\$ 40.00	\$ -
Wood Railing, 42" Tall	-	LFT	\$ 35.00	\$ -
Inlet	-	EA	\$ 500.00	\$ -
18" RCP	-	LFT	\$ 30.00	\$ -
60" Culvert (north of Messick)	-	LFT	\$ 120.00	\$ -
60" Culvert (west of CR N500E)	-	LFT	\$ 120.00	\$ -
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60" Culvert (West of CR N625E)	-	LFT	\$ 120.00	\$ -
Existing Culvert Rehabilitation	-	LS	\$ 15,000.00	\$ -
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Pre-cast Concrete Wall (price based on: 1.5' tall x 2,220 ft) (additional: medallion - \$150/cast-in impression or \$:	-	LFT	\$ 70.00	\$ -
Modular Block Wall (includes Reinforcing and Excavation) (250 LFT north of Wildlife parking) (5' tall)	-	SYS	\$ 400.00	\$ -
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STR. 2: Existing Bridge Rehab (0.35 mile north east of CR 250 N)	-	LS	\$ 25,000.00	\$ -
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Proposed 110' CON / SPAN Structure (80' x 12' x 10')	-	LS	\$ 1.00	\$ -
Earthwork	1	LS	\$ 10,000.00	\$ 10,000.00
Erosion Control (silt fence at \$6,000 /mile + \$3,500)	1	LS	\$ 7,500.00	\$ 7,500.00
Utility Relocations	1	LS	\$ 5,000.00	\$ 5,000.00
Construction Engineering (2.5%)	1	LS	\$ 4,999.25	\$ 4,999.25
Maintenance of Traffic (2%)	1	LS	\$ 3,999.40	\$ 3,999.40
Mobilization & Demobilization (5%)	1	LS	\$ 9,998.50	\$ 9,998.50
Clearing ROW (3%)	1	LS	\$ 5,999.10	\$ 5,999.10
Contingency (15%)	1	LS	\$ 34,494.94	\$ 34,494.94
Inflation (3% per year x 5)	1	LS	\$ 34,494.94	\$ 34,494.94
Construction Total				\$ 298,956.13
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Permits (IDNR Floodway)	-	LS	\$ 10,000.00	\$ -
Right-of-Way Engineering	1	PAR	\$ 5,000.00	\$ 5,000.00
Right-of-Way Services (Acquisition)	1	PAR	\$ 8,000.00	\$ 8,000.00
Land Improvement and Damages (LID) - purchase of right of way (assumed approx. \$5,000/ac)	1	LS	\$ 10,000.00	\$ 10,000.00
Total Estimated Fitzgerald Trail Costs				\$ 407,221.25

450,000



Overview



Legend

- Streets**
 - ALLEY
 - COUNTY
 - INTERSTATE
 - PRIVATE
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 - TOWN
 - US Highway
 - Railroads
- Parcels**
 - Original Parcel Lines
 - Town Boundary
 - Townships
- Water Features**
 - FARM LAGOON
 - MAJOR
 - OPEN
 - POND
 - RESERVOIR

Parcel ID 007-81102-00 Alternate ID 33-12-10-100-103.000-015 Owner Address HENRY COUNTY BOARD OF COMMISSIONERS
 Sec/Twp/Rng 10-17N-10E Class Exempt, County 101 S MAIN ST
 Property Address Acreage 2.16 NEW CASTLE, IN 47362
 District HENRY TOWNSHIP
 Brief Tax Description PTNW1/4 10-17-10 2.16A
 (Note: Not to be used on legal documents)

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0.7 miles

use Fitzgerald TRAIL Cost Estimate
\$450,000

NEW CASTLE BICYCLE AND PEDESTRIAN MASTER PLAN

MIDWAY DRIVE

Pedestrian Sidewalk

0.5 Miles

Westwood Sidewalk

Item Improvement Description	Qty	Unit	Unit Cost	Cost
Common Excavation (5' x 2696' x .333') / 27	166.3	CYS	\$ 150.00	\$ 24,945.00
Sidewalk, 4" (5' x 2696') / 9	1497.7	SYS	\$ 40.00	\$ 59,908.00
Seeding (\$6000 per mile)(assumes an average disturbance of 6 feet)	0.5	Miles	\$ 6,000.00	\$ 3,000.00
Curb (10 LFT / Ramp)	-	LFT	\$ 15.00	\$ -
Curb Ramp, Concrete Type G (4.9 SYS x # Ramps)	-	SYS	\$ 120.00	\$ -
Maintenance of Traffic (2%)	1	LS	\$ 1,757.06	\$ 1,757.06
Earthwork	1	LS	\$ 5,000.00	\$ 5,000.00
Erosion Control	1	LS	\$ 15,000.00	\$ 15,000.00
Utility Relocations	1	LS	\$ 10,000.00	\$ 10,000.00
Construction Engineering (2.5%)	1	LS	\$ 2,196.33	\$ 2,196.33
Mobilization & Demobilization (5%)	1	LS	\$ 4,392.65	\$ 4,392.65
Clearing ROW (3%)	1	LS	\$ 2,635.59	\$ 2,635.59
Inflation (5% per year x 2)*	-	LS	\$ 4,392.65	\$ -
Contingency (15%)	1	LS	\$ 13,177.95	\$ 13,177.95
Construction Total				\$ 117,067.58

Total Estimated Phase 1 Costs

\$ 117,067.58

+25% 146,250

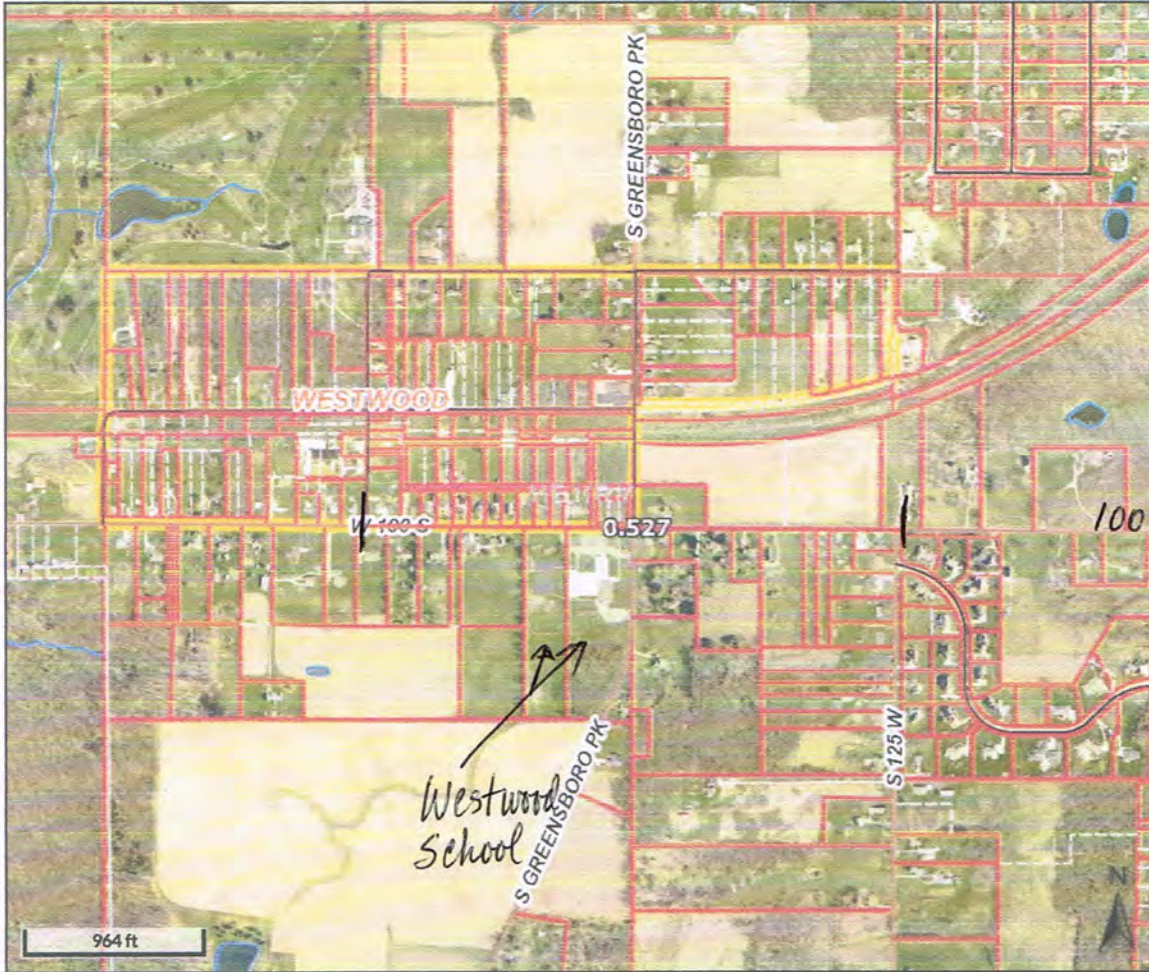
Say \$ 150,000

acquire 16 parcels

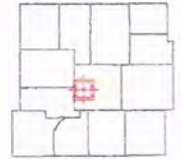
175,000

\$ 325,000

20% match \$ 65,000



Overview



Legend

Streets

- ALLEY
- COUNTY
- INTERSTATE
- PRIVATE
- SERVICE
- STATE Highway
- TOWN
- US Highway
- Railroads
- Parcels
- Original Parcel Lines
- Town Boundary
- Townships
- Water Features**
- FARM LAGOON
- MAJOR
- OPEN
- POND
- RESERVOIR

Parcel ID 030-52620-00
 Sec/Twp/Rng 11-17N-10E
 Property Address 2705 HIGH ST

Alternate ID 33-12-11-430-159.006-016
 Class Exempt, Municipality
 Acreage 0.202

Owner Address NEW CASTLE CITY OF
 C/O BOARD OF PUBLIC WORKS
 227 N MAIN ST
 NEW CASTLE, IN 47362

District NEW CASTLE CITY
 Brief Tax Description ROSE HEIGHTS ADD LOT 17 & PT LOT 16
 (Note: Not to be used on legal documents)

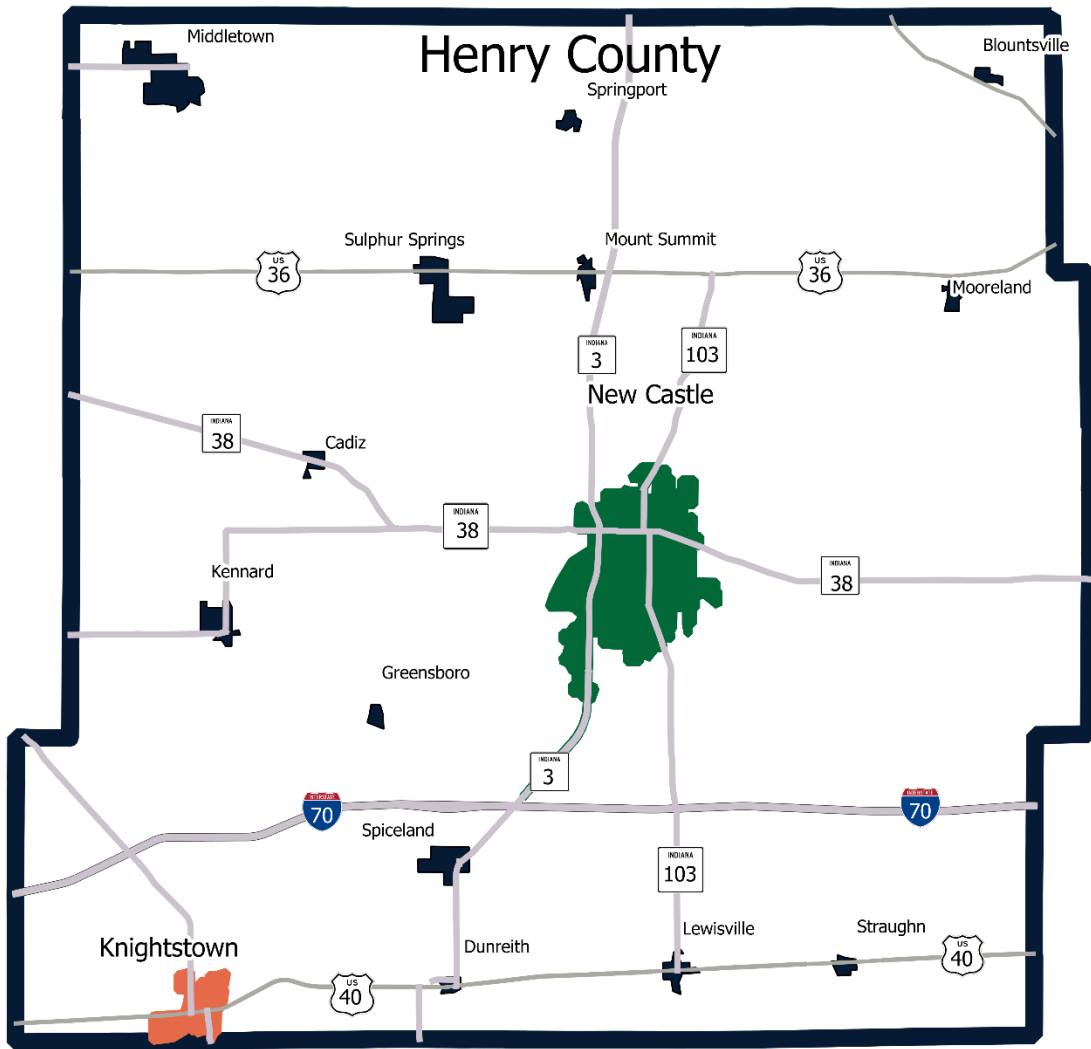
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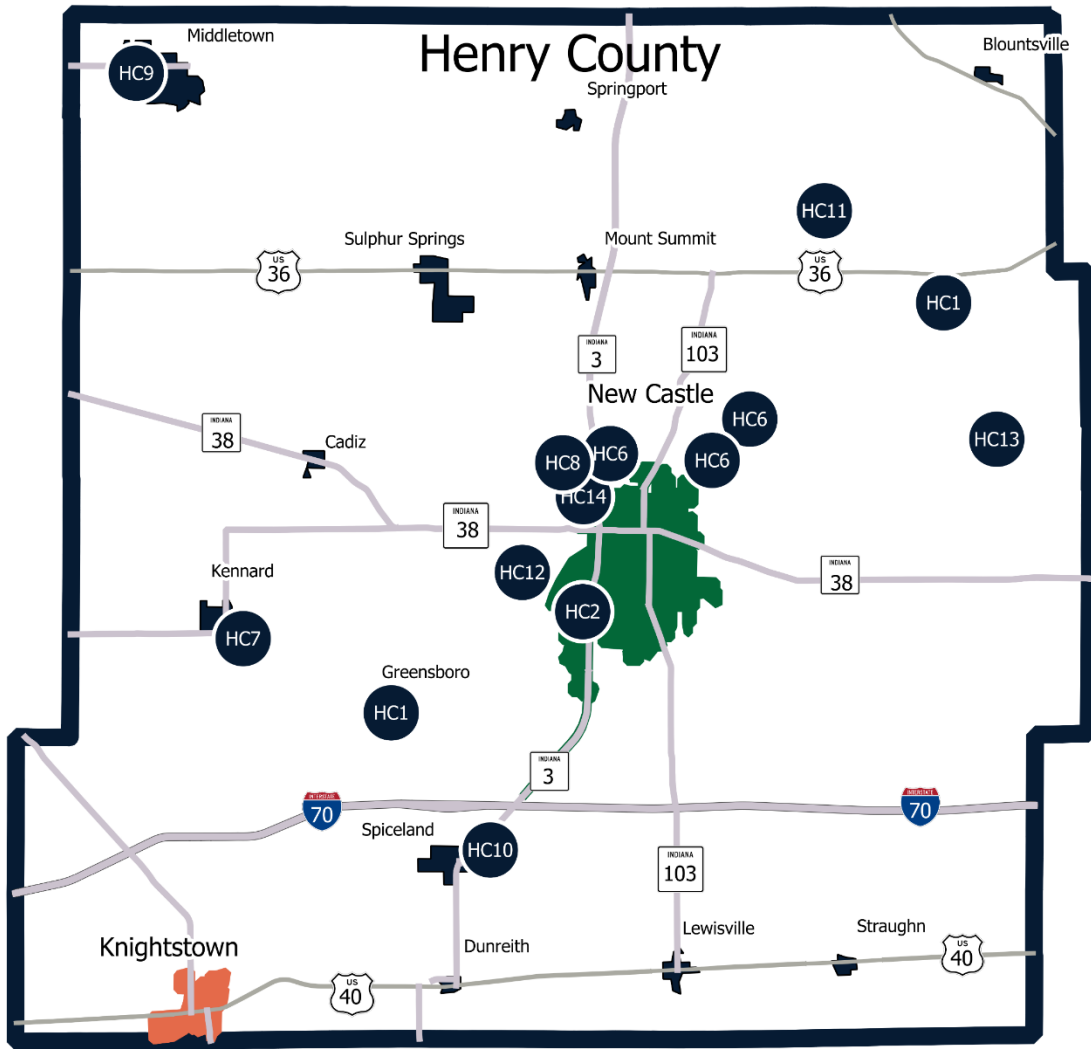
Date created: 9/10/2019
 Last Data Uploaded: 9/9/2019 11:29:00 PM

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*From 125W to Country Club Rd.
 16 landowners*

GEOGRAPHIC BOUNDARIES OF REGION



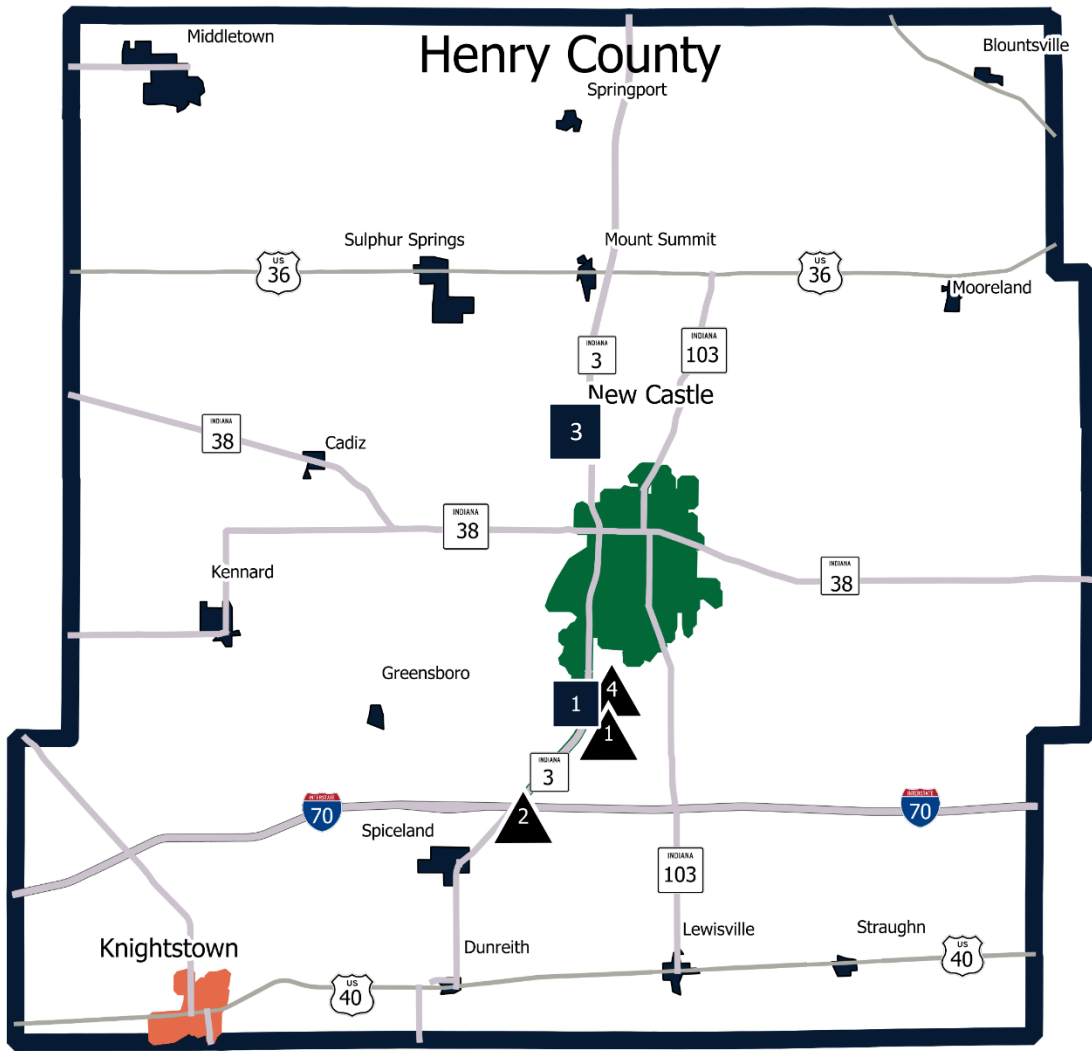


Proposed Projects

- HC1. Infrastructure Improvements Areas*
- HC2. Basketball Hall of Fame
- HC3. Commercial Blight Clearance^
- HC4. Owner-Occupied Home Repairs^
- HC5. Henry County Community Health Worker Co-op^
- HC6. Henry County Healthy Trails*
- HC7. Kennard Park
- HC8. Memorial Park: Phase II
- HC9. Middletown Sidewalk Upgrades
- HC10. Spiceland Sidewalk Upgrades
- HC11. Summit Lake State Park Cabin and Nature Center Development
- HC12. Westwood School Path
- HC13. Wilbur Wright Birthplace
- HC14. YMCA Afterschool Program

*Multiple Locations

^Non-Location Specific



- | | | | |
|---|---|--|---|
| <ul style="list-style-type: none"> 1. Ivy Tech Community College Expansion 2. Road Paving 3. Memorial Park |  | <ul style="list-style-type: none"> 1. Brooks Drive Extension on County Road 400S 2. GW Pierce Parkway 3. Middletown Fall Creek Township Park Updates 4. Henry County REMC Headquarters 5. Henry County Comprehensive Plan |  |
|---|---|--|---|

Knightstown



Proposed Projects



- KT1. Academy Place Park
- KT2. Knightstown Hoosier Gym Corridor
- KT3. Knightstown Public Library
- KT4. Makerspace Inside Knightstown Town Hall
- KT5. Masonic Hall: Senior Living
- KT6. Sunset Park
- C7. Revitalization of Knightstown's Downtown (Complementary)

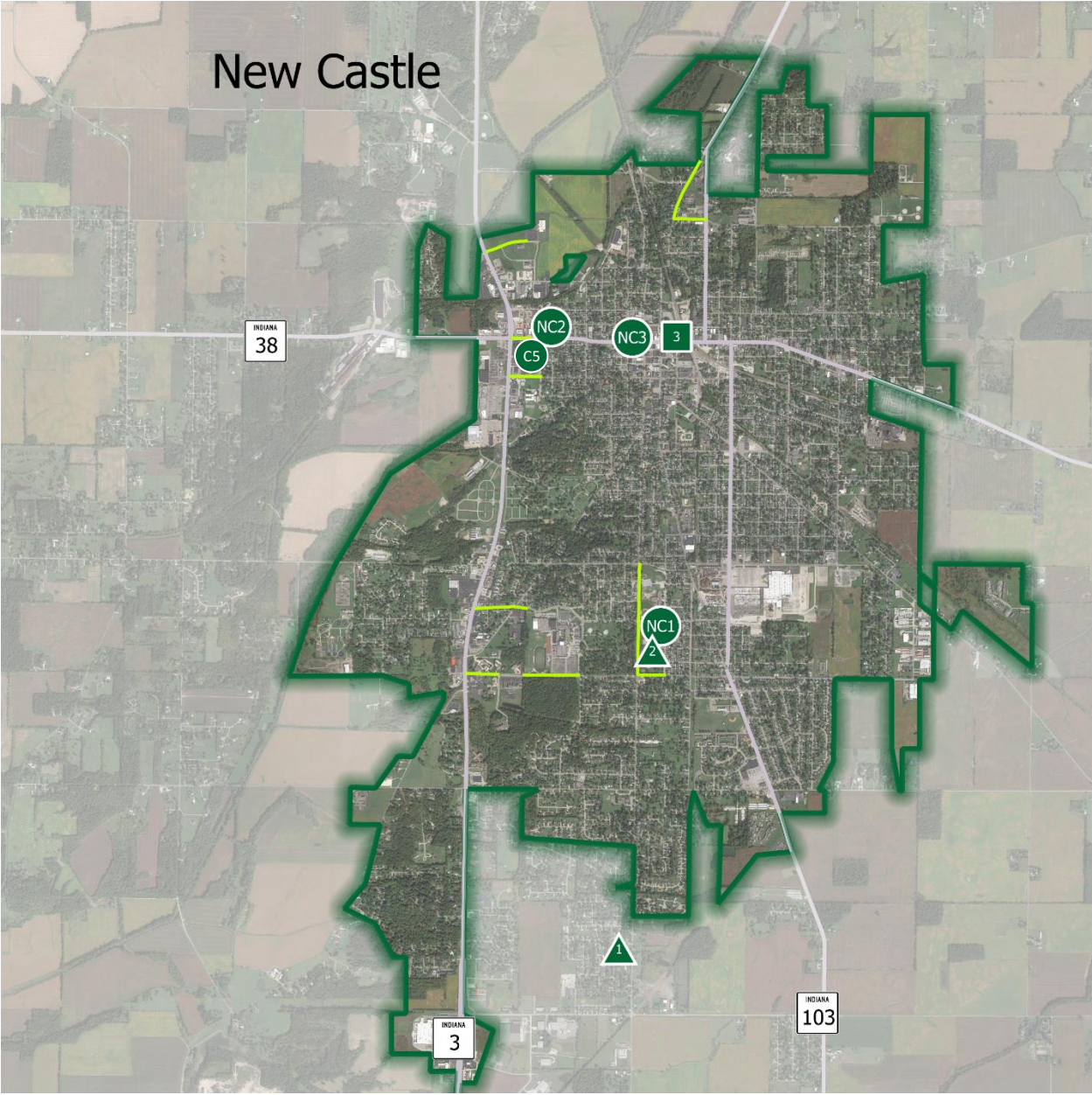
Current Projects



- 1. Sewer Improvements
- 2. Road and Sidewalk Repairs
- 3. New Town Hall
- 4. Fiber Infrastructure
- 5. ADA Sidewalks
- 6. Canoe Launch on Big Blue River

Past Projects

- Knightstown Comprehensive Development Plan



<p>Proposed Projects ○</p> <ul style="list-style-type: none"> NC1. New Castle Skatepark NC2. EMS Training Center NC3. Murphey Building NC4. Sidewalk Improvements C5. Early Learning Center (Complementary) 	<p>Current Projects □</p> <ul style="list-style-type: none"> 1. Wastewater Improvements 2. 1400 Plaza 	<p>Past Projects △</p> <ul style="list-style-type: none"> 1. White Estates Sewer 2. Babe Ruth Park Improvements 3. New-Castle Spiceland Merger 4. New Castle Comprehensive Plan
---	--	--

Project	Total Project Cost	Private Investment	Local Leverage	Other Sources (Foundations, etc.)
Henry County				
Infrastructure Improvements:	\$235,000	\$0	\$47,000	\$0
Greensboro Basketball Hall of Fame	\$3,000,000	\$1,000,000	\$0	\$0
Commercial Blight Clearance	\$250,000	\$0	\$50,000	\$0
Owner Occupied Repairs	\$500,000	\$0	\$0	\$0
Henry County Community Health Worker Co-Op	\$197,596	\$0	\$7,000	\$126,268
Henry County Trails	\$2,650,000	\$0	\$530,000	\$0
Kennard Park	\$250,000	\$0	\$50,000	\$0
Memorial Park: Phase II	\$2,240,000	\$0	\$0	\$448,000
Middleton Sidewalks	\$410,000	\$0	\$82,000	\$0
Spiceland Sidewalks	\$150,000	\$0	\$30,000	\$0
Summit Lake State Park Cabin and Nature Center	\$175,000	\$0	\$0	\$35,000.00
Westwood School Path	\$150,000	\$0	\$30,000	\$0
Wilbur Wright Birthplace	\$50,000	\$0	\$10,000	\$0
YMCA Expansion	\$1,600,000	\$0	\$0	\$320,000
Knightstown				
Academy Place Park	\$600,000	\$0	\$150,000	\$0
Knightstown Hoosier Gym Corridor	\$600,000	\$0	\$120,000	\$0
Knightstown Public Library Makerspace Inside	\$1,800,000	8000	\$0	\$352,000
Knightstown Town Hall	\$250,000	\$0	\$50,000	\$0
Masonic Hall: Senior Housing	\$11,000,000	\$2,200,000	\$0	\$0

Sunset Park	\$322,000	\$0	\$40,000	\$25,000
New Castle				
New Castle Skate Park	\$280,000	\$0	\$56,000	\$0
EMS Training Center	\$2,500,000	\$75,000	\$425,000	\$0
New Castle Sidewalks	\$1,042,000	\$0	\$208,400	\$0
Murphy Building Restoration & Artist Studio	\$305,000	\$0	\$50,000	\$30,000
Complementary Projects				
Revitalization of Knightstown's Downtown	\$750,000	\$0	\$0	\$0
Early Learning Center	\$300,000	\$0	\$0	\$60,000

Gap	% of Local Leverage
\$188,000	20%
\$2,000,000	33%
\$200,000	20%
\$500,000	-
\$64,328	67%
\$2,120,000	20%
\$200,000	20%
\$1,792,000	20%
\$328,000	20%
\$120,000	20%
\$140,000	20%
\$120,000	20%
\$40,000	20%
\$1,280,000	20%
\$450,000	25%
\$480,000	20%
\$1,440,000	20%
\$200,000	20%
\$9,000,000	20%

\$257,000

20%

\$224,000

20%

\$2,000,000

20%

\$833,600

20%

\$225,000

26%

Leverage Resource	Proposed (P) or Committed (C)	Amount
The City of New Castle	C	\$739,400
Henry County	C	\$849,000
Knightstown Town Council	C	\$360,000
Wilbur Wright Foundation	C	\$30,000
Basketball Hall of Fame	C	\$1,000,000
YMCA	C	\$320,000.00
Spiceland Town Council	C	\$30,000
Kennard Town Council	C	\$20,000
The Henry County Community Foundation	C	\$650,000
Friends of Sunset Park	P	\$10,000
Knightstown Public Library	P	\$8,000
Private/Developers	P	\$3,333,000
Middletown Town Council	C	\$82,000
Arts Association of Henry County	P	\$30,000
New Castle RDC	P	\$65,000
Henry County Health Department	P	\$54,705
Mt. Summit Lake, DNR	P	\$100,000

Designated Project

Multiple Projects

Unrestricted

Multiple Projects

Wilbur Wright

Hoosier Gym

YMCA

Spiceland Sidewalks

Kennard Park

Endowment

Sunset Park

Library ADA Upgrades

Multiple Projects

Middletown Sidewalks

Murphey Building

Unrestricted

Health Worker Co-op

Summit Lake

Description: Please provide a description of the investment.

Example: " 8 lights on Main Street and Harrison Road"

City Capital Investments - Stellar Area

Infrastructure Improvements in Greensboro, Mooreland	Working with our Henry County Highway
Commercial Blight Clearance	Specific projects for blight clearance withi
Owner Occupied Repairs	A target neighborhood for this project is i
Henry County Community Health Worker Co-	Creating a program for Health Workers to
Henry County Trails	This project continues the Wilbur Wright
Kennard Park	This project will create a new park for the
Memorial Park: Phase II	This project for Stellar purposes proposes
Middletown Sidewalks	Providing safe walkways for pedestrians d
Spiceland Sidewalks	This approximately half mile sidewalk pro
Summit Lake State Park Cabin and Nature Ce	This project would allow repairs on cabins
Westwood School Path	This project would provide a sidewalk tha
Wilbur Wright Birthplace	Specifically, this project has been in the w
YMCA Expansion	We plan to expand the YMCA building to :
Academy Place Park	Academy Place Park will be a 1.5-acre par
Knightstown Hoosier Gym Corridor	This project capitalizes on the number on
Public Library ADA Upgrade	This project calls for renovation of the Kni
Makerspace Inside Knightstown Town Hall	The creation of a maker/innovator space
Sunset Park	The enhancement of the park will provide
Skate Park Enhancements	Currently the Skateboard Park, constructe
Murphey Building Restoration & Artist Studio	Restoration of historic Murphey Building
New Castle Sidewalks	This project calls for seven distinct areas i

**Type based upon 4 Categories
of: Building Renovation,
Building Construction,
Housing/Residential,
Infrastructure)**

	Year	Investment Amount
Infrastructure	2025	\$235,000
Infrastructure	2023	\$250,000
Housing/Residential	2021	\$500,000
Infrastructure	2020	\$183,596
Infrastructure	2025	\$2,650,000
Infrastructure	2023	\$250,000
Infrastructure	2020	\$2,240,000
Infrastructure	2025	\$410,000
Infrastructure	2025	\$150,000
Building Renovation	2023	\$175,000
Infrastructure	2025	\$150,000
Building Renovation	2020	\$50,000
Building Renovation	2020	\$1,600,000
Infrastructure	2020	\$600,000
Infrastructure	2020	\$600,000
Building Renovation	2021	\$1,800,000
Building Renovation	2021	\$250,000
Infrastructure	2020	\$322,000
Infrastructure	2020	\$280,000
Building Renovation	2021	\$305,000
Infrastructure	2025	\$1,042,000

City Capital Investments - NonStellar Area (i.e., streetscape, facades, etc)

Henry County Food & Beverage

Henry County Hospital Foundation

Henry County Community Foundation (HCCF)

OCRA

OCRA

H.C. Food & Beverage Grant, H.C. Redevelopment Commission and State Grant

City of New Castle (Sewage Bonds)

Food & Beverage, H.C. Redevelopment Commission and State of Indiana

New Castle Main St.

EPA

City of New Castle & town of spiceland

Henry Cty Redevelop Commission

New Castle -Henry Cty Econ Develop Corp

New castle and henry cty

Henry cty general obligation bond

City of New castle park board

Franklin twship volunteer fire dept

henry county cemetary commission

henry cty memorial park

henry cty planning commission

IN hall of fame, HC visitors bureau

middletown fallcreek township park

NC babe ruth, girls softball, city of NC

raintree cty guyer opera house

Description: Please provide a description of the investment. Example: " 8 lights on Main Street and Harrison Road"

Type based upon 4 Categories of: Building Renovation, Building Construction, Housing/Residential, Infrastructure)

Ivy Tech CC - New science lab and class	Building Construction
Ivy Tech CC - New science lab and class	Building Construction
Ivy Tech CC - New science lab and class	Building Construction
Knightstown - Comm Devel BG (Gym rehab)	Building Renovation
New Castle - Comm Devel BG (Wastewater improv)	infrastructure
Brooks dr extension on C.R. 400 S.	infrastructure
LT Plan for wastewater control	infrastructure
G.W. Pierce Parkway - New Road from SR-3 including drainage to the New Castle Motorsports Park	infrastructure
Downtown New Castle Improvements: Robert Indiana Arts & Culture District, Landscaping, Benches, Trash Cans, Sculptures	infrastructure
Community-Wide Hazardous & Petroleum assessments at eligible brownfield sites (The grant leveraged over \$1,250,000 of private investment & over \$125,000 of State funding.)	infrastructure
spiceland connected water w/ NC	infrastructure
New Castle - (I-70/SR-3) Acquisition & Subsequent demolition of hotels and restaurant	infrastructure
USDA RBEG Grants and local funds	
white estates sewer	infrastructure
\$1.2 million for Exp Center and \$800,000 for new voting machines	infrastructure
skate park	infrastructure
new truck	infrastructure
historic signs	Building Renovation
park improvements - smith building	Building Renovation
comp plan	infrastructure
billboards	infrastructure
park updates	Building Renovation
Park updates	Building Renovation
none noted	Building Renovation

Year	Investment Amount
2019	\$400,000.00
2019	\$250,000.00
2019	\$250,000.00
2018	\$500,000.00
2018	\$600,000.00
2018	\$600,000.00
2017-2020	\$24,000,000.00
2016	\$960,000.00
2015-2018	\$143,000.00
2015	\$500,000.00
2012	\$386,000.00
2011	\$1,000,000.00
2011&2016	\$150,000.00
2017	\$4,000,000.00
2016-2019	\$2,000,000.00
2015-2016	\$275,000.00
2015-2016	\$75,000.00
2015-2016	\$10,000.00
2015-2016	\$511,113.03
2015-2016	\$96,000.00
2015-2016	\$69,700.00
2015-2016	\$84,218.60
2015-2016	\$400,000.00
2015-2016	\$75,500.00

Private Capital Investments - NonStellar Area

Boar's Head

Henry Community Health

Citizens State Bank - Broad St, New Castle

Citizens State Bank - Raintree branch (SR-3) New Castle

Grant: Duke Energy

American Keeper

Holic Foods (middletown)

Henry Community Health

Henry Community Health

Boar's Head

HC REMC

Vandalia Range and Armory (VRA)

Boar's Head

Gillman Home Center

Citizens State Bank

Pfenniger, Claxton, Estelle (PCE) Insurance

Pfenniger, Claxton, Estelle (PCE) Insurance

Runnebohm construction

Crown Equipment

New Castle stainless plate (outokmpu

Pfenniger, Claxton, Estelle (PCE) Insurance

Hoosier Energy Rural Electric Coop, Inc.

KVK US Technologies

Hy-flex corp.

Foam Rubber

Crazy horse hops

IMPA Spiceland solar farm

henry cty saddle club

Henry County YMCA

Description: Please provide a description of the investment. Example: " 8 lights on Main Street and Harrison Road"	Type based upon 4 Categories of: Building Renovation, Building Construction, Housing/Residential, Infrastructure)	Year
building for new food product line	Building Construction	2019
Completion of new operating room Annex	Building Construction	2019
Renovations	Infrastructure	2018-2019
Site readiness program for Henry County	Building Renovation	2018-2019
Expansion of Ops for new bldg (24k sqft)	Infrastructure	2018
New food production center - factory renov	Building Renovation	2018
Bldg @ Northfield Park (Clinic/Doctor office)	Building Renovation	2018
Surgery Addition	Building Construction	2017
New Distribution Center	Building Construction	2016-2017
New HQ - New Castle /HC Industrial park	Building Construction	2016-2017
New facility	Building Construction	2015
new plant on 64.7 acres	Building Construction	2014
new facility	Building Construction	2014
remodel main office on main st	Building Construction	2014
exterior work on building - broad street	Building Renovation	2013-2014
interior work on building - broad street	Building Renovation	2013-2014
new shell bldg, NC-HC industrial prk	Building Renovation	2013-2014
Purchased former vacant Chrysler/Metaldyne facility (Current Employment: 300)	Building Construction	2012-2013
investment in new castle mill	Building Construction	2011
Exterior work on building - Broad Street (Façade Grant Match with City RDC)	Building Renovation	2008-2010
11 acre solar farm by I-70	Building Renovation	2007
new equipment	Infrastructure	2015
new equipment	Infrastructure	2015
new equipment	Infrastructure	2015
bldg improvements and new equip.	Infrastructure	2015
bldg improvements and new equip.	Building Renovation	2017
.53 MW - in spiceland	Building Renovation	2017
improvements	Infrastructure	2017
billboards	Infrastructure	2015-2016
	Building Renovation	2015-2016

Investment Amount

\$23,000,000.00

\$1,000,000.00

\$340,000.00

\$1,240,000.00

\$10,000.00

\$7,750,000.00

\$2,100,000.00

\$15,000,000.00

\$5,000,000.00

\$10,000,000.00

\$3,900,000.00

\$1,700,000.00

\$80,000,000.00

\$1,000,000.00

\$1,650,000.00

\$60,000.00

\$200,000.00

\$1,600,000.00

\$4,200,000.00

\$58,000,000.00

\$70,000.00

\$2,700,000.00

\$2,000,000.00

\$1,700,000.00

\$1,500,000.00

\$2,600,000.00

\$890,000.00

\$208,426.31

\$100,000.00

Description: Please provide a description of the investment.

Example: " 8 lights on Main Street and Harrison Road"

Private Capital Investments - Stellar Area

Basketball Hall of Fame

Masonic Hall: Senior Housing

EMS Training Center

Expansion of building to allow for increas

Renovation of the Masonic Hall in Knight

Move the EMS Training Center of Henry

**Type based upon 4 Categories of:
Building Renovation, Building
Construction, Housing/Residential,
Infrastructure)**

Infrastructure)	Year	Investment Amount
Building Renovation	2020	\$3,000,000
Housing/Residential	2022	\$2,200,000
Building Renovation	2022	\$2,500,000

Private Non - Capital Investments *Ex: new events(i.e., Festivals) , programs, marketing campaigns, merchant trainings)

Description

EXCEL Program in HC

Home Fire Preparedness and Relief

ANC School Field Trips

Parents Place: Support and Education program for Parents

Health and Wellness Program

Reach Out and Read

School Food Bags

Knightstown and New Castle's school lunch bags for s

City Non - Capital Investments *Ex: new events(i.e., Festivals) , programs, marketing campaigns, merchant trainings)

Description

Blight Elimination Program

Childhood Coalition

Main Street

ACT Work Ready Community

The City of New Castle with invaluable work of ICAP, r

A coalition to build resources for early childhood educ

This group invests time, energy, and planning into ma

he foundation of a community's certification is based

Stellar Area (Y/N)	Year	Investment Amount
Y	2019	\$2,500
Y	2015-2017	\$3,500
Y	2014	\$2,000
Y	2016	\$1,500
Y	\$1,800	\$2,000
Y	2015-2016	\$4,500
Y	2018	\$2,500

Stellar Area (Y/N)	Year	Investment Amount
Y	2014	\$700,000
Y	2019	\$20,000
Y	2018	\$50,000
Y	2019	\$25,000

Real Estate Transactions - Stellar Area	Number	Year
Arms Length	32	2025
Other	0	
Long-term Lease Agreements	0	
Total		

Total Value of Transactions

\$32,000 ROW for sidewalks

Economic Development	Number
New businesses	2-3
New jobs created	12
Estimated amounts of new investments (private)	\$3,283,000
Estimated amounts of new investments (nonprofit)	\$1,336,268
Estimated amounts of new investments (public)	\$1,928,400
Total	

Year (Since Designation)	Description
2024	Makerspace
2024	2 for SORH project; 6 for YMCA; 2 for Makerspaces
2024	All projects
	All projects

Name: Alan McCraine

Title: Member of Stellar Housing Team

Professional Summary:

Retired Presbyterian Pastor having served churches in Kentucky and Indiana.

Served as a Prison Chaplain for the Indiana Department of Corrections at New Castle Correctional Facility and Correctional Industrial Facility, Pendleton .

Currently pastoring Presbyterian Churches in Lewisville and Knightstown IN

Executive Director of Henry County Raintree Habitat for Humanity.

Education:

BA, Tarkio College, Tarkio MO

M of Divinity, Louisville Presbyterian Seminary, Louisville KY

Professional Development:

Pastor

Non-Profit Executive Director for Westminster Community Center 1984-96)

Raintree Habitat for Humanity (2015-19)

Prison Chaplain

Involvement:

Chair of the Henry County Housing Committee made up of Community Partners for the Blight Elimination Program of the City of New Castle.

The Housing is also focusing efforts on Neighborhood Revitalization in the Castle Heights Neighborhood of New Castle, including beautification, clean-up, new home construction, owner-occupied home repair, community resident involvement, and advocacy.

Served on the Stellar Housing Stock Sub-committee.

Angela Cox, Admin. Over Henry Co. Health Dept. & co-chair of Stellar's Health & Safety subcommittee with Jerry Cash:

Angela Cox, MS, RN

Administrator

Henry Co. Health Dept.

Angela has been a registered nurse for over 20 years and served as the lead faculty for the Community Health Nursing course at Ball State University prior to accepting the position of Administrator for the Henry County Health Department.

In addition, Angela serves on the Health and Safety Committee for the 'Safe & Welcome' Stellar project.

Angela earned a Bachelor of Science in Nursing from Indiana University East in 1996 and a Master's of Science in Community Health Nursing from Indiana Wesleyan University in 2005.

Angela has attended several professional development programs to include the Nurse Manager's Congress, Interprofessional Education Trainer's Course and ISDH Leadership conferences.

As the Health Department Administrator, Angela is involved with the Henry County Health Fair through ICAP and Henry Community Health and is a board member of Healthy Communities of Henry County. She also is a member of the Indiana Healthy Homes Alliance.

Beth A. Karnes, CPA, CFRM

35 W. Pine Street
Knightstown, IN 46148
Bkarnes333@gmail.com
765-345-7679 (home)
317-752-8475 (cell)

Relevant Skills Experience

Program Experience

- ✓ Work with key stakeholders to develop **the strategic development and provision of programs/services** as well as monitor the implementation and performance of the plan to determine the effectiveness and efficiency of the programs and services provided.
- ✓ Innovative **creation of new programs** that are results based and meet the needs of key constituencies.
- ✓ **Development of quality and performance measurement systems** that include the monitoring of grant and contract compliance.

Organizational Experience

- ✓ Lead the organization, working with and reporting to the **board of directors**.
- ✓ **Work with numerous committees** to assist in development of program priorities, marketing needs and financial goals.
- ✓ Responsible for the development of **corporate compliance and company measurement of strategic planning initiatives**.
- ✓ Responsible for **establishing and maintaining professional relationships** with key agency stakeholders.
- ✓ Participation in **professional organizations** in order to maintain mental health "seat at the table" so that organization is well represented to external stakeholders.
- ✓ Responsible for **monitoring industry and funding trends** so that any changes to organizational goals can be made proactively.

Financial Management Experience

- ✓ **Create agency budgets**, administer the **financial operations** of Mental Health America of Indiana and its seven subsidiary organizations at 6 different locations and **monitor the budgets** throughout the year.
- ✓ Work with staff to create an **internal control environment** across all subsidiaries that has been cited on numerous occasions by outside accrediting bodies as "best practice".
- ✓ **Work with external stakeholders** to establish organizational relationships and participate in external committees/organizations to monitor what is happening externally that might impact the provision of services.

Fundraising Experience

- ✓ **Fundraise** for the combined organization including negotiation of state contracts, writing federal, state, corporate and foundation grant proposals, coordination of special events, annual fund drive, membership campaigns, major gifts, bequest program and other fundraising to **diversify the funding base of the corporation**.
- ✓ Create **new, successful special events** to sustain and improve organizational programs.

Marketing/Public Relations Experience

- ✓ Create and implement **marketing campaigns**, including work with state and national celebrity spokespeople.
- ✓ Design and develop **national marketing campaigns** that can be replicated on the state level.
- ✓ Developed **plan for branding the organization** so that message to public is consistent.
- ✓ **Creation and implementation of media plans**, including monthly appearances on television.
- ✓ Work with **statewide print, radio and television media** to craft messages that are proactive and reactive, creating more than 1 million media hits annually.
- ✓ **Write, design and work with printer for publications** including the quarterly newsletter and annual report for the organization.

Legislative Experience

- ✓ Formulate **fiscal public policy** and work in **collaboration with key stakeholders** to lobby for and impact funding.
- ✓ Maintain relationships with **elected officials** to keep mental health issues at the forefront of policy agendas.
- ✓ **Draft legislation and create fiscal notes** utilized by the Indiana Legislative Services Agency.

Human Resource Experience

- ✓ Provide **leadership of organization staff**, including the development of career goals and creating a **team environment** within the combined organization.
 - ✓ Work in **Human Resource function** of the organization to assure that personnel policies are responsibly and appropriately developed and implemented.
 - ✓ Administration of **company benefits** including the pension plan of the organization.
-

Relevant Professional Organizations

American Institute of Certified Public Accountants, member
Indiana Association of Certified Public Accountants, member
Registered Lobbyist in the State of Indiana
Governmental Affairs Society of Indiana, board member
Indiana Coalition of Human Services, past board member
Indiana Society of Association Executives, past public policy committee member
Mental Health America (Washington, DC), Administration Committee member
Mental Health America (Washington, DC), Fund Development Committee member
Mental Health America (Washington, DC), Signature Event Committee member
Mental Health America (Washington, DC), Foundation Exploration Committee member
Mental Health America (Washington, DC), Strategic Planning Committee member
Mental Health America of Indiana, Public Policy Committee member

Relevant Professional Information

Nominated to the American Institute of Certified Public Accountants 2008 Business and Industry Hall of Fame by the Indiana CPA Society.

2007 Outstanding CPA in Business and Industry, Indiana CPA Society

2010 Heroes in Recovery Consumer Advocate Award

Served on numerous key stakeholder committees for the state of Indiana including the State Operating Facilities Committee (identified billing mistake made by the state that brought millions of federal dollars into the State of Indiana), the Children's Health Insurance Program Committee, appointed to the Benefits Subcommittee, the Statistical Measurement Committee of the Division of Mental Health and Addiction and numerous other committees.

Named to the National Directory of "Who's Who in Executives and Professionals"

Named by the Indianapolis Business Journal as a member of "Who's Who in Indiana Health Care."

Wrote and taught "Federal Government Grant Proposal Writing" for the Indiana University School of Philanthropy

Wrote and taught "Following Through on Federal Grants" providing training to the Mayor of Indianapolis Project Management Staff with Indiana University School of Philanthropy

Wrote and taught Importance of "Internal Controls and Accounting" to nationwide audience of nonprofit staff for Women In Government

Traveled the nation training key stakeholders about the importance of legislative initiatives and key relationship building for various constituencies.

Provided training on numerous occasions to nation wide audience at Mental Health America in DC national conferences. Topics have included "Key Financial Issues Facing Nonprofits", "Audit Concerns for Nonprofits", "Raising Money in Tough Times", "Developing Membership Programs", "Developing and Sustaining Bequest Programs", "How to Develop and Nurture Relationships", "How Can Legislative Initiatives Move the Organization Forward", "Special Events That Have Impact", "Building Your Grassroots Campaign", Training on detail legislative initiatives, "Public Relations and Your Organization"

Provided numerous trainings to staff of Mental Health America of Indiana local chapters and boards of directors. Topics included "990 Reporting", "Financial Policies and Internal Controls for a Small Organization", "Grant Writing", "Marketing Your Organization".

Participated on numerous National Fundraising Committees for Mental Health America in DC, working with national celebrities including Dr. David Satcher (during his role as Surgeon General of the United States of America), Senator Elizabeth Dole (during her campaign for President of the United States), Mrs. Rosalyn Carter (Co-Founder of the Carter Center and wife of past President Jimmie Carter).

Appointed by the Mental Health America, DC, Board of Directors to the Foundation Research Committee to develop a national Foundation for Mental Health.

Huffman owns Foster Results, Inc. Huffman is the President of the Corporation and assisted clients as a provider of financial and bookkeeping services. Huffman was employed by a "big 8" accounting firm, Coopers & Lybrand and work at Bell Communications before becoming the President of Indiana Mental Health Memorial Foundation. She was employed by Foster Results for 4 years prior to purchasing the Company.

Beth A. Huffman is a financial expert, lauded for making complicated financial information understandable to nonfinancial people. Beth owns Foster Results, an outsourced accounting firm, is a CPA and holds a Certificate in Fundraising Management from the IU School of Philanthropy, as well as, obtaining her undergrad degree from Indiana University. Beth is a member of the Indiana CPA Society, on the Audit Committee of the Indiana Municipal Power Association and was elected in 2016 to the position of Clerk-Treasurer in her hometown, Knightstown, Indiana. Beth has received many awards during her career, including Who's Who in Healthcare from the Indianapolis Business Journal, 2007 Indiana CPA Society Outstanding CPA in Business and Industry and the 2010 Hero Advocate Award from the Mental Health Association in Indiana. Beth was a registered lobbyist in the state of Indiana for many years and has served on numerous legislative committees and provided expert testimony at legislative hearings. Beth and her husband, Dave own Door Knocker Antiques and enjoy traveling with their daughter and family members, when time allows!

HENRY COUNTY COMMUNITY FOUNDATION

Beverly Matthews is currently the President and CEO of the Henry County Community Foundation, located in New Castle, Indiana, overseeing over a \$40M endowment. Her expertise is connecting people who care, to causes that matter through endowment building to benefit local citizens and the Henry County Community.



Beverly has a background in communication and public relations. She has worked for area newspapers, owned her own consulting business and was an adjunct professor for Ivy Tech Community College. She worked in public relations for Vectren and as a Communications Specialist at Chrysler Corporation. While at the New Castle Chrysler plant, she was part of the communications team that was recognized as best within the corporation.

Throughout her career, Beverly was the community liaison and involved in working with local philanthropy, including United Way, Healthy Communities of Henry County, promoting local public health initiatives and helping Danny Danielson and his local executive team raise \$1M for the Aquatic Center at Baker Park.

A New Castle High School graduate and native, Beverly holds a Master's degree from Indiana Wesleyan University and a Bachelor's degree in Journalism from Ball State University and a Certified Fund Raising Manager (CFRM) credential from Lilly School of Philanthropy. Beverly resides in New Castle with her husband, Duane. They have five grown children and 13 grandchildren living in the Henry County community.

She continues to be active in many community efforts, including as a Board Member of Healthy Communities of Henry County and Board Member of the Henry County Economic Development Corporation, a member of the local Noon Optimist Club, Rotary Club, Art Association of Henry County, Henry County Historical Society, Associated Fundraising Professionals, and the League of Women Voters. She enjoys travel, art, history and outdoor activities as well as advocating for civics education and good democratic principles.

###

Bill Gorman

H&R Block Franchisee multi offices 1983 to present. Franchisee of the Year and top 100 Franchise in the Country 2017 and 2018.

Knightstown High School assistant football coach and jr Hi. football coach 1990-2005 state runner up 1997 and 2005.

Morton Memorial jr. Hi. basketball coach 1989- 1993

Instructor at IVYTech regional campuses Greenfield and Shelbyville 1988-1992, personal and corporate tax

Education

Greenfield High School 1968

United State Marine Corps 1968-1970 light anti aircraft missile battalion

Attended IVTech and Southwestern Michigan

Attended Ball State Community Development Course and Economic Development Course.

H&R Block Senior Tax Analyst

Internal Revenue Service, AFSP

New York State Registered Return Preparer

Involvement

Knightstown Civic Cheer Guild, Treasurer

Knightstown Kids Inc., Treasurer

Knightstown Forward, Chairman

Knightstown Main Street Inc., Board Member

Knightstown American Legion

Hoosier Gym Community Center of Knightstown Inc., Consultant and building committee, past vice president

Knightstown Chamber of Commerce, past president,

Honors

Knightstown Optimist of the year

Knightstown Citizen of the year

Name: Mike Bergum

Professional Summary:

City of New Castle Parks and Recreation Superintendent – 1.5 years

Director of Athletics Earlham College – 6 years

Director of Athletics New Castle High School – 16 years

Director of Athletics Union County High School – 5 years

Education:

BA degree from Wartburg College, Waverly, Iowa - 1989

Professional Development:

Canterfield Athletic Administrator

Involvement:

First Presbyterian Church, New Castle, IN

New Castle High School Athletic Department

Honors/accomplishments/awards:

Led the Capital Projects Plan for Earlham College Athletics which included the following facilities:

Randle R. Sadler Baseball Stadium – 3.5 million dollar state of the art facility. All artificial turf, press box, locker rooms, VIP suites, restrooms and concession stand. Facility also included a videoboard and batting cages.

Matlack-Messer Stadium - 1.3 million dollar facility. New playing surface, locker rooms, training room, VIP suites and press box.

Darrell Beane Stadium – One million dollar renovation of the playing surface.

Name: Rex Peckinpaugh Title: Member of the Infrastructure Team & City Councilman

Professional Summary:

School Teacher and Wrestling Coach at New Castle High School for 42 years.

City Councilman for seven years.

Former President of the Indiana High School Wrestling Coaches Association.

Involved with the Indiana Sports Corporation local organizing committee for the U.S. A.

Wrestling World Team Trials and Olympic Wrestling Team Trials. Member of the Indiana Wrestling Hall of Fame.

Developed the first ever website for a High School Sports Coaches Association in Indiana.

Education:

Masters Degree Ball State University

Bachelors Degree Purdue University

Professional Development:

Over decades, so many seminars and clinics that I cannot number

Involvement:

Purdue University Presidents Council

HOPE Initiative

East Central Indiana Fellowship of Christian Athletes Board of Directors

Member of the Foursquare Gospel Church.

Honors/accomplishments/awards:

Indiana Wrestling Hall of Fame

Billy Thom Award

John Hurtle Award

Selected Head Coach for the USA National High School All-Star Dream Wrestling Team

Name: Cathy A. Hamilton **Title:** Co-Director **Organization:** HOPE Initiative
Currently serving as Stellar Communities 2019 contact for Region “Safe and Welcome”

Professional Summary: Having retired from Ohio’s Public School System in 2005, working in public schools as a teacher and administrator, teaching in colleges, and consulting in the Southwest Educational Service Center, I began my own consultancy firm, working with school systems, correctional institutes, medical personnel, and churches. Topics for the consultancy firms include the following: Culture impact, leadership styles, change agency, effective instruction

In addition, serves as board member on Henry County Community Foundation, Henry County EDC, Henry County BZA, and HOPE Initiative (co-director). Currently a member of Friends of Memorial Park, Friends of the Library, League of Women Voters, and First United Methodist Church.

Education: EdD, Miami University (Oxford, Ohio), 1999; Educational Leadership and Management; Administrative Endorsement, Xavier University (Cincinnati, Ohio), 1987; Continuing Education, Miami University, University of Cincinnati, Thomas More University, 1981-1994; EdMaster Degree, Ball State University, 1972, Education; Bachelor Degree, Ball State University, 1971, Major: English (Teaching), Minor: Political Science;

Professional Development:

Attend professional conferences, primarily education and neurology
Attend conferences and seminars dealing with leadership and philanthropy

Involvement:

Early Learning Coalition, advocating for more quality education opportunities for birth to five children
LiVE Coalition, working to decrease the power of substance disease
Memorial Park Enhancement, serving as co-campaign chair for the changes occurring in the park
Actively working to decrease unsafe housing in the county

Honors/accomplishments/awards:

2017, With Jerry Cash, facilitated community forums that led to revitalization of Memorial Park
2013, Henry County Citizen of the Year
2013, Authored teaching textbook *Safe and Invited*
2012-13, With Jerry Cash, conducted community forums that led to a city-wide plan to enhance city
2005, Formed Cathy Hamilton and Associates, LLC
1999, Doctoral Fellow of the Year, earned doctoral degree in leadership
1997, High School named AV Davis School, national recognition for inclusivity
1987, Runner-Up Ohio Teacher of the Year
1982, President, Mason Teachers Association
1985, Cincinnati-area “Teacher of the Year” for inclusive practices
1974, Mason (OH) Citizen of the Year

Name: Dennis O. Hamilton **Title:** Secretary **Organization:** HOPE Initiative
Currently serving as Chairperson of the Stellar Communities 2019 Project Committee

Professional Summary: For 33 years, served as the Librarian/Researcher for KZF Design, a large architectural/engineering/planning organization in Cincinnati, Ohio. Currently, own a small, specialized farm (Millstone Farms and Gardens), specializing in lavender, hostas, and daylilies.

In addition, serves as manager of Cathy Hamilton and Associates, LLC, an educational and business consulting firm.

Education: Master Degree, Ball State University, 1974, Library Science; Bachelor Degree, Ball State University, 1972, Major: English (Teaching), Minor: Library Science;

Professional Development: Multiple trainings to stay current in my field. Along with researcher, served as human resource officer for the company.

Later, became a Purdue Extension Master Gardener.

Involvement:

Secretary, Healthy Communities of Henry County;
President, New Castle United Methodist Church Administrative Council;
President, United States Lavender Growers Association;
Co-Chair, Henry County "Back To School" Day;
Committee member of Henry County Day of Caring;
Committee member of Henry County Housing Committee.
Member of League of Women Voters
LiVE Coalition created to battle effects of substance disease
Henry County Trails effort

Honors/accomplishments/awards:

2016, Henry County Citizen of the Year, based upon volunteerism.
2012, Created specialty farm
2006-2001, Began running marathons, culminating in the Boston
1972, Walked 525 miles of Appalachian Trail in first attempt

Edward Yanos

Professional Summary: Serving for the past 6 years as a Henry County Commissioner after 25 years of service to local, state, and national organizations. Served 12 years on the local school board, served on rural cooperative boards, past president of several agricultural organizations, as well as working with local volunteer groups.

Education: Attended Purdue University, Ball State University

Professional Development: Several leadership development programs in Indianapolis, Washington, D.C, and Greensboro, N.C

Involvement: Involved with many parts of Henry County government, serve on the East Central Indiana Regional Planning Commission., serve on several Indiana Farm Bureau advisory committees

Honors/accomplishments/awards: Named an Indiana Master Farmer in 2005

Jerry Cash

Chairman

Henry County Board of Health

Professional Summary: Prior to retirement in 2016, employed for twenty-three years as executive director of the New Castle Housing Authority. Other employment history includes five years as director of the public health statistics division and State Registrar of the Indiana State Department of Health and ten years as general manager of the Henry County Health Department.

Education: B.S. Degree, Ball State University, 1990

Professional Development: Certified Public Housing Manager (CPHM)

Involvement: Serves as chairman of the Henry County Board of Health, treasurer of Healthy Communities of Henry County, Inc., treasurer of Hope Initiative, Inc., vice-president of Quality Housing Development Corporation. Also serves as a member of the Henry County Housing Committee, chairman of the Henry County Memorial Park Non-Negotiables Committee, chairman of the Henry County Commissioners' committee on alternatives to incarceration, member of the LIVE substance abuse coalition and member of the annual Day of Caring steering committee.

Honors/accomplishments/awards: Named Henry County Chamber of Commerce 2018 Citizen of the Year.

Jeff Ray

Biography

Healthy Communities of Henry County

100 S Main St #102

New Castle, IN 47362

Current work: Retired, full-time Trails Coordinator, Board Member at Healthy Communities of Henry County

Education: Ball State University, B.S.

Selected Professional Work:

American Bank// Controller

Preserve Henry County// President

Henry County Mainstreet// Board Member

Henry County Historical Society// Society Treasurer

N.R.H.T// Vice President

Red Trail Land Conservancy// Projects Team Member

Friends of the Big Blue River// President

Awards and Recognition:

NC/HC Chamber of Commerce// Citizen of the Year

Mid-American Trails and Greenways//SWCD Award

Henry County United Fund// Danielson Award

Kenon W. Gray

Professional Summary:

Current Henry County councilman, 2019-2023; New Castle High School associate principal, 1997-2018; Principal at Union (Modoc) Jr.-Sr. High School, 1995-97; Tri Jr.-Sr. High School assistant principal, 1990-95; Assistant Director of the Instructional Materials Center, Anderson University, 1986-1990, Teacher and drama coach, Northeastern Jr.-Sr. High School, Fountain City, IN, 1979-86.

Education:

All but dissertation on Ed.D. Ball State University, 1989-1999; Education Specialist (Ed.S.) degree with major in school superintendency, minor in curriculum, Ball State University, 1984-89; Masters in Science (M.S.) at Purdue University with major in Education and minor in communications, 1976-79; Bachelor of Arts (B.A.), Wabash College, 1976-79, Biology major. Other coursework via Marshall University and Bloomsburg University. Fountain Central Jr.-Sr. High School, 1972.

Professional Development:

Over 40 regional, state, national conferences, workshops, training sessions over the past 35 years in education, leadership, management, communications, with ongoing professional development as a teacher, school administrator, county leaders (e.g. two-day county council training in Dec., 2018 and June, 2019 sponsored by the Association of Indiana Counties (AIC); attendance at eight other national conferences since 1980s.

Involvement:

On Henry County's new correctional facility task force; presided over insurance study committee for county, 2019; member of our jail "alternatives to incarceration" subcommittee; on our Stellar regional marketing team; administrator for our Stellar *Twitter* page; member of county's LiVe group studying substance abuse, Juvenile Detention Alternatives to Incarceration, JDAI task force; member and audio soundboard tech at New Lisbon Christian Church; Hope Initiative, Henry County School Safety Commission member (HCSSC); Community Juvenile Liaison Committee (CJLC); Alliance for Youth member; HC Board of Aviation Commissioners (BOAC) member; Three Rivers Waste Mgt. District, board member; Henry County Planning Commission, member. Henry County Economic Development Corp. (EDC); council liaison for Henry Co. Hwy. Dept., JDAI and Henry County Auditor. Co-sponsor of New Castle High School's SADD chapter.

Honors/accomplishments/awards:

IASP, Assistant Principal of Year, Indiana, region 6, 2009. Indiana Association of School Principals, political platform committee, 2016-18. Phi Delta Kappa, Secretary of Henry County School Safety Commission, 2016-18. Successful writer of several grants including New Castle School Safety Grants, 2015-2018 and Indiana Middle School Association grant, etc.; Published article in the *Indiana Media Journal*, Presenter at national Jostens Renaissance conference in Anaheim, CA, 2012. Founded award-winning Renaissance team and annual "Rally" at New Castle High School, 2001-18.

BIO OF

KEVIN RICHEY

123 N. Adams Street, Knightstown, IN 46148

Kevin was born and raised in Knightstown, Indiana.

He is a 1976 graduate of Knightstown High School.

He received his B.A. from Indiana University, majoring in Telecommunications and Marketing.

Kevin spent the majority of his career working for Indiana University in many administrative roles. His last position with the university was as an Associate Director for IU Athletics, handling alumni relations and marketing efforts.

Kevin also owned/operated Peterson's Restaurant in Bloomington, IN for a number of years.

Kevin also worked for Xavier University in New Orleans, LA as their Catering Director.

Kevin returned to live in Knightstown, Indiana in 2011. Since then, he has been actively involved in civic and community engagement endeavors in Knightstown and the surrounding areas.

His lists of community involvement include:

Knightstown Planning Commission – Past president

Knightstown Park Board and Knightstown Park Advisory Board

Knightstown Comprehensive Plan Steering Committee

Beautify Knightstown, Inc – Founder and President

Knightstown Forward

Pushin' 60 – Founder

Matthew 5:40 Movement

Charles A Beard Community Involvement Committee

Kevin also owned/ operated Hoosiers Home Court Café in Knightstown for several years.

He is currently the Community Outreach Coordinator for Knightstown Academy Place.

Kevin has two children, Ryan of Santa Barbara, CA and Abigail of Greenfield, IN. He has one grandson, Jacob. Kevin enjoys helping care for his mother who will turn 90 this year.



HENRY COUNTY COMMISSIONER

Kim L. Cronk is currently the President of the Commissioners of Henry County, Indiana, Henry County Government Offices, in New Castle, Indiana. Kim is currently serving his third term as a Commissioner for Henry County.

Kim has been part of the Henry County Government Offices for 42 years, under various capacities. Kim has served with the Henry County Sheriff's Office as a Jail Commander; Merit Deputy, holding ranks of Sergeant and Captain; and elected as Sheriff for two terms. He also instituted and has been the administrator of the Henry County Emergency Services (EMS) Department and coalition of the E-911 partnership between the City of New Castle and County of Henry. Additionally, Kim served for six years as an elected County Council member.

Throughout his career, Kim has worked diligently with various committees and boards throughout Henry County. He was a six year member of the Shenandoah School Board and NineStar Communications Board of Director for 23 years.

A Shenandoah High School graduate and native, Kim holds a Bachelor's degree in Education from Ball State University, a graduate of Indiana Law Enforcement Academy, continuing education and certifications in various areas of Law Enforcement, and has affiliations with numerous groups with regards to County Government. Kim resides in New Castle, Indiana. He has two adult children.

Kim continues to be involved and active in many community and State efforts with regards to the physical and financial well-being of numerous groups, facilities and entities within Henry County. Kim enjoys travel, music, walking as well as advocating for what is in the best interests for Henry County and its communities.

Linda Lashbrook

Professional Summary:

Child Welfare Department, Marion County, 2 years
School Social Worker, Indianapolis Public Schools, 37 years
Site Specialist for Bridges to Success, United Way/IPS, 3 years, a leading model of community and school collaborations by Washington, D.C.-based Coalition for Community Schools
Adjunct professor, IUPUI, Ball State, supervising social work student practicums

Education:

Knightstown High School 1964
Indiana State University 1968 BSW
Butler University 1978 MS

Professional Development:

Hundreds of hours in variety of topics relating to social work, group work, and community organization
Non-profit philanthropy

Involvement:

Charles A Beard School Board (8 years)
Blue River Community Harvest board member
Pops Athenium Orchestra
Harmony Inc.
Epilog Theater

Current:

Psi Iota Xi
Beautify Knightstown, Inc board member
American Legion Auxiliary
Court Appointed Child Advocate
Brandywine Winds
Hancock Regional Hospital volunteer
Knightstown Park Advisory Committee, chair

Honors/accomplishments/awards:

Initiated successful bill in State Legislature affecting school attendance law
Community Systemwide Response program liaison, Purdue University
Founder of Central Indiana Youth Barbershop Chorus

Martin R. Shields
Biography

Martin R. Shields, Attorney at Law
212 South Main Street
New Castle, IN 47362

Credentials:

Bar Admission, Indiana - October 4, 1979

Court Admissions:

Indiana Supreme Court
U. S. District Court for the Southern District of Indiana
U. S. Court of Appeals, 7th Circuit
U. S. Supreme Court

Education:

Indiana University – Bloomington, BA, 1976
Indiana University, JD Maurer School of Law, 1979

Professional Associations:

Member National Rural Electric Cooperative Association Bar

Selected Professional Work:

Serves as counsel for the South Henry Regional Waste District (SHRWD) from its formation through the present time.

SHRWD was created as the result of the collaborative effort of five (5) towns and three (3) townships located in southern Henry County, including the I-70 State Road 3 interchange. Prior to its formation, many residents of the towns which lacked public water service were not able to use water from their wells due to e-coli contamination.

SHRWD later expanded its territorial service into Rush County in order to provide service to the community of Mays and to an incorporated subdivision north of Spiceland. SHRWD's is an important regional partner that enables the communities in southern Henry County and northern Rush County to be both Safe and Welcome.

Selected Civic Activities:

New Castle Henry County Public Library Board of Trustees, 2004-2012. President 2005–2009.

In 2006, NHCPL, with strong staff and community support, expanded the library's overall size from 35,000 to 71,000 square feet. This expansion enabled NHCPL to fulfill its mission to provide information, education and technology to help the community live, learn and grow. In addition to its well-received children's library, it has an adult learning center that was designed to meet the unique needs of the adult learner.

NHCPL has partnered with other local libraries in serving areas, including surrounding counties, that were either unserved or underserved. NHCPL has been the recipient of many awards.

Henry County United Fund – past president.

Nannett Polk

Organization; Hope Initiative

High School science teacher 32 years

Education;

BS; Butler University, Secondary Education Double major in Chemistry and Biology graduated Cum Laude

Masters; Ball State University, Secondary education

Services on:

School Board

Healthy Communities Board

Hope initiative Board

Leadership Academy Board

Optimist Board

President League of Women Voters of Henry County

Clerk of First Friends meeting of New Castle

Alliance for Youth Board

Alternative to Incarceration member

Indiana School Board legislative committee

Involvement;

Taught parenting class at CRADLES child care for student parents 2012-2016

Awards;

WTHR Shinning Star teacher Award 1991

Sarah Ward

Council President: Knightstown, Indiana

Sarah F. Ward is the Council President at the Town of Knightstown, Indiana. Sarah was first elected to the Council in 2015 and is serving her second term. She was also elected to the Charles A. Beard School District Board, serving from 1982 through 1990. Ward spent her career as a music educator and became a psychotherapist in 1981. She is Past President of the National WCTU, having served from 1996 until 2006 and again from 2014 through 2019. She has served, also, as President of the Indiana state WCTU from 1992 until 2002 and since 2008. Ward has travelled the world doing work related to the WCTU and spends her free time serving the Knightstown Community.

Name: Cornelius J (Neil) Shaneyfelt

Professional Summary:

Optometric Family Practice in Knightstown – 1979 to Present

Education:

Huntington Catholic High School 1972

Indiana University Bloomington 1977 Bachelor of Science

Indiana University Bloomington 1979 School of Optometry

Involvement:

Hoosier Gym Community Center of Knightstown – President, Board of Directors

Knightstown Chamber of Commerce – Board Member

Knightstown Main Street – Board Member

Knightstown Forward – Participant

Knightstown Healthcare Clinic Health Advisory Committee Member

St. Rose of Lima Catholic Church-Knightstown – Parishioner, Eucharistic Minister, Lector

Archdiocese of Indianapolis – Mitre Society Contributor

Past:

Knightstown Chamber of Commerce – Past President

St. Rose Catholic Church Knightstown – Parish Council and Finance Committee

Knightstown Kiwanis – Past President

Whitewater Valley Optometric Society – Past Member and President

Indiana Optometric Association – Past Member and Delegate

Honors/Accomplishments:

Knightstown Citizen of the Year 1999

Name: Penny J Shaneyfelt

Professional Summary:

Administrative Secretary, Hunckler Products, 2 years
Secretary to Dean of School of Public & Environmental Affairs, IU-Bloomington, 2 years
Office Manager, Optometric Office, 40 years

Education:

Huntington North High School 1973
Huntington University 1975 AA/Secretarial Science

Involvement:

Hoosier Gym Community Center of Knightstown – Board Member
Knightstown Main Street – Board Member + Secretary/Treasurer
Knightstown Chamber of Commerce – Receptionist and Secretary
Knightstown Forward - Participant
Alpha Zeta Chapter of Tri Kappa Knightstown – Member
St. Rose of Lima Catholic Church-Knightstown – Parishioner
Archdiocese of Indianapolis Mitre Society Contributor
Knightstown Healthcare Clinic Health Advisory Committee Member

Past:

Raintree County Opera House Guild -- Former Board Member and Treasurer
St. Rose of Lima Catholic Church – Former Parish Council and Finance Committee Member
St. Rose of Lima Ladies Society – Former Member and Secretary/Treasurer

Honors/Accomplishments/Awards:

Henry County Hoosier Hospitality Award Recipient - 2009
Knightstown Citizen of the Year - 2013